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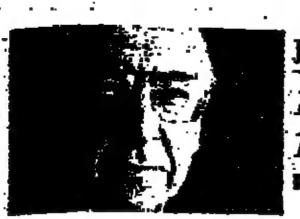
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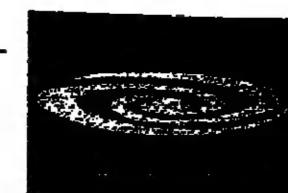
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Revised agenda De Larosiere puts EBRD back on track



Whirlpool shake-up Squeezing profits from white goods Page 11



Britain's economy Looking good but feeling bad



All aboard

Australia wakes up to ecotourism

FINANCIAL TIMES

Europe's Business Newspaper

THURSDAY DECEMBER 29 1994

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González stands firm as Madrid stock market falls



The continuing slide on the Madrid stock market forced Spanish prime minister Felipe González (left) to deny persistent reports that he may soon be driven from office. He said he would stay. despite legal probes into THE ROYETTITIETT & SECT rity services that have prompted opposition calls for him to resign.

The market fell by nearly 4 per cent on opening yesterday, a new low for the year for the second consecutive day. It steadied later. Page 2; Lex. Page 10 CIA chief resigns: US Central Intelligence Agency director James Woolsey resigned, President

Bill Clinton said. Japan's surplus grows: Japan's surplus in trade and services last month showed the first yearon-year rise in five months, a preliminary report by the finance ministry says. Page 2

Goldman Sachs falls to fifth place: A difficult 1994 for Goldman Sachs will end with the publication of annual rankings showing that the investment bank slipped from second to fifth largest among Wall Street firms underwriting debt

securities. Page 11 Querrillas killed priests in hijack reprisal: Algeria's radical Armed Islamic Group, which carried out the Christmas hijacking of a French airliner to Marseilles, said it killed four Roman Catholic priests in a reprisal for the killing of four of the hijackers. Tension surrounds Algerians in France.

Page 10

NTT told to open lines to competitors: Japan's telecommunications authorities have ordered NTT, the domestic carrier which has a virtual monopoly on local calls, to allow competitors access to its lines. Page 3; Spanish telecoms licence goes to Airtel, Page 12

Nokia to self aluminium division: Nokia, the world's second biggest maker of mobile telephones, is to sell Nokia Aluminium as part of a plan to focus the Finnish group on its telecommunications operations. Page 11

Japan heads civil service pay league: Japan's senior officials are the best-paid among civil servants in leading states within the Organisation for Economic Co-operation and Development, a report says. Page 10

Pentos forces Athena into receivership: Perros, the specialist UK retail group, forced one of its subsidiaries, the 157-shop posters and greeting egras chain Athena Holdings, into administrative receivership. Page 12

Japan and US to resume motor talks: Japan and the US are expected to resume negotiations on trade in vehicles and motor parts in the new year after a two-month hiatus in bilateral discussions on one of the most contentious trade areas. Page 3

Holiday group in talks with Westi.B: First Choice Holidays of the UK is in talks with Germany's Westdeutsche Landesbank, which controls a 21 per cent stake in it, that could lead to boardroom changes. Page 12

Allianz in pact with Berner: Allianz, Europe's largest insurance group, consolidated its position among the leaders in the Swiss market with a co-operation pact with Berner Holding, one of Switzerland's top 10 non-life insurers. Page 11

Russian pledge on state sell-offs: Russia's privatisation programme will continue strongly next year and foreign investors can expect more security, the Centre for Privatisation said.

Bank of NY to buy ADR business: Bank of New York is to buy the American Depositary Receipt business of Bank of America in a deal that cements its position as the leading ADR bank in the US. Page 12

Cash for gas leak checks to be cut: British Gas is to cut the amount spent on checking for gas leaks from £9m to £1m year, a leaked report shows. The move was condemned as dangerous by union leaders, the main gas consumer group and Labour MPs. Page 4

Unemployment hits two workers in five: Nearly two out of every five British workers have recently experienced unemployment, according to previously unpublished figures from the Department of Employment released by shadow employment secretary Harriet Harman. Page 4

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Mexico seeks urgent help from IMF Funds sought to back currency stabilisation plan

By Ted Bardacke in Mexico City and Stephen Fidler in London

Mexican government officials were holding urgent meetings in Washington yesterday to negotiate an emergency financial support package.

It came as doubts surfaced about Mexico's ability to repay holders of its dollar-denominated government securi-

The government, facing a financial crisis following a sharp devaluation of the peso over the past week, is seeking funds to back a currency stabilisation plan it is expected to announce in the next few days.

The meetings with the International Monetary Fund and other financing agencies were adjourned yesterday as an IMF mission headed to Mexico City. The prospect of a rescue package -

Hualon

indicted

By Laura Tyson in Talpel

for share

chief

and runoured but unconfirmed support by the New York Federal Reserve helped the peso to recover yesterday. After falling 39 per cent since December 19 until Tuesday's close, the spot rate for the peso rose to 5.25 to the dollar at midday, compared with 5.6 at Tuesday's

The doubts about the government's ability to service debt arose after it became clear this week that many holders of so-called Tesobonos - short-term dollar-denominated securities issued by the government - would be unwilling to buy further securities as their existing paper matured. The central bank offered \$950m in Tesobonos on Tuesday and only \$27.6m was purchased.

Mexico has about \$3.5bn in *Tesobonos* which will come due in the next five weeks, with \$13bn more due between February and June. Some 80 per cent of

II Letters	Page 8
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■ World stocks	Page 26

these are held by foreign investors. many by US funds. government will face further pressure

If the trend continues, the Mexican

on its already limited reserves, complicating the implementation of an economic stabilisation plan, scheduled for next Monday evening.

The central bank has further demands on its reserves. In addition to Tesobonos, in the next six months the government has some \$5bn in other securities which come due, for which dollars could also be demanded, and a projected \$7bn to

\$10bn current account deficit. The central bank has about \$6.5bn in foreign reserves plus \$7bn in credit lines available from the US and Canadian governments. But analysts say that unless confidence is restored and investors decide to roll over some of their debt. there could be a liquidity crisis.

Should this occur, "the IMF would be a logical place to turn for support. Investors have a favourable view of the institution and that in itself would be a confidence booster", said Mr Lacy Gallagher, Mexico analyst at the international rating agency Standard &

Poor's in New York. Economists say the fundamental debt problem facing the government is not as profound as during the Mexican financial crisis of 1982. Over the past six years, the government has used privatisation revenues to reduce its debt significantly. It now stands well below 30 per cent of GDP, compared with more than 50 per cent in 1982.

Helped by the strengthening peso, the Mexican stock market recovered yesterday and was up 0.62 per cent at midsession. In New York, Mexican shares recovered slightly after Tuesday's falls.

Moscow denies bomb attacks

Mr Oung Ta-ming, a Taiwanese tycoon and legislator, was indicted for share price manipupayment defaults sent the island's stock market tumbling nearly 15 per cent in one week during October.

Mr Oung is the effective head of the Hualon group, which includes a textile company earmarked to receive a UK government grant of £61m for a project in Northern Ireland. The Taipei district court for-

mally charged Mr Oung and 33 others with offences including violation of securities transaction laws, breach of trust and embezzlement. The maximum sentence is seven years in prison.

Prosecutors determined there was a case for Mr Oung to ital. answer. He allegedly master- President Boris Yeltsin said in minded price-rigging of shares in Imperial Hotel through Hung Fu Securities, a brokerage indirectly controlled by him. With backing from underground financiers, Mr Oung and his aides were alleged to have lifted the share price from T\$30 in January 1993 to a

high of T\$402 in August 1994. The district prosecutor, Mr Chon Chi-jung, said that even as investigations into alleged share price manipulation proceeded, Mr Oung and his associates endeavoured to push the share price higher to continue borrowing

money from financiers. "Links between financial flows from stock manipulation and his [Oung's] personal bank account and [those of his associates] are

very close," Mr Chou said. The case was the third big stock market controversy in four years linked to Mr Oung, who, with other family members, controls a group of companies believed to be the island's 10th

biggest industrial group. The largest of these is Hualon-Teijran Corp, a listed textile concern, which earlier this year said it would build a £157m textile plant in Ulster with UK government subsidies.

Hualon-Teijran was not named in indictment documents released by prosecutors yesterday. Mr Oung is believed to control the company but occupies no formal position.

His younger brother, Oung You-ming, chairs the company and lives in Malaysia after leaving Taiwan following a 1990 share scandal which led to the fall of a cabinet minister. He has not returned to face charges arising from that case.

The elder Mr Oung was sentenced to 31/2 years in jail for his role in that case, but following appeals the sentence was reduced to two and a half years and then, last week, to 26 months.

Mr Oung has yet to be imprisoned because he was elected to a parliamentary seat as an independent in December 1992. entitling him to virtual immunity from detention and arrest.

Russian forces step up their price fixing Grozny attack

By John Lloyd in Moscow

Russian forces and aircraft stepped up their attacks on the lation yesterday after a spate of | Chechen capital of Grozny yesterday in what was reportedly the most bitter fighting so far in the 17-day war.

In Moscow, officials denied that the town was bombed after a promise from President Boris Yeltsin on Tuesday of a pause in the air raids. Reports from Grozny, though; said bombing of ... the outskirts had continued and that an orphanage had been hit, with no casualties.

The Russian government's press service said its forces were making "real advances" towards Grozny's outskirts, "carrying out the task of closing and tightening the circle round the Chechen cap-

his address to the nation on Tuesday that the circle around Grozny had been tightened.

Chechen officials confirmed the increased level of fighting, with the press service reporting that the Russian army "is trying to storm the city today".

That was denied in Moscow by Mr Oleg Lobov, secretary of the Security Council, which advises the president on security matters. But he admitted that the village of Petropavlovskaya to the east of Grozny, and Khankala airport near to the city, had both been taken.

Mr Yegor Gaidar, leader of the Russia's Choice group and Mr Yeltsin's harshest critic on the liberal wing of politics, said that "I was very happy when the president ordered the cessation of bombing in Chechnya", but he was "sorry that President Yeltsin lost this chance of seriously promoting negotiations that could lead to peace".

Mr Gaidar, a long-time supporter of Mr Yeltsin even after most other reformist politicians

Chechen refugees flee the regional capital Grozny yesterday. Tens of thousands of people were forced to leave their homes after Russian forces heavily bombed the regional capital

had given up on the president. gave an exceptionally pessimistic review of the Chechnya crisis to journalists. He said Mr Yeltsin was receiving false information. was "not in overall control" and had ceded authority to "those who are against Russian democracy".

The cost of the war would break the budget, rendering any aid from the International Monetary Fund useless and destroying the government's macroeconomic policy - designed to

from the IMF and the World Bank in the coming year, he said. "It is inevitable that military expenditure will increase, the powers of the police will increase. human rights won't be honoured. civilian institutions will be marginalised and the press won't be

as free as it was," he added. The signs are that Mr Yeltsin and the military commanders are now seeking a rapid end to the military operation.

The Russian parliament has

begun its new year break, depriv-

ing deputies of a forum for dis-

sent over the action in Chechnya. However, the leaderships of both houses of parliament, who are ex-officio members of the Security Council, essentially support the continuation of the war. Mr Ivan Rybkin, leader of the State Duma or lower house, said yesterday that he "supports the president in his actions against the bandit gangs" - although he said a storming of Grozny should be avoided.

> Russian pledge on state sell-offs, Page 2

US diplomat seeks release of pilot held in N Korea

By John Burton in Hong Kong

A senior US diplomat arrived in Pyongyang yesterday to seek the release of a US army pilot whose detention by North Korea threatens its recent nuclear agreement

with Washington. The visit by Mr Thomas Hubbard, a deputy assistant secretary of state, follows that of a US congressman who last week helped to arrange the return of the body of the pilot's colleague, killed in

the crash. North Korea has said that it has delayed the repatriation of Chief Warrant Officer Bobby Hall, because he has not cooperated in its investigation of the straying of the reconnais-

sance helicopter into its airspace. Pyongyang claims the helicopter was on a spying mission and has demanded an acknowledgement of guilt and an apology from the US. Washington said the helicopter flew into North Korea because of a navigational error.

But analysts say other reasons may account for North Korea's reluctance to release the pilot. One possibility is that it is trying to exploit the incident to gain new concessions from the US. Pyongyang has been pressing Washington to sign a peace treaty that would formally end the Korean war of 1950-53, in the

hope that this would eventually

lead to the withdrawal of the

37,000 US troops in South Korea.

the incident underscores the

CONTENTS

North Korea could argue that

need for such a treaty. It may also try to use the incident to force the US to speed the establishment of diplomatic ties with Pyongyang, promised under the nuclear accord signed in October. The US also agreed to guaran-

tee international aid, including the supply of safer light-water reactors, if North Korea dismantled its current nuclear programme, suspected of producing weapons-grade plutonium. However, delaying the pilot's

return carries risks for North Korea. US congressional critics of the nuclear agreement may use his continued detention as a reason to block the deal.

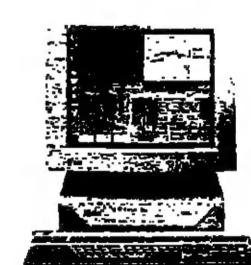
US critics of the accord say it gives too many concessions to North Korea. Mr Bob Dole, soon to become US Senate majority leader, was quoted yesterday as calling the agreement "a lousy deal" and that "you can't trust the North Koreans".

However, the delay may also reflect deep divisions between North Korea leaders over the nuclear agreement. Some South Korean officials believe that the northern military is at odds with its government over the agreement because it deprives the country of nuclear weapons.

President Bill Clinton yester day renewed US calls for the prompt release of the airman There is no reason for his detention. They [the pilots] made an error, which we have acknowledged, and drifted into North Korean airspace," he said.

attract more than \$12bn in aid

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LONDON - PARIS - FRANKFURT - NEW YORK - TOKYO

González stands firm as market falls

By Tom Burns in Madrid

The continuing slide on the Madrid stock market has rattled the Spanish government and forced Mr Felipe González. the prime minister, to deny persistent reports that he may soon be driven from office.

His office signalled yesterday his intention to stay, despite legal probes into his government's security services that have prompted opposition calls for his resignation.

"Speculation that the prime minister will stand down is completely groundless," said a senior aide to Mr González. "It is simply not on the agenda."

His government has been rocked in recent days by judicial investigations of an alleged misuse of reserve funds

by interior ministry officials and of the role alleged to have been played by former highranking security officers in an undercover war against ETA, the Basque separatist group.

The government has a clear programme for 1995, which includes important economic reforms and major European responsibilities in the second half of the year, during the Spanish presidency of the EU." the official said. "This requires firm government and the

tion groups to open a parliamentary investigation of the scandals that have involved the interior ministry and

The "business as usual" message came as traders said Madrid's stock market had clearly

and from the main European markets. The market fell by nearly 4 per cent on opening yesterday, though it then regained some ground, with the index finishing down 0.26 per cent at 283.59, a new low for the year. "This is the worst December

for 10 years on the Spanish markets," said Mr Juan Bastos. chief executive of the Madrid brokers Ibersecurities. The fall was "absolutely driven by political sentiment," he added. Reflecting a high political risk premium, the 10-year Spanish Treasury bond, which had yielded 8 per cent at the

ing a spread of more than 400

points against the German

begining of 1994, has hovered between 11.50 and 12 per cent in the past few days, maintain-

long bond. Tracking market sentiment, the Treasury yesterday boosted the marginal yield on its one-year bills by nearly half a point to 9.4 per cent. The market nervousness coincided with a Madrid judge starting a legal probe of hundreds of bank cheques, drawn

from the interior ministry's reserve account at the Bank of Spain, that were alleged to have been used to swell the pay packets of ministry officials and security chiefs. The investigation, which

could lead to charges of widescread embezzlement of public funds by a network of senior officials, is linked to a scandal involving a former head of the Guardia Civil, Mr Luis Roldán. who became a fugitive from justice in May when he had

been accused of having enriched himself illegally. A second Madrid judge has re-opened a case involving a death squad responsible for 23 deaths in the mid-1980s during operations against ETA. The renewed investigation follow a decision by two police officers, sentenced in connection with the squad, to provide further evidence that is alleged to

incriminate their superiors. The judge remanded three former security chiefs in custody last week and he is expected to indict more senior officials in connection with the case in weeks ahead. Mr José Barrionuevo, a former interior minister, said yesterday he would take legal action over press reports linking him to the death squad.

where the Socialists were not in power.

Mr Milosevic has used his iron grip

over the state media to blame the oppo-

sition for rising economic deprivations

Indeed Mr Milosevic rules as if his

quarrelsome opposition does not even

exist. His wife, Mrs Mirjana Markovic -

after her husband regarded as the most

influential figure in Serbia and Who

makes known her views by publishing

and the massive increase in crime.

INTERNATIONAL NEWS DIGEST

Procter wins painkiller fight

Procter & Gamble, the US consumer products group, has won approval from a US court to continue its aggressive attack on the \$2.4bn-a-year US market for painkillers. A district court judge in New Jersey ruled that Procter & Gamble was not engaged in misleading advertising for its new non-prescription pain-reliever, called Aleve. Procter & Gamble entered the market for pain-relievers in June this year in partnership with Syntex, a US drug company. It accompanied the launch of Aleve, an over-the-counter version of the drug naproxen, with television advertisements suggesting that the product was more effective than established products - notably Advil, an ibuprofen-based pain reliever made by another US drug company, American Home Products.

In August American Home Products filed a lawsuit against Procter & Gamble and Syntex seeking a preliminary injunction to stop the Aleve advertisements, claiming they were misleading consumers with "unwarranted and unsubstantiated" claims. Among the most serious, it said, was the suggestion that Aleve lasted longer than Advil because the dosing interval was longer. Procter & Gamble stood by its claims, and on Tuesday, a US district court ruled that American Home Products had failed to prove that the advertisements were false or misleading. Procter & Gamble said yester-day that it was "pleased, though frankly not surprised" by the ruling. American Home Products had no comment. Richard Tomkins, New York

German import prices rise

West German import prices moved up sharply between October and November, bearing out the Bundesbank's determination to combat future inflation as expressed in its money supply target for 1995. The November import price level was 0.8 per cent above that for the previous month and 2.2 per cent above November 1993, the federal statistics office said. The yearly rate was higher than the 1.9 per cent in both September and October. Producer prices have also been rising more

rapidly. Both indicators suggest a later upturn in inflation. The German central bank stressed its commitment to reaching its medium-term inflation goal of 2 per cent when setting its M3 target last week. Athough the 1995 target range is unchanged at 4-6 per cent, achieving it will mean a slower average rate of money supply growth than in 1994. The strong upturn in the economy this year has revived uneasiness about future inflation, although the rate of consumer price growth has been slowing. Provisional figures from four west German states showed a 2.7 per cent annual inflation rate in December (as in November) and the Bundesbank expects this to ease to under 2.5 per cent early next year. The average for 1994 was 3 per cent, the statistics office said. Andrew Fisher, Frankfurt

Assad in surprise summit

King Fahd of Saudi Arabia arrived unexpectedly in Alexandria yesterday for a summit meeting with President Hosni Mubarak of Egypt and President Hafez al-Assad of Syria. Mr Safwat el-Sherif, the Egyptian information minister, said it would focus on "resolving Arab differences and co-ordinating efforts towards solidarity on Arab, regional and international levels". There was speculation in Egypt yesterday that Mr Assad had sought the meeting to express his concern over the pace at which Israel was establishing relations with Arab countries, particularly in the Gulf, while still occupying large areas of Arab territory.

Israel is talking to Qatar about the supply of gas, while Mr Yitzhak Rabin, the Israeli prime minister, has just made a surprise visit to Oman. There has been no indication of an early Saudi move towards formal contacts with Israel. although Riyadh has given its blessing to the peace agreements involving Israel, the Palestine Liberation Organisation and Jordan. Syria and Israel have meanwhile made little progress in their negotiations over the Golan Heights, captured by Israel during the 1967 war. Shahira Idriss, Cairo

Rose in Bihac peace mission

General Sir Michael Rose, the UN commander in Bosnia, yesterday visited the Moslem enclave of Bihac, in an effort to halt fighting in the north-western region which jeopardises the implementation of a four-month ceasefire. Gen Rose, who until yesterday was prevented by Serb forces from visiting Bihac, met General Atif Dudakovic, commander of the Bosnian government Fifth Corps, for talks on implementing a truce in the region, encircled by Serb forces. Clashes in the Bihac region have thwarted negotiations on the details of a four-month cessation of hostilities, brokered by Mr Jimmy Carter, former US president, which is due to come into force on January 1. A temporary truce yesterday was mostly holding in the rest of Bosnia. Gen Rose also met Mr Fikret Abdic, renegade Moslem leader, whose troops have fought alongside the Serbs against the Fifth Corps. Laura Silber, Belgrade

India approves investments

The Indian government yesterday cleared 27 proposals for foreign investment worth Rsl.4bn (\$44.6m). They include a joint venture between Pearson, owner of the Financial Times, and the New Delhi-based Hindustan Times group to produce television and video programmes in India, and the setting up of two subsidiary companies by Morgan Stanley. Pearson and the Hindustan Times media group, owned by the Birla family, will set up film and television production facilities in India with a third partner, the Hong Kong-based Television Broadcast (TVB). Clearance for the TV venture comes at a time when the entry of foreign companies into the print media is being hotly debated. Pearson's proposal for a joint venture between the FT and the Ananda Bazaar Patrika group's Business Standard newspaper has yet to be approved. The Hindustan Times-Pearson proposal has assured the government that it will not undertake any print media-related activities. Shiraz Sidhva, New Delhi

Clinton names farm minister

President Bill Chinton yesterday named Mr Dan Glickman, a veteran Democratic congressman defeated for re-election last month, to succeed Mr Mike Espy as US agriculture secretary. Mr Glickman's "knowledge, experience and understanding of the needs of the American farmer make him exactly the right person to become secretary of agriculture when we write the farm bill in 1995," Mr Clinton said. At a ceremony in the White House Rose Garden Mr Glickman referred to the challenge of the five-year farm bill that he must help craft. "Agriculture is not and should not be immune to change," he said. Mr Espy resigned after an independent prosecutor examining his acceptance of gifts from individuals and companies doing business with the agriculture department. AP, Washington

Plea to free Conde is rejected

Mario Conde, former chairman of Spanish bank Banesto, yesterday lost his appeal against a high court decision to remand him in prison on charges of fraud and misappropriation of Pta7bn (\$52.5m). Under Spanish law, a judge can remand someone facing charges if there are reasons to suspect he will try to flee or destroy evidence. The judge's decision comes one year to the day after the Bank of Spain dismissed the bank's board and launched a rescue for Banesto. Reuter, Modrid

Court victory for oil rig victims Survivors of the Cormorant Alpha helicopter tragedy in the North Sea off Britain and bereaved families may sue the Shell oil company for compensation in the US, where awards are likely to be higher, a Texas court has ruled. Eleven people died and six others survived when their helicopter plunged into the

sea during a short flight in appalling weather in March 1992. Shell said: "Until we have a chance to study this in detail it would not be sensible for us to comment other than to reaffirm that we believe Scotland to be the appropriate forum for the resolution of this matter." Press Association, London

Milosevic silences opposition at home Russian pledge on sell-offs

By John Lloyd in Moscow

state

Russia's privatisation programme will continue strongly next year and foreign investors can expect more real security, according to Mr Maxim Boiko, chief executive officer of the Centre for Privatisation.

Mr Boiko, whose agency is independent but closely linked to the government and to the reformers in it, said new laws on security markets, tax and property rights would address most of the main fears of foreign investors. "The government has taken their worries on board and you will see progress," he said.

He admitted, however, that Mr Vladimir Polevanov, who heads the State Property Committee - the main agency for executing privatisation - had "given grounds for concern that we would not keep up the momentum for privatisation". Mr Polevanov wants the aluminium industry renationalised for strategic reasons.

The momentum of the programme depends crucially on the success of a stabilisation plan which in turn depends on international aid to the 1995 budget of more than \$12bn.

Mr Bolko said the government remained committed to: Sell the large proportion of for oil, the government's shares may not be sold for three years, but, said Mr Boiko, "for many of them that time will be up next year and these shares will then be sold. Many of them are pressing for

 Continue privatisation of companies still in state hands by a cash system in place of the initial system of sales for vouchers given free to the population. The new system is scheduled to bring in Rbs9,000bn to the budget in 1995, though Mr Boiko said it would easily top that figure. Introduce a regulated securities market and a more transparent tax and share registration system, in order to attract a much larger amount of foreign investment than the \$2bn-\$2.5bn which has come in this year - an amount far exceeded by the amount of domestic capital fleeing the country.

 Press ahead more rapidly with the privatisation of land. Insisting that even the sceptics in the government and in the enterprises were being won over to the privatisation programme - by far the world's biggest and fastest Mr Boiko said there was now serious discussion of pushing privatisation into areas from which it had hitherto been excluded, such as the railways and health care.

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prime minister has the parliamentary support to deliver it." Mr González's governing socialist party yesterday blocked an attempt by opposi-

the violence, is quietly getting on with

crushing the last remnants of opposi-

He has turned his attention to the

independent media, political opposition

and national minorities in Serbia, con-

vinced that western approval entitles

him to a free hand. While western gov-

in Bosnia, they appear to ignore the

fact that since coming to power in 1987,

The Serb authorities this week out-

lawed Borba, the only independent

ruled that Borba, which was privatised

four years ago, was now state property.

Journalists have a fortnight to report to

the new editor-in-chief. Mr Dragutin

Brein, minister of information and a

member of the ruling Socialist polit-

Brcin's supervision. His "official" edi-

tion is filled with unsigned pro-govern-

ment articles and is sold in klosks. But

Borba journalists have not given up.

Joined by liberal intellectuals, they

brave the cold to hawk the "real", now

illegal, version on the grey streets of

Why the seemingly omnipotent Ser-

bian president would crack down on a

newspaper with a circulation of 35,000

puzzles them. "Especially," said Mrs

OBITUARY: KARL SCHILLER

Borba now comes out under Mr

daily newspaper in Serbia. A city court

his regime has fed on conflict.

ernments count on him to broker peace

tion at home.

Belgrade.

Source: FT Graphite

the security services. de-coupled from Wall Street

The Serb president is tightening his grip, writes Laura Silber sidering Yogoslavia's re-integration. instigator of war in former In fact, Mr Milosevic's repressive Yugoslavia, President Slobodan measures have increased since five Milosevic of Serbia, now praised by the months ago he abandoned his proteges, the Bosnian Serb leaders, pronouncing west for his key role in efforts to end

evic is now supporting peace, which we

have always advocated". In the dis-

torted landscape of Serbia, Borba some-

how maintained high standards. It pub-

lished news censored by all other

Serbian dailies, opposing nationalist

hysteria and offering Serbs an alterna-

tive to the state-run media's tales of

foreign conspiracies and providing a

with the Serbian president's new role as

a "man of peace", determined to re-join

the international community. A Euro-

pean Union statement issued this week

by Germany, the outgoing EU presi-

dent, warned that the Belgrade regime's

disregard for an independent media

would be taken into account when con-

At first, these steps appear at odds

bridge to the outside world.

has unleashed a wave of terror in its southern province of Kosovo, killing, arresting or harassing hundreds of ethnic Albanians who comprise 92 per cent of the province's 2m population, Belgrade has also intensified arrests and Kafkaesque political trials in Sandzak, a Moslem-inhabited region which straddles southern Serbia and tiny Montenegro, the two republics that now comprise what remains of Yugoslavia. Milosevic: repressive measures Non-Serbs make up a third of Yugoslavia's population of 10.5m. Gordana Logar, editor, "when Mr Milos-

The restive Kosovo remains the most volatile potential flashpoint in Serbia. This densely populated province, which was stripped of its autonomy five years ago, remains in the grip of the Serbian police. If violence were to erupt, Albanians from neighbouring Macedonia and Albania could take up arms to help their Kosovo kin. Diplomats worry this could ignite the Balkans.

himself in favour of peace in Bosnia.

Almost unnoticed, the Serbian regime

While opposition parties hold nearly half the 250-seat Serbian parliament, they have virtually disappeared from public life. The Socialist MPs this week took advantage of an opposition walkout to adopt the state budget unanimously - and without any debate. Opposition MPs yesterday said the government was poised to introduce "special measures" in key municipalities

her diaries in a popular magazine recently made clear her distaste for the parliamentary system. "Parliamentary democracy, for example, suits the English but really not does not look good on the Serbs," she wrote last In former Yugoslavia, Serbia was the

last of six republics to adopt a multi-party system. Mrs Markovic routinely mourns the fall of communism in eastern Europe, insisting that it was just a passing phase. Meanwhile, the Serbian parliament has passed a law calling for the re-appraisal of all privatised companies. In

> short, what little privatisation has been achieved, less than 10 per cent of statecompanies, will be largely reversed. It seems, as one Socialist official recently confided, "everything must be under control - we will have to take important decisions". Perhaps fearing a backlash by Serbs, tired of extensive

power cuts or the deteriorating economy, Mr-Milosevic seems to believe that he will have to snuff out even the last flicker of opposition.



Professor Karl Schiller pictured in 1979

shares it retains in semi-privatised industries, including energy. Under the special rules for oil the government's clash over D-Mark

Professor Karl Schiller, who has died at 83, was the West German "super-minister" who came spectacularly to grief in a conflict with the Bundesbank over exchange controls in 1972. His resignation as economics and finance minister in defence of free market econom-

ics and strong budgetary policies in July of that year unsettled the Social Democrat-led coalition government of Chancellor Willy Brandt and, for a period, appeared to jeopardise its electoral prospects. But Schiller lost influence

after an ill-judged dalliance with the Christian Democrat opposition party ahead of the general election that November. Although he continued to be highly regarded as an economist, the re-election of Willy Brandt's left-liberal coalition meant Schiller was never again a political force in Germany. Karl Schiller was born on April 24, 1911 in Breslau (now

Wroclaw), in what was then German Silesia. After studying economics at the universities of Kiel. Frankfurt-am-Main. Berlin and Heidelberg, he began an academic career at Heidelberg in 1934 before moving in 1935 to the Institute for World Economy in Kiel where he headed a research group. After serving in the German army in the second world war, he returned briefly to Kiel before becoming professor of economics at Hamburg university, where he was rector between 1956 and 1958.

Schiller's involvement in politics began in 1946, when he joined the Social Democrat party. By 1948 he was ecostate of Hamburg and an adviser to the economics ministry in Bonn. By the time the Social Democrats and Christian parties formed West Germany's "grand coalition" government in 1966, Schiller had held numerous party offices and was a member of the Bundestag, the lower house of parliament. He had played a key role in steering his party away from traditional socialism towards free market eco-

nomic policies. He was appointed federal economics minister in 1966 and

for a time formed a remarkable

partnership with Franz-Josef Strauss, the finance minister. At first sight, the younglooking, slight, bespectacled, didactic academic from Hamburg hardly seemed the type to coexist with the burly, beerswilling leader of Bavaria's Christian Social Union. But Strauss was also a gifted. highly educated man with a powerful intellect. The two developed a mutual respect. Together they steered the German economy to recovery

Successive governments supported his idea of a European joint currency float

after a shallow recession in 1967. However, tensions grew over how to respond to upward pressure on the D-Mark in the increasingly enfeebled postwar Bretton Woods fixed exchange rate regime. Breaking with conventional business opinion, Schiller came to recognise that revaluation was

When the coalition broke up in 1969, Schiller was one of the Social Democrat party's stars. His intellect, communication skills and mastery of economic policy, combined with the respect Germans of that time had for professors, were important in winning the electorate for the unknown: a Social Democrat-led government.

With hindsight, the election of September 29, 1969 was Schiller's high-water mark. He returned to government as economics minister - this time in a coalition with the Free Democrats. But storm clouds were gathering over the West German economy, largely because of its trading success relative to other industrialised nations. At Schiller's behest, one of the new government's first acts was to revalue the D-Mark to DM3.66 to the dollar compared with DM4 previously.

This, however, failed to stem

the flow of speculative funds into Germany. Currency turbulence in turn increased inflationary pressure as Bundesbank intervention to curb the D-Mark's rise resulted in a sharp increase in domestic money supply. Schiller won a temporary

respite for the D-Mark by floating it against the dollar in May 1971. But the coalition also faced budgetary problems as it tried to meet its election promises for greater social expenditure after having promised not to raise taxes. Symptomatic of growing tension was the resignation, also in May 1971, of West Germany's finance minister, Alex Möller, Schiller added Möller's port-

folio to his own, becoming "super-minister". But he found his authority increasingly challenged as he tried to secure support in cahinet for spending cuts. Unrelenting speculative inflows into Germany, particularly after the D-Mark was repegged against the dollar in December 1971, brought him into conflict with Karl Klasen. president of the Bundesbank.

Klasen, like Schiller, was a Social Democrat from Hamburg. But there the similarities ended. Tall, commanding, with a dislike of detail. Klasen had come to the Bundesbank in 1970 from Deutsche Bank, Germany's most powerful commercial bank. He was far more concerned than Schiller that the rising value of the D-Mark would cripple the country's export industry.

Schiller was convinced of the need to revalue the D-Mark to safeguard Germany from imported inflation and advocated a joint float of European Community currencies to protect the country's competitive-

Tension between the two men reached crisis point at the end of June 1972 when Klasen, attending a cabinet meeting in Bonn, proposed exchange controls to combat the inflow of funds into the D-Mark. In a long and bitter resignation letter. Schiller complained that Klasen had sat next to him at a European Community meeting in Luxembourg only two days before without mentioning his plans, even though he had

politically high and dry. already advised the chancel-

lery of them. In the letter, Schiller acknowledged that he was in conflict with the majority of the cabinet. "In this war of attrition - rich in personal defamations - the minister of finance and economics often stood alone," he wrote. Without doubt, Schiller's

tangled personal life added to his problems. Four times wed, his marriage to his third wife. Eta, during 1971 attracted unfavourable comment and hostility in the Social Democrat party and undermined his standing. His resignation from the cab-

inet was followed by his departure from the party presidum and the party itself. In the months following his resignation as a minister, there was intense speculation that Schiller would join the Christian Democrats in opposition to the Brandt government. He allowed his name to be used in the campaign against the governing coalition, but never jumped fully into the opposi-

tion camp. Schiller's waverings made enemies across the political spectrum. Even the most charitable observers queried his judgment. Willy Brandt's election victory left Schiller Schiller's policies, however,

survived his political eclipse. The final collapse of the Bretton Woods currency system in March 1973 meant that Germany again floated the D-Mark. The exchange controls that provoked Schiller's resignation had been inadequate to cope with huge currency inflows in a time of widespread international currency turbu-

Successive West German governments supported and promoted his idea of a European joint float, leading to the creation of the European Monetary System in 1979. That was in large part the achievement of another super-minister: Helmut Schmidt, a pupil of Schiller's from Hamburg, who succeeded him as minister of finance and economics in 1972 before becoming chancellor in

The nature of Schiller's departure from government also had a profound effect on economic and monetary affairs in Germany and beyond by contributing to the reality and legend of Bundesbank power.

> Peter Norman, **Economics Editor**

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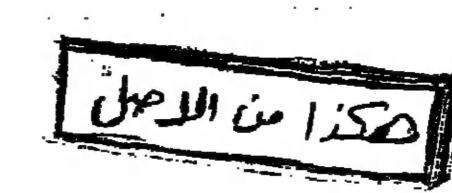
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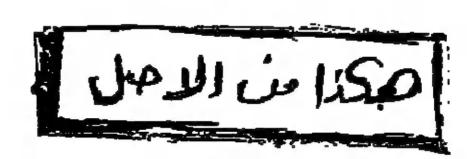
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REVENUES (BILL)	14.276	23.404
ADDED VALUE (BILL)	11.345	18.164
ADDED VALUE / REVENUES (%)	79,5	77,6
GROSS OPERATING MARGIN (BILL)	7.994	12.327
GOM / REVENUES	56	52,7
OPERATING PROFIT (BILL)	3.136	3.796
NET FINANCIAL CHARGES / REVENUE	5 (%) 5,3	9,8
PROFIT BEFORE TAXATION (BILL)	2.175	1.741
INVESTMENTS (BILL)	3.680	7.963

*1993 FIGURES REFER TO MERGED COMPANY SIP

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Major appeals for unity on Europe

By David Owen

Mr John Major last night made his strongest promise yet to reduce income tax. He told senior Tory officials it was no longer a question of whether the government would cut tax, but of when.

In a pugnacious new year's message, delivered with his Conservative party trailing far behind Labour in successive opinion polls, the prime minister called for an end to his party's civil war over Europe. "United the Conservative party can continue to be invincible," he said. But he admitted the rift over Europe threatened "to destroy our party from

His words, in a letter to Tory constituency chairmen, cut little ice either with Labour or with Conservative Eurosceptics. Mr John Prescott, Labour deputy leader, said Mr Major had "confirmed his desperation over Europe and his unbelievable complacency over

everything else". Mr Major sought to portray himself as a mediator between the warring Eurosceptic and pro-European extremes in the Conservative party, saying he agreed with those who thought Brussels interfered too much in "day-to-day affairs". But he said the government had "won the argument" to ensure that Europe intervened as little as possible.

In comments made a week after new Treasury figures confirmed the amount of tax the government takes from the average family was set to rise again next year, Mr Major said the day ministers could revert to their "tax-cutting agenda" was getting closer.

Amid indications that the so-called "feel bad" factor among consumers may spread to business, the prime minister appeared to acknowledge that benefits of an improving economy were not getting through to voters. "People have been through the pain and not yet seen the gain," he said. "But the pain was necessary to create the present favoura-

His remarks came after Labour leader Tony Blair said the Tories had lost credibility as the party of low taxation after raising taxes by the equivalent of 7p on the standard rate of income tax. The government would "insult the intelligence of the British electorate" if they expected people to be grateful for getting some of that money back, said Mr Blair, who will deliver his own new

year's message later today. He said tax cuts should not become "just another political ploy by the Conservatives to retain power".

Bed feeling about a good recovery,

Interest rates expected to stay unchanged

By Peter Norman, Economics Editor

Mr Kenneth Clarke, the UK chancellor, and Mr Eddie George, the governor of the Bank of England, reviewed monetary policy yesterday amid expectations that they would leave UK interest rates unchanged at least until their next monthly meeting on February 2.

As usual, neither the Treasury nor the Bank would reveal the conclusion of the hour-long talks, which were brought forward from early January because Mr Clarke this week leaves for a 12-day trade promotion tour in Malay-

sia, Thailand and Vietnam. However, speaking after the meeting, Mr Anthony Nelson, Treasury minister, made clear that there would be no change in the thrust of policy in spite of weak consumer confidence. He told BBC Radio that the government would continue to set interest rates to maintain the momentum of recovery while bearing down on inflation now and in the future.

Analysts said they did not expect any decision to raise rates would emerge because the last meeting, when the chancellor increased base rates by 0.5 percentage points to 6.25

per cent on Mr George's recommendation was as recent as

December 7. Although the City believes rates must rise further to curb inflationary pressures, there has been little economic news to trigger a further tightening of monetary policy since that date. Yesterday's discussions finished before publication of yesterday's report from the Confederation of British Industry pointing to a rise in pay settlements.

Mr Nelson predicted that the government's unpopular deci-sions of reducing public expenditure and increasing taxes would yield political as well as economic dividends. The government had "to stick to its last" on economic policy and could not "cut and run with the public finances", he said. The minister forecast that personal disposable income would increase next year in spite of tax increases and that there would be "further progress" both for government finances and those of the British people.

However, the Treasury's monthly monetary report for January, which was published to coincide with yesterday's meeting, said "continuing steady growth" in the economy was "concentrated in the company sector™.



Floods hit southern Britain

Cyclists struggle through the streets of Hereford yesterday after several days of unrelenting rain which has swollen rivers and caused widespread

disruption to transport. Severe weather hit Wales and southern England, with the Meteorological Office warning of gales to come. The National Rivers Author-

ity, the body which oversees

Britain's waterways, said yes-

terday that several major riv-

their banks after heavy falls which had lasted most of the Christmas holiday. InterCity train services were disrupted due to flooded

tracks and road traffic was subject to widespread delays on the first full business day following the Christmas break. In South Wales, where more than six inches of rain has fallen since Boxing Day, the towns of Bridgend and Pontyp-

ridd were among those at risk ers were close to bursting from flooding. In the south west, water authorities kept a round-the-clock watch as further heavy downpours were forecast.

The NRA issued flood warnings on 27 rivers and a severe weather warning was issued for the counties of Dorset, Sussex, and Hampshire. London Weather Centre last night forecast gales gusting to 70 mph and more heavy rain.

UK NEWS DIGEST

Vauxhall boosted by exports

Vauxhall, the UK General Motors subsidiary, has increased vehicle production by 5.9 per cent this year, helped by a recovery in exports to continental Europe.

Exports of the Vauxhail Cavalier (badged Opel Vectra) and Astra - which fell by 62 percent in 1993 to only 39,932 - have more than doubled this year to 86,358, the company said yesterday. Total exports, including car-derived vans, have risen by 99.5 per cent to 91,535 this year and have more than compensated for a 15.6 per cent drop in output for the domestic market to 168.308.

Vauxhall's total vehicle production increased to 259,843 from 245,313 a year ago. LDV, formerly Leyland Daf Vans, is planning to re-enter the main volume markets of continental Europe in 1995, two years after it was rescued by a management buy-out from the financial collapse of the former Daf group. The company, which has maintained a small dealer network in Spain, said it aimed to establish sales and marketing channels in Germany. France the Netherlands and Belgium.

Gas cost-cutting row

British Gas found itself caught in another storm yesterday as a leaked memo showed sharp cuts in its budget for checking gas leaks. The memo - sent out on December 5 by the company's newly created gas transportation arm Transco - said "revised procedures" would permit a cut from £9m to £1m a year modernisation was nearing completion.

Mr Nigel Griffiths, Labour's consumer . The Uster Democratic Party who helped pokesman, who published the memo, said: broker the end of the memoral campaigns spokesman, who published the memo, said: "British Gas cannot give an assurance that safety standards will not be reduced following a budget cut of this magnitude."

The cut affects the continuous surveying British Gas carries out on its thousands of miles of gas pipelines nationally. Much of the meve is the first attempt to establish formal, system has recently had its cast iron pipes, regular contact. system has recently had its cast iron pipes- regular contact. replaced with plastic.

at risk. It said it would be realigning its survey to concentrate on those parts of the system that were more at risk or susceptible to. "benchmarking" against US practice.

About 10.8m Britons have experienced unemployment during the past five years, nearly chance to see exactly where others stand two out of every five workers in Britain, before real negotiations begin, according to unpublished figures from the second was a positive development but could be partment of Employment released today by news was a positive development but could Ms Harriet Harman, the opposition Labour not comment further until the invitation was party's spokesman on employment.

The proportion is highest among men. About 6.9m or 44 per cent of the male labour force had been jobless at some time since 1990. This. contrasts with 3.9m women, a third of the

female labour force. "These figures explain why people at work continue to feel insecure," Ms Harman said. "They know from their own personal experience that unemployment is a threat which constantly hangs over them."

£4bn plan for airport

A private sector consortium has submitted plans to build a £4.5bm airport in the Vale of the White Horse area of Oxfordshire near Abingdon.

Provisionally called Lox, the airport would have two runways, be privately financed and owned, and operated by airlines. It is thought it could be open by the year 2007.

But the project faces fierce opposition. It would be on a greenfield site and would affect more than 3,000 houses. The consortium includes Ove Arup, the engineering company, and Pleiade Associates, the Bristol-based architects, and planning consultants.

The application would in the first instance be considered by the local county council, with the Department of the Environment having the final say.

Burger chain to expand McDonald's, the hamburger chain, is to open more than 50 restaurants in the UK in 1995 creating more than 3,000 full and part-time

jobs, the company said yesterday, The £65m expansion will take its total number of UK outlets to about 630. McDonald's and its UK franchisees currently have some 35,000 UK employees, more than 98 per cent of whom work in restaurants.

Ulster talks offer

A group involved, in arranging the loyalist ceasefire in Northern Ireland has asked the now that safety had improved and pipeline mainly mationalist SDLP to meet them for The lates of the l

> against Catholics Eave written to SDLP chairman Mark Durkan requesting a meeting with senior members of his party. "There have been meetings before between

> members of the two groups but the latest

eplaced with plastic.

UDP leader Gary McMichael joday conBritish Ges denied that safety was being put Trined that he was sending invitations to the
t risk. It said it would be realigning its SDLP and said he was confident of a positive response. Mr McKilling signated that the

leaks. This was "a better use of resources". discussions would not be a process of negotia-The change followed an 18-month review and tion. "We want to meet rescentatives of all the political parties in Northern Ireland to exchange views on the political situation," he said. "It will the political situation," he said. "It will the political situation, he said on the table and asking the SDLP and others to do the same. It will give everyone a



OT THE REFUGEE

There he is. Fourth row, second from the left. The one with the moustache. Obvious really.

Maybe not. The unsavoury-looking character you're looking at is more likely to be your average neighbourhood slob with a grubby vest and a weekend's stubble on his chin.

And the real refugee could just as easily be the clean-cut fellow on his left. You see, refugees are just like you

and me. Except for one thing.

INT

Everything they once had has been left behind. Home, family, possessions, all gone. They have nothing.

And nothing is all they'll ever have unless we all extend a helping hand. We know you can't give them back the things that others have taken away.



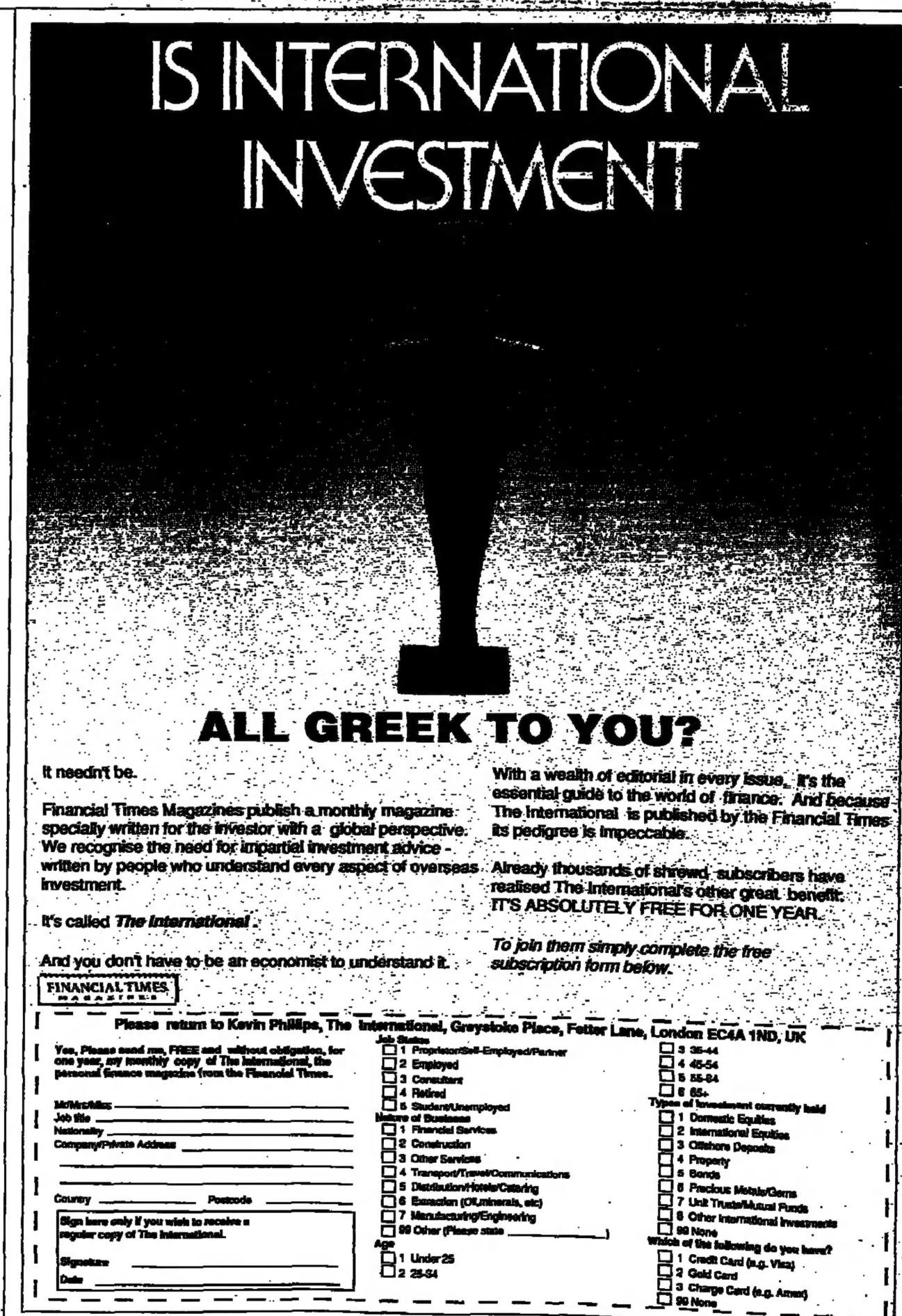
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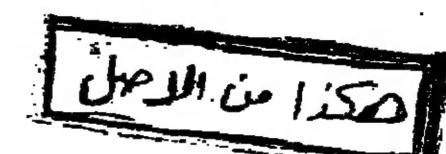
We're not even asking for money (though every cent certainly helps). But we are asking that you keep an open mind. And a smile of welcome.

It may not seem much. But to a refugee it can mean everything. UNHCR is a strictly humanitarian

organization funded only by voluntary contributions. Currently it is responsible for more than 19 million refugees around the world. **UNHCR Public Information**

P.O. Box 2500 1211 Geneva 2, Switzerland





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The year of kaleidoscopic identity crises

Nigel Andrews looks back at the best and worst films of 1994

apping his pocket calculator, the British film critic works out that during 1994 he spent some 500 waking hours in darkened movie theatres. How is he affected by this daytime dream life? Re-watching Nightmore On Elm Street on TV recently, I realised that it was all about us. We film critics too sink into dream states from which we emerge with a large quantity of traumatic baggage. We too have a difficult time, at day's end, sorting real life from

In 1994 we endured exploding faces and showers of blood in Pulp Fiction. We sat through the Holocaust in Schindler's List. We died of Aids in Philadelphia. Worst of all, we spent 3½ hours galumphing across America with Forrest Gump. knowing that on returning to the real world we would be torn apart by Mr and Mrs Average Filmgoer for not liking the year's sentimental

Gump was overlong, self-pitying and speciously panoramic. The film's implied proposition was that Forrest Gump stands for us all. Sensible critics' counter-proposition was that Forrest Gump stands for absolutely no one. The movie itself was the product of a maudlin America desperate to portray itself as the world's Mr Innocent, even as it nicks up the pieces of its own accident-strewn recent history.

Even where Gump's chameleon experiences did coincide with the flavour of the year, that flavour was hetter caught and served in other films. Major theme of 1994: the protean self. We had Jim Carrey doing ouick-change acts in The Mask, helped by belief-beggaring special FX. We had Robert Altman's bitterly brilliant Short Cuts, where Los Angeles is a city of seething, sleazy, metamorphic humanity (so true) in which the Good Mother does sex phone-calls on the side and the Good Cop rescues dogs and has

adulterous affairs. As for the year's best independent movie, that too was about kaleidoscopic identity: 32 Short Films About Glenn Gould, Canadian film-



Telephone sex on the side in Robert Altman's bitterly brilliant 'Short Cuts'; and Liam Neeson as the enigmatic hero in Spielberg's 'Schindler's List'

maker François Girod took a real famous person (unprotestingly deceased) and broke him into shiny dramatic pieces like an animated mosaic. The film, dazzlingly clever and funny, shattered our preconceptions about what bio-pics can and cannot do. Most of all they can and should - show the several dozen selves of which a single human being is made up.

If 1994 was the year of the de-centred hero, could this possibly have had to do with our leaders?: with having two western premiers in particular who are resonantly ATTAP (all things to all people). While Gump openly invoked Bill Clinton -

down to the grainy news-shot of our hero shaking bands with JFK -Britain's top movie commercially was Four Weddings And A Funeral. In this a likable silly ass dithers around the British landscape trying to turn non-commitment into a form of evangelism. Hugh Grant, we suspect, was the matinee idol's answer to John Major.

But we are talking of men. Were there no heroines? Here we must draw attention to the chronic catch-22 concerning women in popular movie culture. Whenever in western history the female sex bangs back socially and professionally (as in the 1950s), women are

relegated to belomeet or romantic interest roles on screen. The iconography fills up with June Allysons and Jane Wymans. Yet when the female sex bounds forward, as it has since the New Feminism began. women on screen may end up being sidelined even more drastically: by a paranoid patriarchy fearing for its pecking place.

So in 1994 Jodie Foster paid for her Oscar-strewn recent history by being cast as Mel Gibson's moll in the year's top no-brainer, Maverick. Michelle Pfeiffer, once a tough. intelligent kookie, was demoted to lycanthropy bait for Jack Nicholson (Wolf). Diane Keaton, once the

quirkiest leading lady in Hollywood. gave up on solo leads and went back to being Mistress Woody Allen in Manhattan Murder Musteru. As for the appalling House Of The

Spirits, it managed to lock up both Meryl Streep and Glenn Close, and throw away the key, in a hacienda ruled by barking-mad male chauvinist Jeremy Irons: a sort of Hollywood studio chief translated into Chilean landowner. Hollywood the boys' club: it

would be funny if it was not tragic. Compare Europe and points east. Here the year's key films nearly all centred around women. Kieslowski's Red gave us Irene Jacob man-

fully - womanfully - holding the line for honesty and human values against paternalist voyeur Jean-Louis Trintignant. In The Scent Of Green Papaya a lithe camera rhymed the baroque beauties of a middle-class Vietnamese house with the anfractuous mysteries of its heroine's mind. And in China's The Blue Kite - the best Maoist fresco in a busy year for the sub-genre -

women characters were as strongly.

subtly dimensionalised as the men. At least America gave us Go Fish. a grainy, uninhibited comedy of lesbian life. But that was low-budget and independent. So were two other films from North America that were

among the year's best. Atom Egoy an's Calendar played hide-and-seek with reality in a mock-autobiographical tale of the film-maker's splintering marriage: set against the mosaic landscapes of Armenia and Toronto. And Kevin Smith's Clerks, a brilliantly profane tale of sex, death and existence in a convenience store, was shown at the London Film Festival and should be released next year, though not for good behaviour.

In Britain the doors have long clanged shut on creative vitality. The triumph of Four Weddings And A Funeral was good news and bad news. Good that it became, worldwide, the most successful British film in history. (In Britain itself it was number one above Gump, Mrs Doubtfire and The Flintstones.) Bad that British cinema can only "click" abroad, and seemingly at home, by reviving those fluffy notions of Old Blighty in which our kingdom is filled with champers, silly ass-ness and oh-I-say accents.

Don't blame the movie. Blame the other movies: the slew of madein-UK horrors like Shopping, Funny Man, Staggered, Deadly Advice and Decadence in which British filmmakers behaved, in this 99th year of movie history, as if none of them had ever picked up a movie camera before.

A camera is indeed a dangerous and daunting object; fed with light, it captures life. But perhaps "life", rather than technology, is where British cinema comes unstuck.

We seem unable to define what life is in this country. We wander about in half-worlds belonging to other times (Four Weddings) or other people (the Americanisms of Shopping). Perhaps we should celebrate the cinema's hundredth birthday by beginning again: first by finding out who we are, only then by trying to pin it down on cellu-

And the top 10 films of 1994? Short Cuts, 32 Short Films About Glenn Gould, The Blue Kite, Go Fish, Dear Diary, The Scent Of Green Papaya, Manhattan Murder Mystery, Calendar, Schindler's List.

Pirouettes and pliés around the world

Clement Crisp recalls the splendours and miseries of dance during the last 12 months

t was not, in retrospect, too had a year for dance. As the months passed, with their toll A of the damned, the doomed and the desperate - the dire Bill T Jones Company, the Washington Ballet, the Anjelin Preljocaj troupe, Les ballets Jazz de Montreal; the unveiling of the Royal Ballet's eyesore Sleeping Beauty, Symphonic Variations mauled by inept casting; Rambert's despicable Garden of Earthly Delights; the killing off of London Contemporary Dance Theatre felt 1994 was annus horribilissimus. But there were also splendid things in creation and performance, and too many not to put the year's accounts into the black.

The Edinburgh Festival did dance-lovers proud with the return of Mark Morris bringing his breathtaking L'Allegro; with the Miami Ballet's vivid accounts of a Balanchine repertory; with a Merce Cunningham visit. Equally bracing the appearance of Twyla Tharp's dancers at Riverside Studios - purposeful. stylish. Home-grown talents made exhilarating work. Jonathan Burrows' Our was a span of fascinating activity, with Lynne Bristow ta fine classicist turned fine modernist) magnificent in it. Michael Clark's O was luminous, revelatory, Apolio rethought. Richard Alston's dances for his new group brought allusive, poetic versions of

Petrushka and Les Rhumimations. Siobhan Davies' The Glass blew in was like gazing at refractions of a mysterious image. Kim Brandstrup's Othello was a bold commentary upon the play, with Irek Mukhamedov its tremendous heart. Mark Baldwin made witty, emotionally sly dances.

We have much to celebrate with such creators, and Channel 4's season of mauvais quarts d'heure from international dance-bores - Tights, Comera, Action – was all the more unworthy. Veils can be drawn over the appearance of Momix, over Lucinda Childs' frigidities, Adventures in Motion Pictures' addled Highland Fling (La Sylphide as a haggis), and examples of Eurotorment not least Wim Vanderkeybus' Mountains made of barking about a trip to North Africa. There were unlikely callers. The Spanish National Ballet looked both un-Spanish and un-balletic. The feeble Cape Ballet's visit was premature. Takarazuka offered coborts of Japanese ladies and gentlemen (who were also ladies), a stuffed sea-gull. and inscrutable performance. There

were unspeakable others. I derived great pleasure from the Opéra Ballet in Paris. The company is crammed with tremendous dancers, young talents nipping at the heels of the etoiles, as I noted in programmes devoted to Jeunes dan-

production by Rudolf Noelte at 7

Die Zauberflöte: by Mozart.

Conductor Daniel Barenbolm,

Staatsoper Unter den Linden Tel:

production by August Everding at 7

Teatro Comunale Tel: (051) 529999

Serse: by Handel. An English

production at 8.30pm; Dec 30; Jan

National Opera of London

Barbican Tel: (071) 638 8891

Concerts: conducted by John

Georgiadis, the music of Strauss in

New Year at 7.30pm; Dec 31; Jan 1,

this traditional celebration of the

Royal Philharmonic Orchestra:

Mendelssohn, Handel, Bruch and

Festival Hall Tel: (071) 928 8800

and the Johan Strauss Dancers

plays a programme of music by

Strauss. First performance at

3.15pm, then at 7.30pm; Jan 1

Beethoven at 8pm; Jan 7

conducted by Bramwell Tovey plays

Johann Strauss Gala: the Johann

Strauss Orchestra with director John

Bradbury, soprano Marityn Hill-Smith

LSO New Year Viennese

pm; Dec 29

030) 2 00 4762

pm; Jan 1, 4, 7

OPERA/BALLET

LONDON

CONCERTS

3, 5, 8

■ BOLOGNA

seurs and bravura accounts of Etudes and Le Palais de cristal. The repertory was imaginative - three assured creations by Roland Petit; a Nijinsky evening which brought an odd guess at his Tyl Eulenspiegel and interpretation was superb, with glorious dancing by Elisabeth Platel (a sublime Nikiya), Monique Loudières. Manuel Legris and the newest étoile, Nicholas le Riche, among many others.

I reported on the San Francisco Ballet's Paris appearance with Mark Morris's daring Maelstrom; on the Royal Swedish Ballet's excellent Don Quirote with the gifted young Jan-Erik Wikström: on the celebrations which marked Frank Andersen's jubilee with the Royal Danish Ballet; on the Royal Ballet of Flanders' engaging Coppélia. I reported on an awful Coppélia staged by Oleg Vinogradov for the Kirov Ballet, and on that company's frigid account of Fountain of Bakhchisaray, an important old Soviet ballet made bearable only by Sylvie Guillem's physical passion.

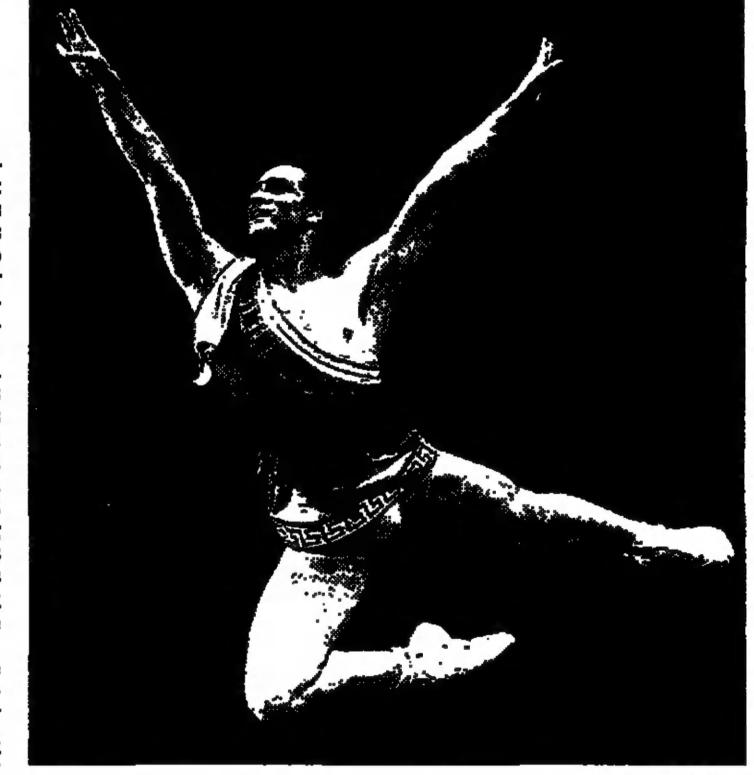
For an Honours List of performances, I must nominate Stephen Jefferies' commanding Drosselmeyer in the Royal Ballet's Nutcrucker, a poetic heart for the staging. In a year when Sleeping Beauty was put on the rack at Covent Garden Scottish Ballet's modest version was illuminated by Ludmila

Semenyaka, whose exquisite Aurora told of the grandest Russian classicism, and I saluted Yurie Shinohara's sweetly danced Princess Florine in the same staging. The Kirov ballerina Lubov Kunakova was a Giselle in the great tradition, on tour with the small but serious Moscow Festival Ballet. Cumbre Flamenca came back to London. feet and souls a-fire, and Mariovilla and Juana Amaya tore like things divinely possessed into the dance.

In its unfussed Giselle, gallant London City Ballet showed us the touching artistry of Kim Miller. English National Ballet's Thomas Edur is an impeccable classical artist, noble in means and expression. His Prince in Sleeping Beauty was an interpretation of first importance. Irek Mukhamedov, a dancer of unique power, found meaning and truth in every role. From Sylvie Guillem, a vivid Natalya in A Month in the Country - Jonathan Cope and Sarah Wildor excellent as Belyayev and Vera in this same ballet - while Guillem's blazing Kitri cast welcome light amid the dankness of Covent Garden's Don Quix-

The Bolshoi Ballet, riven by problems about artistic policies and structural survival, cancelled a regional tour. Rambert Dance was re-launched with a repertory that did less than justice to a fine roster of dancers. Birmingham Royal Ballet staged three important revivals: Ninette de Valois' Job. Ashton's Enioma Variations, and Massine's Le Tricorne. The company also acquired Agnes de Mille's Fall River Legend, hokum justified by the presence of Marion Tait, a dramatic artist of wonderful intelligence. English National Ballet continued to show strong dancing, and its medium-scale tour of the regions brought a clever XNTricities from Mauro Bigonzetti, which was given a ripsnorting performance, while a welcome staging of Balanchine's Square Dance had the dashing young Giuseppe Picone in it. ENB's new Giselle was wrong-headed in its 1920s Austrian setting, but Derek Deane respected the text and made the second act properly haunted.

The most haunted staging of the year was the Royal Bailet's misbegotten Sleeping Beauty. Anthony Dowell's production sank beneath Maria Bjornson's capricious ideas of baroque architecture and costuming. I thought it an unmitigated disaster, unworthily danced. An Ashton celebration was a good idea let down by weak casting and unidiomatic style, not to be excused by injury. What used to be subtle. musically and physically deft, looked coarse, numb. The company put on works by Ashley Page, Matthew Hart, William Tuckett - its



Irek Mukhamedov, a dancer of unique power, found meaning and truth in every role

Dance Bites tour with new short choreographies an excellent scheme - but it is disquieting to see a national ballet so uncomfortable with both its classical and Ashtonian birthright. The treasures of its repertory need to be re-furbished.

and polished. Another Forsythe ballet and a revival of the flaccid La Ronde later this season are no answer to anything, save an unwise quest for the modish and the mediocre. New Year resolutions need to be made in Floral Street.



AMSTERDAM

CONCERTS Het Concertgebouw Tel: (020) 671

European Baroque Orchestra: Wieland Kuijken conducts Telemann. Muttat and Bach at 8.15 pm; Jan 8 Royal Concertgebouw Orchestra: with violinist Sarah Chang. Charles Dutoit conducts Berlioz, Lalo, Stravinsky and Ravel at 8.15pm; Jan 4, 5, 8

BERLIN CONCERTS

Philharmonia Tel: (030) 2548 8132 Berlin Philharmonic Orchestra: with conductor Claudio Abbado and soloists Sylvia McNair, Ulla Gustaisson plays Schumann at 8 pm; Dec 30, 31 (5.15 pm) OPERA/BALLET

Deutsche Oper Tel:030j3 41 92 49 Der Rosenkaveller, by Strauss. Conductor Jiff Kout, production by Göz Friedrich at 8pm; Dec 31 (5.30 pm) ; Jan 8, Don Giovanni: by Mozart.

Conducted by Christian Thielemann,

GALLERIES Hayward Tel: (071) 261 0127 The Romantic Spirit in Romantic Art 1790-1990; examines work of early Romantic painters. Includes a section on German

Expressionists; to Jan 8 Sementine Tel: (071) 402 0343 Rebecca Hom: major exhibition of works by the German artist including, "Kiss of the Rhinoceros"; to Jan 8 Tate Tel: (071) 887 8000

 James McNeill Whistler: major survey of the Victorian painter and designer, to Jan 8

OPERA/BALLET

Festival Hali Tet (071) 928 8800 The Nutcracker: by Tchaikovsky. English National Ballet and its Orchestra choreographed by Ben Stevenson at 7.30pm; to Jan 2 (Not

Royal Opera House Tel: (071) 340

 Cinderella: music by Prokofiev. Created by Fredrick Ashton in 1948, this was the first full-length ballet by an English choreographer at 7.30pm; Dec 30, 31; Jan 3 Swan Lake: by Tchaikovsky.

Choreographed by Marius Petipa and Lev Ivanov, production by Anthony Dowell at 7.30pm; Jan 5 The Sleeping Beauty: a new production of Tchaikovsky's ballet. Produced by Anthony Dowell, set designed by Maria Bjornson at 7.30pm; Jan 4 (2pm)

THEATRE Barbican Tel: (071) 638 8891 New England: World premiere of Richard Nelson's new play. Finishes

today, at 7.15pm National, Lyttelton Tel: (071) 928 Out of a House Walked a Man:

by Daniil Kharms, A Royal National Theatre and Theatre de Complicite co-production of a collection of musical scenes by the

Russian absurdist writer at 7.30pm; Jan 7 (2.15pm) The Children's Hour, by Lillian Heliman, directed by Howard Davies at 7.30pm; Dec 29 (2.15 pm), 30, 31 (2.15pm); Jan 2 Queen Elizabeth Hall Tel: (071) 928

 Cinderella: by Rossini. The Music Theatre London present this new translation by conductor and musical arranger Tony Britten, and director Nicholas Broadhurst at 7.15 pm; to Jan 3 (Not Sun)

■ NEW YORK GALLERIES

Brooklyn Museum Tel: (718) 638

 Indian Minature Paintings: 80 iewel-fike paintings from the 15th -19th century; to Jan 8 (Not Mon) Metropolitan Ann Hamilton: exhibition reveals

the artist's interest in the relationship between sight and touch; to Jan 3 Origins of Impressionism: 175 paintings by Parisian artists of the 1860s; to Jan 8 (Not Mon) William de Kooning's Paintings; to Jan 8 (Not Mon)

OPERA/BALLET Metropolitan Tel: (212) 362 6000 Die Fledermaus: by J. Strauss. Sung in German with English dialogue at 8pm; Dec 29, 31; Jan 5,

 L' Elisir d' Amore: by Donizetti. Produced by John Copely. conducted by Edoardo Müller at

8pm; Jan 2, 6 Madama Butterfly: by Puccini at 8pm; Dec 30; Jan 4, 7 Peter Grimes: by Britten, English

at 8pm; Dec 31; Jan 3

870 5570 The Nutcracker: by Tchaikovsky, performed by the New York City Ballet, Tue-Thu 6pm. Fri 8pm. Ring for other times and matinees; to Dec

New York State Theater Tel: (212)

THEATRE Manhattan Theatre Club Tel: (212)

 Love! Valour! Compassion!: latest play by Terence McNally (of Kiss of the Spiderwoman fame), directed by Joe Mantello. Sun. performance at 7pm otherwise at 8pm; to Jan 1 (Not Richard Rodgers Theatre Tel: (212)

307 4100 A Christmas Carol: engaging one-man show of the classic with Patrick Stewart at 8pm; to Jan 8

PARIS

31 (Not Mon)

OPERA/BALLET Châtelet Tel: (1) 40 28 28 40 Christina Hoyos: Flamenco choreographed by Hoyos, Marin and Galia, music by Paco Arrigas at 8.30pm; to Jan 7 Champs Elysées Tel: (1) 47 23 37

21/47 20 08 24 Nutcracker: Tchaikovsky's ballet performed by the Kirov ballet company, St Petersburg at 8.30pm; Dec 29, 30, 31 Opera Comique Tel: (42 96 12 20 Magic Flute: by Mozart.

Conducted by Claire Gibault, produced by Louis Erlo at 7.30pm; Dec 29, 30, 31 Opéra National de Paris, Bastille Tel: (1) 47 42 57 50

 Swan Lake: by Tchaikovsky. Choreographed and produced by Rudolf Nureyev. Conducted by Vello Pāhn/Ermanno Florio at 7.30pm; to Dec 31 (Not Sun)

■ WASHINGTON CONCERTS

Kennedy Centre Tel: (202) 467

 New Year's Eve at the Kennedy Center: Members of the National Symphony Orchestra perform popular tunes and waltzes at 9om: Dec 31

GALLERIES **National Gallery Tel: (202) 737 4215** Roy Lichtenstein: A survey spanning four decades of the American Pop artist; to Jan 8 Sackler Tel: (202) 357 2700

 Paintings from Shiraz: the arts of the Persian book created in the city of Shiraz during the 14th-16th centuries; to Sep 24

OPERA/BALLET Washington Opera Tel: (202) 416

 Semele: by Handel. Conductor Martin Pearlman. Roman Terleckvi directs a Zack Brown production at 8pm: Jan 7 (7pm) The Bartered Bride: by Smetana. Conducted by Heinz Fricke. In English at 7pm; Dec 31; Jan 2, 8 (2pm)

THEATRE Arena Stage Kreeger Theater Tel: (202) 554 9066

 Misalliance: by Bernard Shaw, directed by Kyle Donnelly, to Jan 8 Oiney Tel: (703) 924 3400 Cinderella: Rogers and Hammerstein musical version of the classic fairytale, directed by Mark Waldrop at 7.30pm; to Dec 31

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Australia is waking up to ecotourism, but so are the unscrupulous operators, finds Nikki Tait

All aboard the nature tour

he promotional brochure is seductive. There are pictures of stark rocky hillsides rising from translucent waters, bathed in a purplish light. Inside, on grain-flecked paper, the Tasmanian holiday operator promises "a place which remains pure, unpolluted and free from man's heavy hand".

Only the price - A\$895 (£445) for a four-day walking tour, with three nights accommodation - seems a little steep. But, then again, it is not every day that one can stay in a "minimal impact" lodge, which depends on solar-electric energy. composting toilet technology and stores its rain water.

Ecotourism - that is, naturebased holiday activity that aims to leave the environment intact - has become something of a buzzword within the leisure industry. A little belatedly. Australia is scrambling on board. Its federal government launched a national ecotourism strategy this year and backed up the fine words with A\$10m.

There are two main reasons for the official enthusiasm. First, the concept appears tailor-made for the country. With a population of 18m spread around a land mass the size of the US. Australia has always sold

Fill Lucas was wondering where to go with her top 50 sales people when she received a leaflet in the mail suggesting she take them to the south of France.

Lucas, marketing executive of Rentokil Healthcare, had once taken a sales group to Paris, but she thought the south of France option was probably too expensive. The leaflet persuaded her otherwise, and in October she took the sales people, who had exceeded their targets in selling washroom soaps and related products, to Nice.

Lucas was one of the successes of a marketing campaign launched three years ago by the UK branch of the French Government Tourist Office.

Bernard Crouset, deputy director of the London office, says that, like most tourist boards, the French

heavily on its raw and impressive natural features.

Official figures suggest that 90 per cent of international visitors come for non-business reasons, and that perhaps 80 per cent already spend part of their time on extended outdoor activities - even if it is only jumping the surf at Sydney's Bondi beach, or viewing the fairy penguins on Victoria's Phillip Island. Second, the nation has big ambitions for its tourism industry. Yet it has seen enough unattractive development on its own shores and among Asian neighbours' to be aware of the dangers of unfettered expansion. The skyscraper condominium buildings that line Queensland's Gold Coast and shade the beaches serve as a warning. The Tourism Forecasting Council recently predicted that the country could attract 6.2m visitors by 2000. double the number arriving in 1993. But while the concept seems admirable in theory. Australia is finding that marketing ecotourism

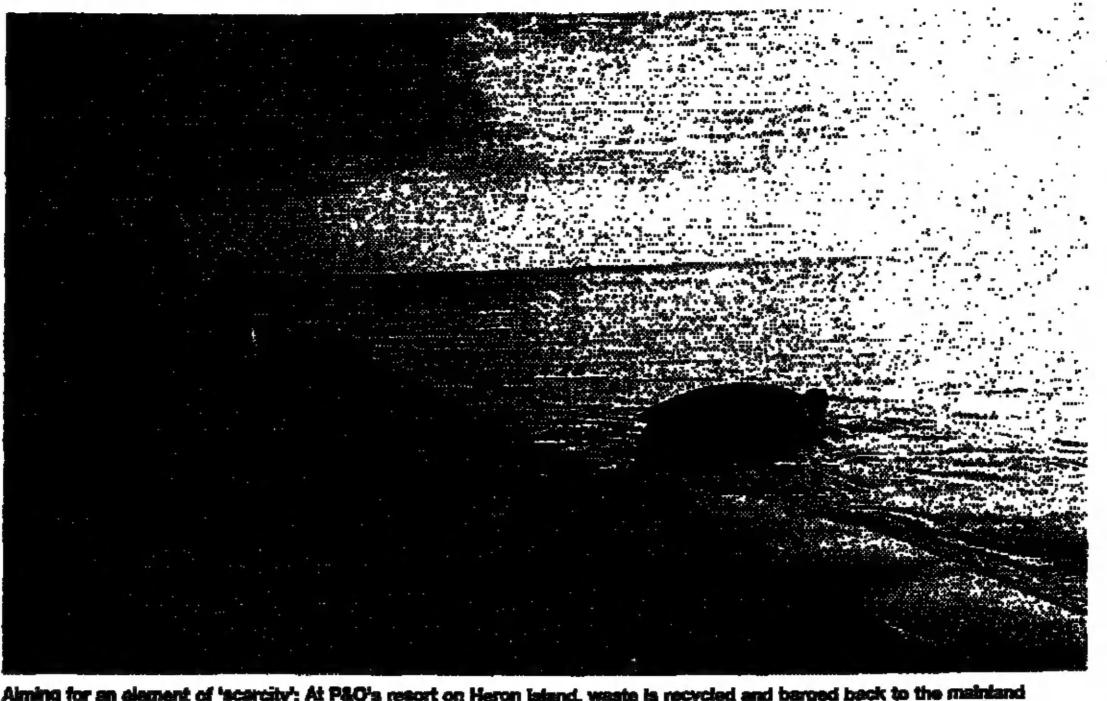
is not without problems. For a start, definitions of ecotourism are fuzzy, and it is relatively easy for less scrupulous operators to jump on the "ecotour" bandwagon. As the Wilderness Society pointed out recently: "Four-wheel

driving and horse riding do not belong in more remote areas of the bush . . . and could scarcely be called ecotourism. Currently, however, there is nothing to stop such ventures painting a big ecotour operator sign on the side of their

Even the most scrupulous customer can be misled. One consumer advocate group points to the numerous companies offering adventure or nature cruises around Queensland's Barrier Reef. While these sound harmless and the promotional material is thick with pictures of clear water and marine life. many dump sewage at sea. In an effort to address these prob-

lems, the government has proposed a formal system of accreditation for ecotour operators, and asked for comment. In general, environmentalists think the notion is fine in principle. Already there is debate over who should supervise the scheme, how big industry's input should be, and where the standards should be set. Ideology may be running ahead of

the market. Sydney, the startingpoint for many international visitors, does boast one travel agency specialising in ecotours, but many of the conventional travel consul-



Aiming for an element of 'scarcity': At P&O's resort on Heron Island, waste is recycled and barged back to the mainland

tants blink at the concept.

"It is not something people request, although they are usually pleased to hear about environmental features," says the Australian Travel & Information Centre. "I think it will come - but in the main, people really don't care when they're travelling," says Jack Dart, head of the Australian Federation of Travel Agents.

Australian Consumers Association, which was involved in publishing an ecotourism guide last year, reports an uninspiring response to the book, the first of its kind in Australia. A report form at the back asked readers to comment on the 300-plus holiday operators listed. Just one non-industry response

Related to this is the question of optimistic. He points out that much the commercial viability of ecotour-

careful ecotourism operator, he environmental efforts - such as the ment of "scarcity" Tasmanian example - usually entail an extra cost for their opera-

consumers is considerable. "If you're saving the last blade of grass, the resort has to generate the funds to justify it . . . and if the resort goes under and is vacant, that's the worst kind of ecological

cut and lure away less committed

damage," notes Dart. Phil Young, managing director of P&O Holidays Australasia, which is probably the country's largest ecotourism operator and runs environmentally-friendly lodges in Tasmania and Queensland, is more

depends on the resort's position. A

Emmet Hart, the Marketing

up to date is an onerous task. In

constantly revising the database,

the Marketing Organisation has

found that about 25 per cent of its

programme is only £240,000 a year.

information becomes out of date

decision-makers move to other

each year as conference

The budget for the whole

Organisation's sales and marketing

director, says keeping the database

says, will always aim for an ele-

For example, P&O runs a resort resort islands in the area, is part of dedicated environmentalists, the the Barrier Reef. The only other scope for a rival operator to underoccupants are a marine research station and a ranger base for the National Park. All waste is recycled or barged back to the mainland, and by agreement P&O is responsible for the supply of services to the whole island.

"You get benefits in other ways," he adds. "There tends to be higher occupancy, you don't have to discount, and advertising costs less. Moreover, with a number of medium-sized eco-resorts, you start to get economies of scale in management. But a very small operation would be difficult to make work."

of which the tourist office pays only a quarter. The remainder has been met by the various French regional governments and by Air France. Second, Crouset says that over the past four years France has doubled its share of the

overseas-bound UK conference and incentive trip market to 25 per cent. Not everything has gone France's way, however. The strength of the French franc against sterling has made France a less attractive destination for UK travellers than it has been in previous years.

Crouset says France also faces strong competition from destinations such as Spain, Italy, Switzerland and Cyprus. Several other tourist boards, he says, are thinking about following the French and marketing themselves directly to UK conference organisers.

Perrier's 'eau' returns

he Perrier "eau" puns, one of the most memorable advertising campaigns of the 1980s, will be making a come back early next year after a five-year break.

"We had to give 'eau' a rest," says Wenche Marshall Foster, chairwoman of Perrier UK. As the UK recession began to bite, "it reminded people of the old times". The theme's light-heartedness was not working as well for consumers concerned about negative equity, she adds. Moreover, the company

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change to go with the relaunch of the brand in the spring of 1990 after a contamination problem at its French bottling plant. Life after a classic campaign is never easy for a brand and its agency. In Perrier's case, subsequent advertising evolved from a "visually shocking" approach to the current line of Everything Else Isn't. The television advertisements are "full of sounds,

symbols and imagery so rele-

vant to the 1990s youth cul-

ture", the company says. "We have retained huge loyalty among people in their late 20s and older, but during the recession we have lost those younger Perrier drinkers who had to pull in their belts," says Marshall Foster, Peter Thomas, commercial and marketing director of Perrier UK, emphasises this point: "We were not necessarily hitting the buttons

of the young consumer." The bottled water market is fragmented by products and types of consumer, so the challenge is to find a flexible theme which will work for many audiences in various media. Perrier and its agency Publicis believe a new "eau" campaign

will achieve that. "Rau" has never been far away. Thomas admits the walls of Perrier UK's Hertfordshire beadquarters are covered with 14 years of the ads. Ean-la-la, eau nouveau, bistreau, Picasseau, H2Eau, rainbeau, eau naturel and eausis were but a handful of the variations. "But this time, it will look

very different. The pun idea is back but it will be more visual."

Roderick Oram

Destination France

Michael Skapinker on French attempts at direct marketing in the UK

organisation had traditionally been reactive. It saw its job as responding to queries from people planning to visit France and to show the country's wares at trade fairs. It did not approach potential visitors directly. Instead, it advertised France in the newspapers and on television. But the French tourist board decided to see whether direct

marketing - which has long been used to sell products and services could be used to promote a country. In particular, the tourist board wanted to know how to approach directly the managers in companies who organise conferences and "incentive trips", given as rewards to successful staff members. The French organisation decided

to try its direct marketing in the UK first because France was already a well-established destination for British travellers. Conference and incentive trip

visitors are valuable customers because they spend so much more than leisure tourists. Their flight and hotel expenses have usually been paid for by their employers, leaving them with more spending money than tourists. Those going on conference trips

also tend to be achievers with higher levels of disposable income than many tourists.

The French tourist office asked the Marketing Organisation, a UK company, to compile a database of managers in British organisations responsible for conference venues. The Marketing Organisation

compiled a list of 3,000 UK decision-makers and wrote to them directly. If they expressed an interest in visiting a particular region of France, tourist and conference officials from that area would be brought to the UK to press their case.

positions or to other companies. Crouset insists, however, that the effort is worth it. First, the direct marketing of France in the UK has turned out to be remarkably cheap.

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FINANCIAL TIMES

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Thursday December 29 1994

Mexico: 1994 is not 1982

For experienced observers of Mexico, the story looks depressingly familiar. Just as they did 12 years earlier, Mexican officials last week stood before angry lenders at a meeting at the New York Federal Reserve to explain a financial crisis. This week, like their predecessors in 1982, officials are locked in long negotiating sessions in Washington in a bid to out together an emergency financ-

ing package. Every day seems to bring new horrors to the jittery financial markets: a sinking peso, big losses in the stock market, worries about the health of the banking system and questions about the ability of the government and private sector to service their dollar-denominated debts. Resolving these problems will be painful. Some companies and banks may even fail.

Nevertheless, this is not a repetition of 1982. The financial markets' understandable concern must not be permitted to overshadow the manifest and manifold improvements in the economy since then. Mexico's non-oil exports were rising even before the devaluation, a sign that the economy is increasingly competitive. The burden the state imposed on private enterprise has been much reduced. The government's debt burden, albeit troubling in the short term, is much less than 12 years ago.

A significant devaluation, coming on top of these many changes for the better, provides an opportunity to achieve the rapid growth that has been so elusive. It was, it should be recalled, precisely such a move to a flexible, more competitive exchange rate, after the financial crisis of the early 1980s. which gave Chile its last necessary push towards international competitiveness.

Although the new administration of President Ernesto Zedillo has suffered a defeat, it has also been granted an opportunity. It

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has shown itself less than deft in handling the immediate crisis. But what matters now is the future. Its first priority is to bolster financial market confidence. No resolution will be forthcoming so

long as capital continues to flee the country. This will require unity within the administration. Given the low level of Mexican reserves, it will also require the help of international agencies. such as the International Monetary Fund. The US can play an invaluable role in bolstering confidence. As it made clear on Tuesday, a collapsing peso is no more in Washington's interests than Mexico City's.

Next, the package of measures that the government is set to announce by next Monday at the latest must be comprehensive and clear. The aim must be to demonstrate a continued commitment to reform, combined with willingness to take the tough measures needed to exploit the devaluation. One element must be an explanation of how the government proposes to keep its budget balanced, given the extra costs caused by devaluation. Another must be a commitment to policies aimed at halting an inflationary spiral. Yet another must be a firm timetable for extensive privatisation, along with proposals for faster deregulation and reform of the social security system. Finally, it must

the financial system. A financial crisis is the last thing Mr Zedillo wanted, or needed, as he tries to grapple with Mexico's many political and social problems. But properly handled. this devaluation could mark the beginning of Mexico's export-led growth miracle. Mr Zedillo has the time - six full years. He also has the chance. The success or failure of Mexico's struggle for modernisation hangs on his making the right decisions over the next few

indicate how it plans to stabilise

Whitehall pay

A report out today claims that the UK's senior civil servants are among the best paid of their breed in the world. The European Policy Forum's paper is a useful antidote to Whitehall's self-serving conventional wisdom, which holds that Britain's top officials are compara-

tively poorly rewarded. The problem is to know how to make the comparison. Because overseas comparisons are difficult. and the City down the road, the tendency of late has been to size up permanent secretaries against senior private sector executives

and to declare them poor. There would be some justice to such comparisons if the civil service were in competition with the private sector to fill its top posts. But it is not. The new executive agencies have made serious attempts to recruit in the private sector and, where successful, have

in some cases paid chief executives in excess of £100,000 plus bonuses. But Whitehall proper remains a closed club, with permanent secretaries almost invariably appointed from inside.

It will not be long before the pay of agency bosses becomes the yardstick for Whitehall, and is used to justify large salary increases. This should be resisted. There are good reasons for con-

tinuing with the status quo: not least the fact that there is no shortage of first-rate civil servants. A case can be made for adopting the EPF's proposal to apply private sector disciplines to Whitehall by linking senior officials' salaries to performance contracts, as in New Zealand. But until such a decision is taken, it is inappropriate to portray Sir Humphrey as the poor relation of his

China and WTO

China's admission that agreement could not be reached this year on its bld for membership of the Gatt and the new World Trade Organisation cost its government considerable loss of face. It is encouraging, therefore, that its response has not been to quit the bargaining table, but to indicate readiness to continue talks next year. If resumed negotiations are to succeed, however, all involved need

to absorb some important lessons. That is true, above all, for Beijing, which has frequently resorted to menacing bluster rather than negotiating purposefully. China still seems to covet WTO membership as a political prize, rather than for its economic benefits. Western interest in China's market also appears to have caused its government to think it holds all the high cards. Its public utterances often imply that unless other countries accept its terms, they - not China - will be the biggest losers. Such assumptions are mistaken. Despite the recent growth of China's economy and exports, it accounts for only 2.5 per cent of world trade. Its commercial isolation would thus only affect marginally the world economy. But it would put at risk Chiwa's future growth potential.

China needs WTO membership for three main reasons: to stimulate further reforms and modernisation of its economy; to safeguard markets for its export industries, which in many cases are the main consumers of its imports; and to provide a stable framework for the foreign investment on which its development crucially depends. Such reassurance is particularly critical given growing international concern about China's arbitrary official regulations and late payments by its state enterprises. Progress in negotiations is likely to remain slow until Besting fully

accepts that WTO membership is

fundamental to its economic

self-interest. Only then will it have the incentive to improve its offers on market access and drop demands for easier terms than are enjoyed by other developing countries, none of which is nearly as important a trading power.

This change will not be easy to accomplish while a looming leadership struggle continues to immobilise China's government. Gatt's bigger members must do everything possible to bolster the position of Beijing's economic reformers, while standing firm on issues of basic principle. That calls for enlightened leadership by the US, which should be ready to respond positively to any con-

structive initiatives from Beljing. As well as refraining from bilateral trade sanctions, which would play into the hands of China's hardliners. Washington needs to show more flexibility. In particular, it should soften its insistence that China join the WTO as a developed country. Provided Beijing is ready to make worthwhile commitments, it should be allowed to adjust to multilateral trade rules according to an agreed timetable,

subject to regular monitoring. The EU could usefully play a role by offering the US stronger support if it adopted a more flexible position. Regrettably, Sir Leon Brittan, the trade commissioner. has seemed more interested in ingratiating himself with Beijing. Whatever his motives, that has won no favours, but merely encouraged China's negotiators to concentrate on driving a wedge

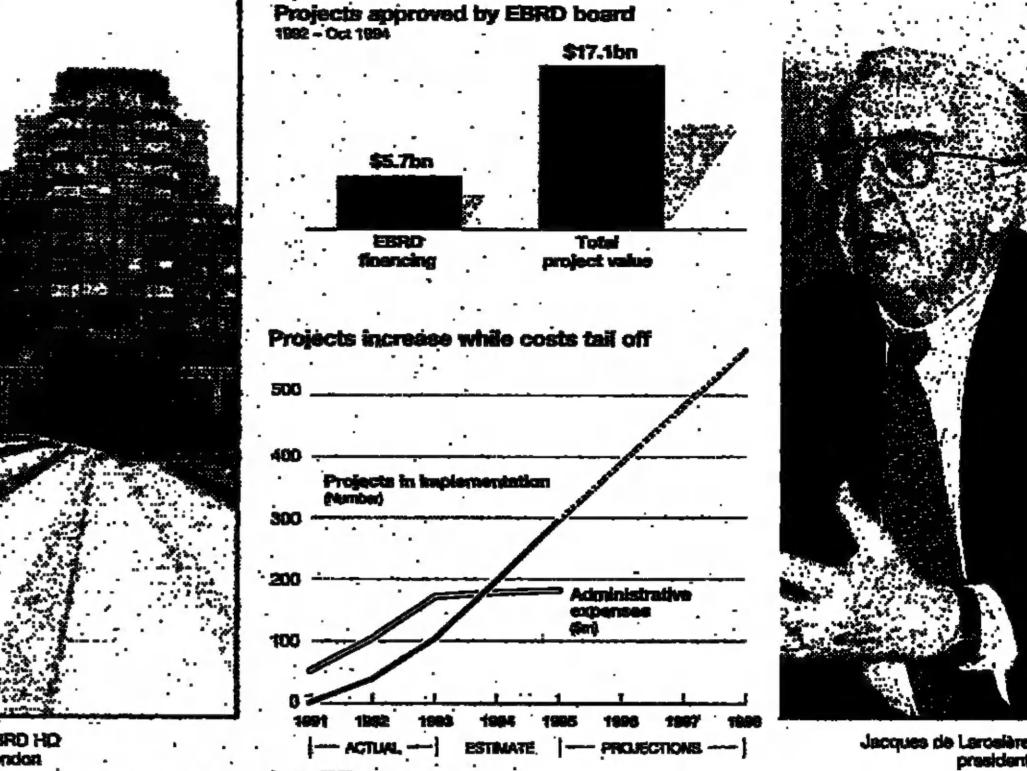
between the EU and the US. China's membership of the WTO remains a highly desirable objective. But achieving the necessary political conditions will take time. Recent events have shown the futility of setting artificial deadlines. Admitting China to the organisation by a fixed date is much less important than ensuring it enters on the right terms.

THE FT INTERVIEW: Jacques de Larosière

Credit where it is due

The new president of the EBRD has brought prudence rather than vision to the bank

EBRD: credibility restored



small business credits and support for privatised companies in Poland and Slovenia to loans for the

Prague-Berlin rail network and for

improvement of wine-making in

Moldova. With an uncharacteristic

burst of enthusiasm, he says he is

'elated" by such evidence of the

He cites statistics to show how

the EBRD's operations are growing.

Signed loan and equity commit-

ments for 1994 will be just over

Ecul. 8bn. in line with target, com-

pared with a cumulative Ecu2.7bn

during the EBRD's first three years

of operations. Seventy per cent of

1994 deals were for the private sec-

tor - higher than the 60 per cent

private sector content laid down by

the banks's charter. Disbursements

during 1994 totalled something like

Ecu700m, compared with a cumula-

tive Ecu557m up to the end of 1993.

The bank always acts with part-

ners, such as banks, multinationals

and local companies, in its projects

and on average it only puts up a

third of the capital required. Invest-

ments totalling Ecu5.7bn have so

far been approved by the board dur-

ing the bank's life, supporting pro-

jects with an overall value of

actually the most important agent

in terms of private financing in that

part of the world," Mr de Larosière

says proudly - adding hastily that

he does not say this to exaggerate

"This means that the EBRD is

Ecul7.1bn.

bank's diversity.

strengthened its commitment to private sector initiatives in its 25 countries of operation (the number has trebled since it was set up, largely because of the break-up of the Soviet Union). It has stepped up geographic diversification, shifting the focus away from the pro-reform states of eastern Europe towards what Mr de Larosière calls the "outer countries, the more difficult ones" in the former Soviet Union.

Mr Jacques de Larosière is in confi-dent mood. His style is discreet, even

president of the

Reconstruction and Development is

Since he took over the running of

the public sector bank set up in 1991

to aid economic transformation in

the former Soviet Union and east-

ern Europe, the institution has

The EBRD's first president, Mr

Jacques Attali, resigned in the sum-

mer of 1993 after a crisis caused by

revelations of mismanagement and

over-spending. The very future of

Not all the questions about the

EBRD's long-term future have since

been resolved. It has yet to prove

that it can be more effective than

private sector banks in those cen-

tral and eastern European countries

that have progressed furthest with

But Mr de Larosière says those

who doubt the need for the EBRD

"are less and less numerous". He

cites evidence that the bank is an

increasingly attractive partner for

the international investment bank-

ing community. "After little more

than a year here. I see the EBRD as

a valuable and innovative institu-

tion. It is more and more respected

and called upon by other partners

the turnround to his colleagues

rather than to himself, and he deliv-

ers his judgment from a position of

experience. A former director of the

French Treasury, managing direc-

tor of the International Monetary

Fund, and governor of the Bank of

France, he is Europe's most sea-

soned figure on the international

himself and of his institution.

He appears totally in control - of

A master of fastidiously-con-

trolled diction, the EBRD chief - m

contrast to his flambovant predeces-

sor - eschews hyperbole. This

approach adds force to his descrip-

tion of the EBRD at the time of Mr

Attali's departure: "I don't want to

use pompous words. But I think the

In the past year, the EBRD has

life of the bank was at stake."

He takes care to give credit for

anxious to make his point.

regained credibility.

the bank was in doubt.

economic reform.

to work with them.

monetary circuit.

Deals with five countries - Hungary, the Czech republic, Slovakia, Poland, and Romania - accounted for 57 per cent of the EBRD's signed. commitments for loans and equity investments in 1993, but only 44 per cent in 1994.

The EBRD has reorganised its 750-strong staff, merging departments and moving employees out of administration into front-line banking. The number of EBRD employees - both London-hired and locally-recruited - in resident offices in former communist states will roughly quadruple next year to 81. compared with 23 in October 1993. Offices outside London, which previously had largely representational functions, have been integrated into the EBRD's banking department.

Asked to provide examples of recent projects, Mr de Larosière reels off 10 that range from Russian

the importance of the bank, merely that he wishes to put the figures into perspective.

At the same time, the bank's famously accommodative budget has been brought under strict control. Its administrative spending was frozen in 1994, and the figure will rise by just 3.5 per cent in nominal terms in 1995 despite the rising number of transactions.

"We have been moderating the expansion of our budgetary outlays. and this has been extremely important to restore credibility. We are at the service of our member countries, and we are very careful about the manner in which we utilise the money devoted to the bank, since this is taxpayers' money," observes the president thoughtfully. One possible source of future fric-

tion with shareholders concerns the EBRD's cumbersome board, the cost of which (12 per cent of EBRD) administrative spending) has been criticised by some governments. Mr de Larosière says it is "widely accepted" that the board's structure is "a problem", adding, "I am confident the membership will look into it and take the proper measures."

Problems concerning the EBRD's structure are not directly his responsibility, Mr de Larosière says, because he is the governments' servant, not their master. Such self-deprecation, however, is

not the whole story. In his dealings with the board. Mr de Larosière is

said to use a mixture of assertiveness and subtlety to push decisions through. One EBRD insider says Mr de Larosière displays a single-mindedness that is similar to Mr Attali.

The difference is that Mr de Larosière has "infinitely more finesse" Another top KBRD official points to Mr de Larosière's success in talking directly to top contacts in shareholder governments. "He commands total respect."

Mr de Larosière takes care never to criticise his predecessor, indeed he does not mention his name during the interview. But his opinion of Mr Attali's free-spending is not difficult to discern. The entire 12th floor, the site of Mr Attali's former office, is being sub-let to save costs as is the bank's 2nd floor, bringing in £1.3m in annual rental income. 1 per cent of the total budget outlays.

He has closed the executive dining room and prefers to lunch in the canteen. "You can eat very decently." He adds: "It has a big advantage for me since it allows me to speak to people whom I would not normally see in my office. I sit at the table, and start a conversation. That is very good for me and for the integration of the bank."

Restructuring operations and restoring morale represented the most urgent of Mr de Larosière's tasks. But the bank's customers' needs are changing too. For all the macroeconomic diffipace of economic reform in most countries is encouraging ... All this will create a climate that will undoubtedly have profound consequences on the countries' ability to generate business. Our job is to help the authorities in these countries with the execution of these programmes, particularly in the post-privatisation phase."

Like most of its clients, the EBRD itself is operating under constraints. First, it lends on commercial terms at higher interest rates than, for instance, the European Investment Bank - one of the reasons why the EBRD has been criticised as exces sively cautious. Second, the need to carry out a large number of time-consuming smaller deals in a large array of countries adds to both costs and risks. Third, though commitments and disbursements are building up, the bank's overall activities - and thus its income are much lower than envisaged

under Mr Attali, Mr de Larosière intends to tackle these problems in two ways. "We have to continue to increase productivity, and this is why I am continuing to press for structural reforms, simplifying networks and streamlining procedures." He also wants to increase the bank's leverage by extending partnerships with other institutions in the financial and industrial fields.

he EBRD has stepped up "wholesale" activities in the financial area, taking equity stakes in and forming associations with banks, financial institutions and investment firms in its countries of operation. Such activities now form 20 per cent of its business.

Mr de Larosière wants to extend this into the industrial sector, building "global partnership relationships" with corporations from west and east. "This would mean we would do less detailed work on individual projects, accompanying important corporations in programmes [in the EBRD's target countries!." By agreeing such "package deals", the bank could save costs and lend support to more modest projects that would otherwise "be too small productivitywise". Mr de Larosière says.

These plans make sense, but do they add up to a vision? Mr de Larosière bridles at the suggestion that he is interested solely in good housekeeping. "Of course there is a vision. It would be inept not to have a vision. It is one of the most important challenges for the west to help that part of the world transform its basic habits and integrate into the world trade system."

There is an important caveat: "We are a bank and we have to behave as a bank. We have a profit and loss account. We are judged by the markets. We have to borrow on the markets. We had negative reserves in the first year, and now we have to create positive reserves. We also have to look at the years where we will have to put up provisions for risks. So the bank has to be run like a bank."

Mr de Larosière neither looks nor sounds like a visionary. That is probably the best guarantee that his agenda for the EBRD, mixing the prudence of the public sector with the flexibility of the marketplace, can be made to work.

Richard Lambert and David Marsh

Japan's disaster movies

Alice Rawsthorn and Michiyo Nakamoto on the future of Matsushita and Sony in Hollywood

ne topic hovers over Hollywood this new year. will 1995 be the year the Japanese pull out?

Sony, one of Japan's largest electronics groups, recently announced a \$2.7bn write-down on Columbia/ TriStar, the movie studio it bought for \$3.4hn in 1989. Matsushita, its compatriot, has hired Allen & Co. an investment bank, to advise it on the future of MCA/Universal, for which it paid \$6.1bn four years ago. The next few months will be critical for both groups.

Matsushita has been the more successful of the two. MCA has had a string of hits under Matsushita, including Jurassic Park and The Flintstones at the cinema and Aerosmith and Nirvana in the music charts.

The problem is that the architects of its success. Mr Lew Wasserman. the 81-year-old chairman, and Mr Sidney Sheinberg, 59, his second-incommand, are not happy with their Japanese parent. "We have no complaints on a day-to-day basis." said a senior MCA executive. "Lew and Sid still have control. But Matsushita hasn't allowed us to expand."

The MCA deal preceded Japan's descent into recession. Matsushita has since been unwilling to sanction further investment in the US while cutting back at home. First it blocked MCA's plan to acquire Virgin Records (eventually bought by Thorn-EMI) and then its attempt to invest in NBC, the TV company.

"Matsushita didn't make any promises in our original negotiations." says one MCA executive. "The talks were conducted very quickly. We just assumed that as they were so keen to keep the same people in charge they'd follow their recommendations."

October when Matsushita's chairman flew to San Francisco for a summit meeting with Mr Wasserman and Mr Sheinberg. The outcome was the appointment of Allen & Co, coupled with that of Michael Ovitz's Creative Artists Agency, to

consider MCA's future. One option for Matsushita would be to sell a minority stake in MCA to provide it with capital for expansion. Another would be to sell out completely and Matsushita is rumoured to be willing to consider offers of \$9bn-\$10bn. Mr Tsuko Murase, executive vice president, denied this: "We're not stockbrokers. We did not buy intending to

sell when the value went up." But Matsushita is running out of time. MCA may face difficulties next year. Junior, the Arnold Schwarzenegger comedy billed as a Christmas hit, is only a modest success. The production of Waterworld, an aquatic sci-fi epic starring Kevin Costner set to open next summer. has been plagued by problems and now has the dubious honour of being the most expensive film ever.

with a budget estimated at \$145m. Finally MCA is about to lose some of its most talented executives. Mr David Geffen, formder of its Geffen Records subsidiary, is leaving in April Mr Wasserman and Mr Sheinberg have threatened to quit when their contracts end in late 1995 unless Matsushita provides more

If Mr Sheinberg went, Mr Steven Spielberg, the highest grossing director in Hollywood's history. would go too. He is setting up his own entertainment company with the dream-team of Mr Jeffrey Katzenberg, former head of Walt Dispey's film interests, and Mr Geffen. He will still be free to direct for The situation came to a head in other studios and could make a

capital.





Matsushita's Jurassic Park and The Flintstones were hits; Sony's Last Action Hero and Frankenstein flopped

planned sequel to *Jurussic Park*, but only if Mr Sheinberg stays. This Hollywood revolt has exposed Matsushita to ridicule in Japan. The simplest way of averting it would be for MCA to invest in the dream team. This would placate Mr Wasserman and Mr Sheinberg. while protecting MCA's relationship with Mr Spielberg and Mr Geffen.

Sony confronts a very different set of problems. It has also adopted an arms-length approach to the day-to-day management of its Hollywood subsidiaries, but it has not had the advantage of a stable management team. And, unlike Matsushita, it could scarcely be criticised for not spending enough money. Sony is estimated to have spent

The problem, as ever, is whether

Matsushita will pay up.

more than \$10bn during its five years in Hollywood. It began by paying \$700m to hire Mr Peter Guber and Mr Jon Peters, the Batman producers, only to see Mr Peters leave after 19 months with a \$30m pay-off. It has since suffered a the music business, but has no

string of departures culminating in Mr Guber's exit this autumn.

Its movie studios have had a few hits, such as Philadelphia and Sleepless In Seattle. But they have also had several flops, including Last Action Hero and Mary Shelley's Frankenstein. Sony's share of US box office revenues has fallen 14.7 per cent in 1990 to about 8.9 per cent in 1994.

that Sony has exercised insufficient control over its film business and taken action too late. "The alarm bells should have rung when Peters left," said a rival studio head. "You don't pay \$700m for a duo only to be left with half of it."

Mr Guber's departure and the \$2.7bm write-off should, in theory. enable Sony to start again. However there is little confidence in Hollywood that the Japanese company has got a grip on its film interests. Mr Mickey Schulhof, chairman of Sony's US interests, is still in overall charge. He is well respected in

lawyer now in charge of the film division. Mr Mark Canton, the new head of production, knows the business but was recently described by the New Yorker magazine as "easily one of the most unpopular executives in the industry". Sony has given them three years to salvage the film business. Holly-

experience of film-making, nor does

Mr Alan Levine, the entertainment

The consensus in Hollywood is wood sceptics suspect the real reason for the write-off was to prepare for a disposal. Tokyo commentators argue that it would be even more embarrassing for Sony, or Matsushita, to quit Hollywood now given the long-term thinking that characterises Japanese corporate behaviour and the abhorrence of short-term profiteering.

> Moreover the film business is so volatile that the picture might look very different in a year. "Just think how different things would be if Last Action Hero had been a hit." said one Hollywood veteran. "Though I shudder to think what will happen if Waterworld flops."

FT writers select the best books for the business reader in 1994

he new year looks set to be the year of the political short game, on both sides of the Atlantic. And when governments are looking for ways to boost their popularity - as they are in the UK and US inflation hawks get worried. They might be reassured by Bob Woodward's account of President Bill Clinton's first year in office, which describes how an expansionist Democrat was turned into a deficit hawk.

The Agenda: Inside the Clinton White House (Simon & Schuster) tells of how political ideals run up against economic reality.

More surprisingly, it is an account of how the economic authorities went out of their way to help. Alan Greenspan. chairman of the Federal Reserve, went beyond the strict call of duty in convincing Mr Clinton of the benefits of winning the markets' trust. Mr Lloyd Bentsen, Clinton's first treasury secretary, and Mr Robert Rubin, Mr Bentsen's successor, gave able support.

The selling of Mr Clinton's political agenda, by contrast, was all too haphazard. A leftish administration - say, the Labour party in Britain should perhaps take note. There were more valuable

economics lessons in Russell Roberts' The Choice: A Fable of Free Trade and Protectionism (Prentice Hall). Paul Samuelson. Nobel laureate in economics, described the theory of comparative advantage as the only proposition in social science that is both true and nontrivial. Unfortunately, few people understand it.

In a fascinating fable. Roberts renames comparative advantage the "roundabout way to wealth". Explaining this idea in the book is David Ricardo, the inventor of the theory, sent back after death to turn the US of 1960 away from a protectionist path. His audience is Ed Johnson, chief executive officer of Stellar Television, a company threatened by Japanese imports. Johnson is also the moving spirit in a campaign to stop

imports into the US. Ricardo takes Johnson to Rahway, New Jersey, to show him a television factory of the future. "Where's the television factory?" asks Johnson.

"You're looking at it." "But the sign says Merck and Co. Inc. a pharmaceutical company. Doesn't that mean they make drugs?" "Indeed, they do, Ed. They

send some of those drugs to

Japan. In return Japan sends America televisions." If you want to understand comparative advantage read this book. It is brilliantly con-

P J O'Rourke is no economist. But All The Trouble in the World (Picador), probably contains more economic home truths than most economic treatises. Auberon Waugh (of all people) complains that this author cannot make up his ist, or means it. But he is funny and in this book takes us to Third World jungles that most of us would rather visit from an armchair.

His conclusion is: "Money is preferable to politics. It is the difference between being free to be anybody you want and being free to vote for anybody you want." His explanation for contemporary miseries is that the advance of society has merely produced people like himself - or the reader.

O'Rourke is more pithy than the World Bank, to whom we can turn for the subtleties and qualifications. But if any one would like the same point of view in good-humoured, but straightforward, form then read No. Prime Minister by Ralph Harris (IEA Occasional Paper). This consists of newspaper articles from 1965 to the present, all of which are still easily accessible today.

For those more interested in the Square Mile, David Kynaston has provided a fascinating insight into British financial history. The City of London: A World of Its Own, 1815-1890 (Chatto), the first volume of his three-part work on the Square Mile, is a splendidly readable account, wonderful on the sociology of 19th century

banking and broking, and the development of City institu-

The book appeals as much to the general reader as to the specialist, not least for the indirect light it casts on Dickens and Trollope. The later volumes will do well to match the standard of this first offering.

Indispensable in a different way is Jonathan Charkham's comparative study of corporate governance in the US. Japan. Germany, France and Britain. Keeping Good Company: A study of corporate governance in five countries (OUP) is a masterly overview by a former adviser to the governor of the Bank of England.

Mr Charkham's book is unlikely to be bettered, either for its description of how management is held to account (or not, as the case may be) in the five countries, or for the judicious assessment of the merits of the respective systems of

Corporate-level strategy. creating value in the multi-business company (John Wiley & Sons) touches on some of the same issues from the parrower perspective of the business manager. The authors, Michael Goold, Andrew Campbell and Marcus Alexander, argue that most big companies are "value destroyers", because they do not have a proper strategy for "parenting" their subsidiaries. Bosses should decide which of three fundamental "parenting styles" is best suited to their mix of businesses, and apply it consistently to all. If individual subsidiaries do not fit this approach, it is easier to change

Despite its length, this book's basic message does not stretch far beyond that of Goold & Campbell's original. and influential, Strategies & Stules. But it offers a wider spread of case histories, and many practical ways of implementing its theories. Parentcompany managers will find it

the portfolio than the style.

Reviews by Malcolm Rutherford, Martin Wolf, Samuel Brittan, John Plender and Peter

arely has the British economy performed so well. And rarely felt so bad about it.

Almost without exception, the economic indicators over the past two months have confirmed that the UK is experiencing a textbook recovery from The economy is growing at

its fastest annual rate for six years, led by manufacturing and exports. Unemployment having fallen in all but one month this year, is now below 2.5m and about 500,000 below its December 1992 peak. The current account balance of payments, so long the Achilles' heel of the British economy. has bounced back into surplus.

The government's budget deficit is responding to treatment and on course to meet the Budget forecast of £34.4hn for 1994-95. Britain may be one of only three European Union countries to meet the budget deficit targets enshrined in the Maastricht treaty in 1996.

True, inflation appears to have bottomed. But at 2.3 per cent in November, the underlying rate of retail price inflation was within the lower half of the government's 1-4 per cent target range and only just above the 27-year low of 2 per cent recorded in September and October. The UK's inflation performance over the past year has been the best for more than 30 years. Yet Britain is clearly not

enioring its economic recovery. Every indicator of opinion, from this month's Dudley West by-election, in which the swing from Tory to Labour was the biggest since 1935, to the latest consumer confidence polls, points to a deterioration in the public mood. This mouth's consumer confidence survey from Gallup registered a sharp jump in the percentage of people thinking their financial position would worsen in the year ahead as well as increased gloom about general economic developments, inflation, employment prospects and people's ability to save money.

There are obvious policy reasons for the feel-bad factor. Mr Kenneth Clarke, the chancellor, and Mr Norman Lamont, his predecessor, raised taxes across a wide spectrum to plug the fiscal deficit. But the prevailing mood almost certainly reflects more far-reaching trends. Britain is undergoing painful adjustment on three fronts that is hitting the articulate and hitherto moderately pampered British middle class

in particular: • The UK is having to adapt Tax hikes and job fears are clouding the full extent of the UK's economic upturn, says Peter Norman

Bad feeling about a good recovery

to low inflation, which, if sustained, will bring benefits. But in the meantime it is dispelling the "wealth illusion" generated inflation-induced double-digit pay increases and rising house prices in the

 Competitive pressures, the result of deregulation, globalisation and technological advance, have triggered "down-sizing", job insecurity and redundancies in once secure industries. The changes are encompassing managers and professionals. There have been high-profile redundancies at the Treasury, at the former nationalised electricity companies and even within fast-growing sectors such as telecommunications: Mercury Communications, for example, approunced this month that it would cut nearly a quarter of

its 11,400 workforce. The state is scaling back its involvement in many areas of life for budgetary and ideological reasons. People are having to put aside more of current income to provide for education, healthcare and old age.

This confluence of short-term pain and long-term change is not just a British phenomenon. It is contributing to the unpopularity of democratically elected governments in north America and continental Europe.

In Britain's case, however, the increase in taxes and other burdens is considerable. The two Budgets of 1993 resulted in average losses of nearly £7 a week for British households. According to Sir George Young, the financial secretary, tax increases taking effect over the next year will cost all households an extra £2.30 a week on average.

Research by the independent Institute for Fiscal Studies shows the tax increases will cost middle-income groups proportionately more than high earners or the poor. This will be especially true of married couples with a mortgage, hit by restrictions to the value of the married couples' allowance (MCA) and mortgage interest relief (Miras) both last April

From Peter Cooke

Sir, The interesting juxtapo-

sition of your leader, "Time to

debate worker rights" (Decem-

article. "The follies of the

is now plentiful and cheaper

than it used to be" (Brittan)

reasonable improvements in

employee rights are unlikely to

damage competitiveness and

labour market flexibility. As

you say, the argument to the

contrary, put at its most force-

ful by the government, can be

Employment secretary Mich-

ael Portillo leads the attack,

wholly undaunted by the oppo-

sition of 11 other member

states, the European Commis-

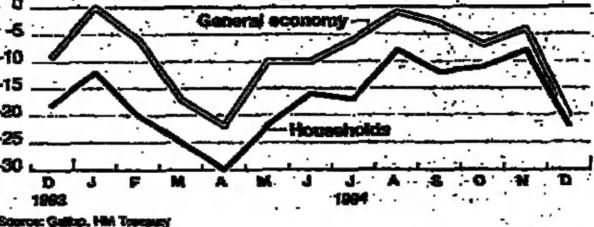
overdone.

Can recovery in income and consumption Personal sector (% change on predous year)

reverse the feel-had factor

- Balance of those who think over the next 12 months less those

better over the next 12 months less those who think it will get worse.



LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

Government ostrich-like on workers' rights

and at the start of the 1995-96 financial year.

Next April's cut to 15 per cent from 20 per cent in the rates of relief of MCA and Miras will cost a working couple with a £30,000 mortgage more than £5 a week. According to government estimates, a working couple with children and a combined income of 150 per cent of average earnings will pay 3 percentage points more of their income in direct and indirect taxes in 1995-96 compared with 1993-94.

In the meantime, the UK interest cycle has turned. Bank base rates are now 6.25 per cent against 5.25 per cent in early September. Most mortgage lenders have yet to

tion of British Industry confer-

ence, his minister of state, Ann

defended the UK's opt-out from

attacked the directive on the

rhetoric was met with a

slightly embarrassed silence.

On employee rights issues,

the government adopts an

uncritical pro-employer organi-

employers pay lip-service but

respond fully to the monetary tightening, but further interest rate rises may come soon.

The UK consumer and house-buyer has shrugged off rising interest rates in the past, most notably in the economically heady late 1980s. But house prices were rising sharply then. Hopes that 1994 would see a moderate rise in house prices after falls in recent years have been frustrated. The Nationwide and Halifax building societies' house price indices showed price falls of 0.6 per cent and 1 per cent respectively in the year to November.

Falling house prices, high real interest rates and diminishing mortgage interest relief mean home ownership is no longer the sure investment that it was for most of the postwar period. People can no longer hope that their real debt burdens will be croded by inflation. For many, especially in south-east England, home ownership now brings to mind tales of beavy losses or repossession during the recession.

According to the Bank of England, there are still an estimated 1.1m households with negative equity in their property. The average sum is relatively small at about £5,500. But the phenomenon is concentrated in the south-east and greater London. It constitutes a burden for those directly involved, and, by restricting transactions, is probably contributing to the overall weakness of the housing market.

The transformation of the housing market since the late 1980s, when prices rose by more than 20 per cent a year, is part of the bigger story of adjustment to low inflation.

he government has managed to engineer an upswing that is foreign to Britain's postwar experience. The recovery led as it is by manufacturing output and exports, holds out the promise of sustained growth and rising living standards. But it has none of the elan of the last period of strong growth in the 1980s when fastgrowing pay brought shoppers out in force and money made from trading up in the housing market fuelled the purchase of consumer durables.

In economics, it is usually darkest before the dawn. The Treasury's Red Book, published on Budget day, holds out the modest hope of some recovery in the nation's spirits next year. It forecasts that real personal disposable income will rise by 1% per cent in 1995 after stagnating this year. The Paris-based Organisation for Economic Co-operation and Development expects abovetrend growth to continue for more than two years and further falls in unemployment. The hope is that these trends, supported by a modest run-down of savings, will support steady growth of consumer spending and restore the feel-good factor. But whether these broad eco-

nomic developments offset the uncertainties generated by fast-moving, and possibly unprecedented, changes at the workplace is difficult to tell. Mr Clarke, who so far has been unexpectedly steadfast in clamping down on inflation. will be hoping that they will

FT

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INTERCONNECTION -THE EVOLVING UK PROGRAMME AND ITS INTERNATIONAL CONTEXT

The London Hilton Hotel on Park Lane – 8 February 1995

The Financial Times and OFTEL have joined forces to arrange a conference on interconnection, focusing on the critical nuts and bolts of the competitive telecommunications regime as it goes into its second decade.

PROGRAMME

- INTERCONNECTION TECHNICAL ISSUES: NICC (NETWORK INTERFACES CO-ORDINATION COMMITTEE) PROGRAMME, QUALITY OF SERVICE Mr Peter Walker

Technical Director OFTEL

INTERCONNECTION AND INFRASTRUCTURE **COMPETITION - A EUROPEAN PERSPECTIVE**

Mr Nichelas Argyris Director, Directorate A (Telecommunications and Postal Services) Directorate-General XIII

European Commission COMPETITION IN INTERNATIONAL

TELECOMMUNICATIONS – THE UK'S PERSPECTIVE AND POLICY Mr William Macintyre ca Head of Telecommunications Division Department of Trade and Industry

INTERCONNECTION AND A GLOBAL INFORMATION INFRASTRUCTURE (GII)

Mr Scott B Harris Bureau Chief, International Bureau Federal Communications Commission

THE SWEDISH APPROACH TO INTERCONNECTION Mr Jan Freese

Director General The National Post and Telecom Agency

To Financial Types Conferences, 182-188 Clerkenwell Road, London ECIM SSA, UK Tel. (+44) 171-814 9770 (24-hopt answering service) Fax: (+44) 171-873 3975/3969 INTERCONNECTION London, 8 February 1995 (PLEASE TYPE) Mr Mrs/Ms/Dr/Other (delete as appropriate) First Name Department Company/Organisation Address **Postcode** (writchboard) (direct line) Type of Business

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From Mr W Graeme Knox. Sir. Are all share support operations to be made legal by the Appeal Court? Perhaps the

> create an interesting legal precedent ("Court review of Guinness case". December 23). Will it be possible to argue that, for example, motorway motorists driving at 120 miles per hour cannot be prosecuted

Surely there is no question

of innocence, otherwise the board of Guinness would not subsequently have settled with Argyll? Is what remains, therefore, simply another legal charade? W Graeme Knox.

Scottish Amicable Investment Managers, Amicable House, 150 St Vincent Street Glasgow G2 5NQ

cism at the draft stage leads to The government's ostrichdirectives - and that on Euro-Widdecombe, vigorously pean works councils is a good example - being adopted by | tion of the acquired rights Worse, if in due course the UK

conclusion that since "labour | works councils, recently will be bound to implement a adopted by the 11, before a series of directives on which sceptical audience of UK there has been no formal UK employers who were, in the main, planning compliance Surely the economic added with the directive for their EU value of EU membership operations, including those in should be shared partly in the the UK, following the lead of form of improved social bene-United Biscuits. Her powerful fits for workers where these

can be delivered without prefudicing competitiveness? The rectification of the anomalous position of part-time workers under UK law was long overdue. Equally, the burden on sation line to which many big UK multinational employers of sion and the European parlia- do not support in practice. complying with the EWC direcment. At a recent Confedera- Absence of constructive criti- tive has been exaggerated.

like attitude to the European Court of Justice's interpretation, and the consequential decides to opt in, it is likely it | costs incurred by the taxpayer, ought to direct its attention to the starting point of the debate you favour.

The knee jerk as an instrument of policy is ripe for replacement. Also, with Labour so far in front in the polls, a rational examination of employment rights and their place in a market economy could produce a political dividend for the Conservatives. Peter Cooke. partner,

Theodore Goddard business and finance lawyers. 150 Aldersgate Street, London ECIA 4EJ.

Indices should adjust for | Mexico having to bear Japanese double counting | cost of market fickleness

macho manager", points to the establishment of European

From Mr Graham Cox. Sir. John Plender, in "A less than stabilising experience" (December 12), drew attention once again to the long-standing problem of double counting in Japan: namely, the impact of companies' holdings of other companies' equity which in total leads to an inflation of market capitalisation by more than 35 per cent.

This in turn distorts world equity indices by giving an excessive 30 per cent weight to Japan, or around 32.5 per cent excluding the UK. Some institutions like Sun Life avoid these distortions by holding a weighting nearer to relative gross domestic product, in the range 15 per cent to 20 per cent of non-UK equities. However, other funds and 107 Cheapside, London EC2

To avoid the "doubly pointless" activity of taking exposure in Japan to match a weighting that is a statistical illusion, such world indices need to be either adjusted for double counting or have heavy footnotes pointing out the distortion and its scale for Japan and for any other country where the effect is significant (for example, Germany). Let the FT and its actuarial and investment bank advisers

panel set a good example by starting with the FT-Actuaries World Index. Graham Cox. group economist, Sun Life Assurance Society,

Nothing but a legal charade?

Guinness trial defendants will

managing director, because those driving at 75 miles per hour escape?

From Stephany Griffith Jones.

investors feel obliged, or are required legally, to follow Sir. Your editorial, "Right world indices as benchmarks. decision, wrong tactics" December 22), correctly points out some policy mistakes of this and the previous Mexican administration. However, nothing was said

about the extreme fickleness of international financial markets, as a key element in provoking recent events in Mexico. The markets were somewhat over-optimistic about Mexican prospects a week ago; they are certainly over-pessimistic today. Nothing that has happened

in Mexico in recent days can explain such a massive change in perceptions; recent events are largely explained by the intrinsic volatility of international financial market. Maybe the largest mistake of

the Mexican authorities was to pursue a policy so heavily reli- Rottingdean, ant on external capital flows. Would not some disincentives | East Susser to discourage excessive foreign | BNB2 8AF.

inflows (especially short-term ones) a year or two ago have implied lower, but more sustainable, private flows? Greater reliance on domestic saving (as Stephen Fidler rightly suggests in "Latin

America faces difficult year

ahead," December 23) would

also have been prudent. Perhaps the time has come for governments - in industrialised and especially in developing countries - to review whether deregulation should not be complemented by some management and greater regulation of international capital markets.

Though this clashes with "conventional wisdom", the costs of current extreme free dom in these markets may start to outweigh the benefits. Stephany Criffith Jones. 12 Lenham Rd East

Give Texas back as well

From Mr Neil S Mallard. Sir, I read with interest the letter (December 21) from your Texas-based reader advocating the return of Gibraltar to Spain.

Under the circumstances, I | Little Chalfont, assume that the writer also | Amersham, Bucks HP6 6PL

advocates the return of Texas to Mexico, original administrators of the state. Remember the Alamo! Neil Mallard. 14 Beechwood Avenue

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IN BRIEF

SCA buys out US venture partner

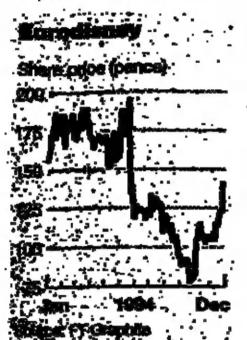
SCA, the Swedish forestry products group, moved to holster its leading position in the world market for adult incontinence products by buying out the balance of a joint venture it set up with Scott Paper of the US. Page 12

Comeico may float US unit

Comalco, the Australian aluminium producer controlled by the CRA mining group, is considering selling a 100 per cent holding in Commonwealth Aluminium Corporation, through a public flotation in the US. Page 12

Airtel wins Spanish telecoms licence Airtel-ASR, a consortium backed by AirTouch of the US, British Telecommunications, and two Spanish banks was awarded a licence to install a second mobile network in competition with Telefónica, the eovernment-controlled operator. Page 12

Euro Disney shares jump



Shares in Euro Disney, the theme park operator. jumped 18p to 141p in London, making it the day's sharpest rise in the market. The rise was partly inspired by comments from the chairman, Mr Philippe Bourgignon, who said figures for the first quarter to December showed a "significant" rise on a year earlier. Dealers also cited technical reasons for the ahare price leap. Page 17

Pentos forces Athena Into receivership Pentos, the UK specialist retail group, yesterday forced one of its subsidiaries, the 157-shop posters and greeting cards chain Athena Holdings, into administrative receivership. Page 12

Revival in gilts set to continue Concerns about the pace of economic growth, inflation and rising interest rates will no doubt continue to dominate market sentiment. But further displays of anti-inflationary zeal by the UK authorities, and a more benign international environment should support prices. Page 13

Mexican stocks shake off rate rise Mexican stocks rose in early trade despite a rise in domestic interest rates as investors reacted positively to news that peace talks between the government and rebels in the southern state of Chianas could be re-opened. Page 23

Uniterer buys Spanish foods group Unflever, the Anglo-Dutch consumer products group, yesterday agreed to buy 60 per cent of a Spanish frozen food company from Danone, France's largest food group. Page 14

Stanbone tries to avoid receivers Stinhope, the UK property developer headed by Mr Street Lipton, resumed its efforts to avoid receivership six days after its banks decided not to renew its credit facilities. Page 14

13 Frudesa

12 Scott Paper Company

15 Stanhone Properties

14 Stanelco

17 Unilever

12 WestLB

14 Whirlpool

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Berner Holding	11	Pentos
British Land	14	Renault
British Telegons	12	S.G. Warburg

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First Choice Holiday

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Allianz seals agreement with Berner

By tan Rodger in Zurich

Allianz, Europe's largest insurance group, has consolidated its position among the leaders in the Swiss market with a co-operation pact with Berner Holding, one of Switzerland's top 10 non-life insurers.

Berner also said Allianz was seeking to raise its stake from 31.5 per cent to 51 per cent. The Swiss group did not oppose such a move but said there was no agreement on how or when it would be done.

Last June, Allianz revealed that it had acquired the 31.5 per cent stake through stock market

purchases, and said it sought a co-operation agreement Berner, which can prevent any shareholder from exercising more than 3 per cent of the votes, said at the time that such an agreement would depend on respect for its independence and mainte-

nance of its share listing. Yesterday, after the conclusion of the co-operation pact, it agreed to allow Allianz to vote with its 31.5 per cent stake. It also added: "We do not see any problem with 51 per cent." Coupled with Allianz's SFr2.2hn (\$1.65bn) acquisition of Elvia in September, the Berner move catapults the German group into third position in

the Swiss non-life market after Zurich Insurance and Winterthur Insurance. In the life area, it is estimated to be in sixth position. These moves are a dramatic example of a company exploiting the current liberalisation of European insurance markets. Until a few months ago, Allianz was a

tiny player in the Swiss market, with only SFr268m in premium income there last year. Although Switzerland is not a member of the European Union. it has been liberalising its market in step with European Union directives. Although the country is relatively small, its insurance market is very large, with

income. The Swiss spend SFr3,000 per head per year on insurance, more than anyone else in the world. Berner said it expected to strengthen its position on the

Swiss market significantly as a result of the pact. It hopes to use Allianz's international network to offer its Swiss clients better international coverage and service and hopes to benefit from Allianz's financial investment skills

Another potential area of co-operation was reinsurance, with Berner having access both to Alliang's own reinsurance divi-

spent elsewhere, for example on

control of the products and the

Whirlpool Europe address what

Mr Menezes sees as the biggest

in 1995. Double-digit increases in

raw material prices forced Whirl-

pool Europe to raise its own

prices in the third quarter, but

the picture has worsened since

then, he says. "Outrageous" price

increases of 20-30 per cent are

being sought for some grades of

steel, he says, and suppliers of

challenge for it and the industry

A lower cost base will help

advertising.

channels".

sion and to its 25 per cent owned affiliate, Munich Reinsurance. In the Swiss non-life sector. Berner was ranked sixth last year, with premium income of SF1738.2m. Elvia was fifth with premium income of SFT1.3bn. Together, they would overtake La Baloise to occupy third position. In the life sector, Elvia was in seventh position with premium income of SFr720m and Berner in 14th with SFr355m in premium income.

Berner said that a merger of Elvia and Berner was not foreseen. Collaboration between the two was possible but had not yet been discussed.

Operating profit*

other raw materials - and com-

"The number one challenge

"high single-digit

will be in recovering these cost

increases", he says. This could

increases, and in some cases

double-digit increases" in Whirl-

Further globalisation across

Whirlpool as a whole, and new

programmes in Europe to

increase brand loyalty among

customers – a perennial problem

for the white goods industry -

Whirlpool in the US on operating

margins is "absolutely achiev-

able" without moving to this

next stage, Mr Menezes says. "We

are two or three points off at

present, and are making prog-

ress. We have always maintained

that we can do it."

But achieving parity with

pool Europe's selling prices.

ponent suppliers using them

are also seeking big increases.

rankings By Patrick Harverson in New York A difficult 1994 for Goldman Sachs will end on a suitably downbeat note with the publication of annual rankings showing that the investment bank slipped from second to fifth place among

> debt securities. According to the preliminary results released by the financial information company Securities Data. Goldman was the fifth largest underwriter of debt securitles this year, with a total of about \$53bn. In 1993, Goldman ranked second with \$108bn. The sharp drop in underwriting bustness contrasted with some of the firms ranked above Goldman. which saw much smaller declines in volume. Merrill Lynch again ranked first with \$102bn (compared with \$145bn in 1993), Lehman Brothers moved up one position to second with \$70.4bn (\$103bn), and CS First Boston jumped three places to third with \$70bn (\$82bn).

Wall Street firms underwriting

The slide in its position is just the latest setback for Goldman. which has been hit hard by the contraction in US capital markets. Its earnings are reported to have dropped 80 per cent to about \$500m in fiscal 1994, a bigger decline than recorded by most of its main competitors. Goldman has suffered from a

larger-than-usual number of retirements among its partners. who provide the bulk of the privately owned firm's capital. The departure of many top executives was linked to the poor earnings performance and to an erosion of Goldman's famously close-knit corporate culture. In recent weeks, it has announced plans for big lay-offs among staff in an attempt to cut costs and improve its results.

While analysts say the big fall in earnings at Goldman was primarily attributable to rising costs and losses on bond market trading, they are not so sure why the firm's underwriting business declined so sharply. One possible explanation may be found in a survey of senior US corporate executives by Financial World magazine, which found that although Goldman still ranked as the most highly-respected securities firm on Wall Street, it was also rated as the firm where service had declined the most. All news has not been had for

Goldman. Last month, it won the

much-prized position of global

co-ordinator in the privatisation

of Deutsche Telekom.

Andrew Baxter sees Whirlpool's European white goods strategy enter a new cycle Over here, over there: the transatiantic 'value gap' Affordability of appliances Whiripool Europe . Days of tiousehold Income (1992)

Putting sales ın a spin after costs squeeze

ike an old-fashioned wringer aqueezing clothes dry, Whirlpool is coaxing extra profits and productivity out of the former Philips white goods business. The US domestic appliances maker completed the twostage \$1.1bn purchase of its Dutch rival's operations in the

sector in 1991. By the end of the first quarter of 1995, Whirlpool Europe executives at Comerio in northern Italy will have completed detailed discussions with unions and staff on shedding about 2,000 of the company's 13,000 employees.

A cut of this size smacks of a company in trouble. In fact, the plan announced in November is the next logical step in a relentless drive to transform the inefficient, underperforming business which Michigan-based Whirlpool inherited from the Dutch electronics and electrical group. The aim is to raise Whirlocol

Europe's profitability to levels achieved by its sister business in North America, secure its future in the highly competitive European white goods market, and advance Whirlpool's long-term strategy in an industry where the big players are increasingly thinking global.

But Mr Ivan Menezes, Whirlpool Europe's vice-president for group marketing, stresses the changes are not about "going in and slashing out costs. The emphasis is very much on how we go to market, clearly recognising we needed to be far more efficient." Whirlpool executives see themselves as leading the battle to close what Mr Menezes calls the "value gap" between Europe and US, to give European consumers a better deal.

Because of Europe's fragindustry, and big differences between products, Whirlpool estimates it took an average 7.7 days of household income in 1992 to buy a dishwasher in Europe, against just 3.8 days for a comparable machine in the US. Over the past two years, phase

one of the process has focused on the big items in Whirlpool Europe's cost structure - producis, manufacturing and materials and components supply. The result mirrors the transformation at Electrolux, the Swed-

ish-based European market leader - a pan-European production base created out of former national centres, and a big, continuing product-renewal programme based on brands to suit customers with different pockets.

Employment at Whirlpool Europe has fallen from 16,000 in 1991, partly because of a sharp reduction in indirect workers, the spin-off of compressor production and the sale of a factory in Barcelona. Organic growth and acquisitions in central Europe offset some of the reductions.

The changes, coupled with much tighter management of working capital, are already showing through in improved financial results. Profits before tax and interest rose from \$92m in 1990 to \$123m in 1993 as sales hovered between \$2.16bn and a peak of \$2.46bn in 1992. Market share in Europe has risen from 11.5 to 12.5 per cent.

The rise in profits has come in spite of industry-wide declines in retail prices of 2-3 per cent a year, restructuring costs and heavy promotional costs incurred by Whirlpool to establish its name in Europe. The Philips name, which disappeared first from appliances in the Dutch market, will be dropped in the

'Trade channels across borders have a lot more in common than

different channels within a country'

last two markets. France and Germany, early in 1995. Now comes phase two. After a two-year investigation. Whirlpool is replacing its traditional country-based sales organisations with two pan-European sales organisations based around the two big "trade channel" groupings for white goods - built-in and free-standing equipment. Mr Jeff Fettig, president of Whirlpool Europe, says these support activities are typically

conducted in Europe with "fragmented infrastructures, inconsistent husiness processes and service levels". The aim is for them to be "consolidated, re-engineered and standardised across borders". Each European country used to have its own sales force, trade marketing, order processing and back office support, but while trade channels are evolving at varying paces in the countries, Mr Menezes says the investigation showed that "channels across borders have a lot more in common than different channels

France and the UK. for example. Mr David Newkirk, a consulwould have much more in comtant at Booz Allen & Hamilton mon than either would have with who has been working with a neighbouring small indepen-Whirlpool since 1991, sees the dent retailer, or a kitchen bourestructuring as a "very keen two-edged sword. It cuts out the last pocket of tricky cost, but more than that it creates an organisation with much greater

O C Marie

tique. And as the "winning channels" – big retail chains – form links across borders. Whirlpool needs a matching structure so that it can manage the relationship more effectively. "Our analysis was done before the Kingfisher/Darty deal," says Mr Menezes of last year's takeover by the UK retailer of the French electrical store group. "We had predicted those kind of alliances would

Two multiple retail chains in

CO

within a country".

The shake-up is also intended to address a competitive issue peculiar to Whirlpool in Europe. "We cannot win the game in Europe by competing on a country-by-country basis," says Mr Menezes, "Whether it be Hotpoint in the UK. Thomson in France or Bosch-Siemens in Germany, we have competitors who are much larger than us in each of those markets, and so will always beat us on selling and administration

costs." The solution, he says, is for Whiripool to take the advantage of its European size and scale to each local market, enabling it to beat a strong, entrenched national competitor. A key element in the shake-up, therefore, is increased regionalisation and centralisation of back office and support services. Transaction and processing activities will be moved into regional centres, and one centre will be set up to handle administration of payables and other accounting matters. Several sites are being evaluated says Mr Glen Walker, Whirlpool Europe's chief financial officer, The changes will be completed next year, and will save \$30m, on an annualised basis, that will be

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are likely.

Despite uncertain markets and worries about interest rates, Foreign & Colonial savers have plenty to smile about. Just look at the growth shown above. Today the saver would be over

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POSTCODE

REF : FT 29/12/94

Nokia to sell aluminium unit to focus on telecoms growth

By Hugh Carnegy in Stockholm

Nokia, the world's second biggest mobile telephone maker, agreed to sell Nokia Aluminium as part of a plan to focus the Finnish group on its fast-growing telecommunications operations.

The unit, with annual sales of about FM300m (583m), is to be bought for FM130m by a consortium of Morgan Stanley Capital Partners, a division of Morgan Stanley of the US, CapMan Capital Management, a Finnish investment group, and the man-The deal is one of the last steps

agement of Nokia Aluminium. in a transformation of Nokia in less than three years from a widely-spread and troubled industrial conglomerate into a dynamic telecommunications group which has achieved big growth in sales and profits, particularly in its mobile telephone

division. Nokia is Europe's top mobile telephone manufacturer and second only to Motorola of the US in world markets. In the first eight months of the

year, group profits rose five-fold to FM2.9bn with sales up an underlying 40 per cent to FM18.2bn. A driving force was a 64 per cent increase in mobile telephone sales to FM5hn. Selling Nokia Aluminium.

which makes products such as lighting tracks and cable channels, follows the recent sale of Nokia's picture tube factory in Germany to Matsushita Electronics of Japan and the FM1.4bn sale of the group's energy supply subsidiary to the Finnish power group Pohlolan Voima, Nokia is also to float off most of its 80 per

cent holding in Nokia Tyres. When these moves are completed, Nokia will comprise of four core divisions: telecommuni-

cations, supplying systems and equipment for telecom networks: mobile telephones; consumer electronics: and cables and machinery. Nokia Aluminium was part of the cables and machinery division, now weighted towards the telecommunications industry.

Mr Tapio Hintikka, head of the cables and machinery division. said the sale of Nokia Aluminium meant the divestment plan was fulfilled "at least for the time being". He said all Nokia group operations were self-standing. The main problem area for Nokia is its consumer electronics

division which has been a consistent money-loser in recent years. But Mr Jorma Ollila, Nokia's chief executive, says the division will soon return to profit and he intends to retain it in part to help explore opportunities in

multi-media products.

FINANCIAL TIMES

Thursday December 29 1994

pleased.

week it was announced. At least the

group decided not to diversify into the

risky broadcast television sector. That

would have represented an unwelcome

return to old-style ITT behaviour.

where expansion took precedence over

The Mexican peso's sharp fall and the

government's failed efforts to defend it

have significantly increased the cost

of servicing Mexico's debt while

sharply reducing the nation's ability

to pay for it. But the present emer-

gency need not prove a rerun of 1982.

The existence of Nafta should limit

the hurt it is in the interests of the US

and Canada to prevent a full-blown

financial and economic collapse in

Mexico that could culminate with

immigrants and cheap imports pour-

ing over their borders. A comprehen-

the pursuit of shareholder value.

Mexico



Tension surrounds Algerians in France

After the Christmas jet hijack, Moslems living in Paris fear a backlash, explains John Ridding

yesterday in the Café du Dome in Barbès, a district in northern Paris with a large Algerian community. The Christmas hijacking of an Air France airliner by Islamic militants and the murder of three French priests in Algeria on Monday dominated conversation.

"It is tragic what is happening, Algeria is being torn apart," said to France in the mid-1980s. He being dragged increasingly into Algeria's civil war and expresses concerns about the implications for France's Algerian community, which numbers more than 1m. and for other Moslem groups in France.

"We are worried that the troubles will come to France and build a feeling of hostility towards ordinary Moslems," says one of Hamid's friends as he grinds his Gauloise into an ashtray. Such concerns among France's Moslems have been fuelled over recent months by a series of crackdowns on suspected Islamic militants by Mr Charles Pasqua, the hardline interior minister. Mr Pasqua, determined to prevent the spread of the Algerian conflict to France, has launched a series of security measures since the summer, from stop and search

suspected Moslem radicals.

Mr Pasqua believes that France's Moslem community has been infiltrated by extremists. In raids last month, he claimed to have smashed an international support network for the Armed Islamic Group (GIA), the most rian government and the perpetrators of the Christmas hijack.

threat from extremists in France. And I think there are very few here." said one delegate to last week's congress of the Union of French Islamic Organisations. Many Moslem groups, such as

the National Council of French Moslems, endorsed the storming of the Air French airliner in which four Islamic extremists were killed. They also backed French policy towards Algiers. "France is the best-placed western country to play a significant role in the search for a democratic solution to the Algerian drama." the council said.

There are, however, growing concerns about attitudes to Moslems in France. "First there have been the security crackdowns. then there was the banning on wearing headscarves in classrooms," says Yusef, a student who lives in Nanterre, a suburb to the west of Paris with a signifi-

UK officials near top of

cant large Algerian population. "There is a feeling that tolerance

is being strained." The relationship between France and its Moslem community remains fragile. "The Moslems in France are a disparate community and France has still not come to terms with its Algerian history," says Mr Dominique Moisi, deputy director of the Affairs. "They will be destabilised by the events of the past few further strains, particularly if the number of immigrants from Algeria increases.

emands for political asylum from France's former colony are rising steadily, according to statistics released yesterday by the French Office for the Protection of Refugees. In November 300 Algerians applied to France for asylum, more than 20 per cent higher than in October and double the number in June.

As the Algerian civil war escalates, the number of immigrants is expected to rise further. With urban problems already a serious social concern and with political parties of the extreme right such as the National Front firmly opposed to immigration, the concerns of Hamid and his friends are likely to become more acute.

international pay league ernment to abandon plans for a special new top pay scale, to start

By Andrew Adonis in London

Britain's civil servants are better paid than almost all their international counterparts, according to a paper published today.

Only Japan's senior officials come out above Whitehall's in the pay league of civil servants in leading states within the Organisation for Economic Co-operation and Development, according to the paper by the European Policy Forum, a London-based think

The forum says UK permanent secretaries - the cream of Whitehall - are paid markedly more than their German, French and US counterparts.

The figures, calculated from 1990 pay rates in US dollars at purchasing power parity, are taken from a recent study of senior civil service pay in 11 countries within the OECD carried out by researchers for the Paris-based organisation.

The figures also show that during the 1980s UK permanent secretaries were the only top civil servants in the 11 states whose pay rose by more than the rise in per capita GDP, thanks to big increases in 1985 and 1986.

Europe today

A cold front will move into western Europe producing rain in southern Sweden, the Low

British Isles will have widely scattered

tretand. Warm air will be pushed into

showers and occasional sunny periods. Strong winds are expected in north-west

Scandinavia, causing snow in Finland and northern Sweden. Eastern Europe will be mostly overcast with unseasonably high

temperatures. A high pressure system over

Remnants of an active low near Turkey will

to the Mediterranean and the Balkans.

Five-day forecast

regions will be sunny.

TODAY'S TEMPERATURES

Albania and Italy will bring settled conditions

mean scattered showers in Turkey and Israel.

A high pressure system will build over the UK while low pressure systems will move to the

Mediterranean and Scandinavia. As a result,

Scandinavia, The UK will turn colder during the weekend and winds will become light.

Rain is expected in central Europe with snow

unsettled with showers or rain but eastern

in the Alos. The western Mediterranean will be

Bogota Bombey

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around the world.

Lufthansa

Dublin

No other airline flies to more cities

periods of rain or snow are expected in

Countries, France and north-west Spain. The

Mr Graham Mather, president of the European Policy Forum and a Tory MEP, said: "These figures end the myth that British top civil servants are paid less than their equivalents overseas and suggest that it is time to reassess their performance crite-

At \$125,000 in 1990, the basic salaries of British permanent secretaries are shown by the study to be just bekind Japanese levels. By contrast, counterparts in

■ Editorial Comment...Page 9

France were paid \$70,000, in the US \$90,000 and in Germany \$100,000.

The figures exclude most perks and bonuses, but include the substantial bonuses for German and Japanese senior officials that

form an intrinsic part of the sal-Britain also ranks second of the II for the pay of its

the think tank calls on the gov-

second and third-tier civil ser-In a submission to Mr David Hunt, minister for public service,

in April, which would cover permanent secretaries and Sir Robin Butler, the cabinet secretary.

Permanent secretaries are paid £95,000 a year and Sir Robin £118,000. The new salary scale was proposed in last July's civil service white paper, although the government has yet to decide whether to proceed.

In his submission to Mr Hunt. Mr Mather claims it would be "great political folly" to introduce a "super pay league" until "clear policy target agreements" are established between senior officials and ministers.

Such agreements would make salaries more contingent upon performance, a move that has been resisted by permanent secretaries, although the chief executives of the new executive agencies are on contracts and eligible

for bonus payments. Ms Liz Symons, general secretary of the First Division Association of senior civil servants, said she was "astonished" by the OECD figures. "Other countries have not got career civil servants of our kind, so comparisons are very difficult," she said.

FT WEATHER GUIDE

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London **Linkbourg**

Britain 'lagging costs'

By Robert Taylor,

is in danger of falling rapidly behind that of Germany as both countries pull out of recession, the Confederation of British Industry warned yesterday.

ments showed an increase of 3.4

have given UK competitiveness

had remained moderate. A Treasury spokesman noted

industry had been "very good".

Germany on labour

Employment Editor, in London

Britain's labour competitiveness

months to November among manufacturing companies and of 4.3 per cent in the services sector. It added that higher manufacturing productivity was masking the impact of high wage increases on the country's competitiveness. Official earnings figures, which include overtime and bonuses, are showing a 4 per cent annual rise. While manufacturing productivity grew by 3.7 per cent according to provisional fig-

dropped by 2 per cent in 1994. A few years ago that would an "exceptional boost" as Germany struggled with the problems of reunification, Mr Robbie Gilbert, the CBI's employment affairs director said. But the Germans had cut unit labour costs in the western part of the country

warned Mr Gilbert. "With price rises low. British workers are receiving bigger real rises than now accepting real cuts in pay." German labour market statisyear on year, average hourly

Feel-bad recovery, Page 8

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In its latest pay trends survey of the new focus ITT concedes that there is no special synergy between ing suffers a "conglomerate discount". Analysts suggest the value of the individual parts could be as much as \$130 a share, compared with \$87 now. Earlier this year, ITT itself raised the tantalising prospect of a break-up. A selfsponsored dismemberment would undoubtedly be in shareholders' inter-There is a risk, though, that ITT's

break with the past is less pronounced than recent transactions suggest. The \$1.7bn purchase of the Caesars World ures for the second half of the gaming group, announced just before Christmas, makes eminent sense since year. UK unit labour costs the fit with ITT's Sheraton hotels is excellent. Less logical is the proposed acquisition of the Madison Square Garden sports and entertainment company, a move which provoked an 8 per cent fall in ITT's share price in the

by 6 per cent in the past year. "We are falling behind again."

the employees of our major competitors - many of whom are tics show 7.5 per cent growth in industrial productivity to August earnings increases of only 1.9 per cent and a drop in unit industrial labour costs of 5.8 per cent.

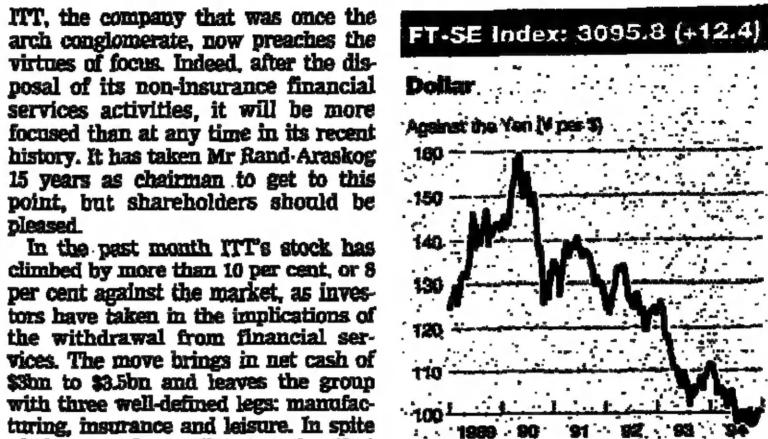
The latest forecasts for Germany, published last week by the Paris-based Organisation for Economic Co-operation and Development, suggest its unit labour costs will grow by 0.1 per cent next year and 1 per cent in 1996. By contrast the OECD expects the UK's unit labour costs to grow by 1.6 per cent in 1995 and 3 per cent in 1996 although the report said productivity performance had been strong this year in the UK and real wage growth

The CBI survey came too late to be considered in yesterday's monthly monetary meeting between Mr Kenneth Clarke. chancellor of the exchequer, and Mr Eddie George, the governor of the Bank of England. They are thought to have decided against an early rise in interest rates. that recent developments on pay and unit labour costs in British

Monetary policy review, Page 4

Situation at 12 GMT, Temperatures maximum for day, Forecasts by Meteo Consult of the Netherlan doudy cloudy fair

THE LEX COLUMN ITT in focus



sive package is required. Internationally, the US, possibly with Canada and the IMF, must put together an emergency credit or guarantee facility. probably worth more than the \$10bu required to restore credibility. Internally, the government must demonstrate its commitment to a balanced budget by accelerating the privatisation programme, while also providing support for the endangered banking sector. If the immediate devaluation's economic and political damage can be limited, a weaker currency could strengthen the Mexican economy through an export-driven recovery.

US dollar/Yen

The US dollar's long-term depreciation against the yen appears to have stopped - at least for the moment. Most indicators are supporting the dollar. In spite of the 15 per cent year on year increase in Japan's current account surplus during November, the underlying trend remains downward. For the first 11 months this year, the politically contentious surplus fell nearly 10 per cent in yen terms and 1.9 per cent in dollar terms, interest rate differentials are also moving in the dollar's favour, as long as Japanese interest rates remain at their historic lows, and the Fed continues to tighten monetary policy, the US currency should become increasingly appealing.

The only thing limiting an immediate dollar rally is the continuing reluctance of Japanese investors to buy dollar-denominated assets. Japanese institutions discovered to their cost this year that the marginal benefit offered by real US interest rates can

adverse currency movements. They need to be substantially compensated for the risk by more than a couple of percentage points. Unless the US interest rate cycle peaks at a higher level than the consensus, the Japanese may continue to be reluctant to invest in the US. That reluctance could significantly limit any appreciation of the dollar early next year. Any respite for the US currency is likely in any case to be temporary. While the interest rate cycle may support the dollar in the short term, the yen's long-term appreciation remains assured. Japan's inflation record is far

try's ability to improve productivity should ensure the trade surplus does not shrink excessively; and with Janan's overseas investment income forecast to reach \$1,000bm a year by the end of the decade, the current account surplus's continued growth is assured. The dollar may briefly appreciate this year, but it is not out of the

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Regarden in their thereign

Spain and Italy tend to be lumped

together from an investment point of view as high-yielding Mediterranean markets on Europe's periphery. For much of this year, this comparison has seemed unfair on Spain, a country which has its fair share of economic troubles and political instability, but not apparently on the same scale as Italy. However, in the past few weeks. the gravity of Spain's home-grown political problems has intensified amid mounting evidence of links between the current administration and illegal anti-terrorist activities. It is not surprising that the peseta

has weakened against the D-Mark in the past few weeks and is now below its former floor under the European exchange rate mechanism. The gap between yields on Spanish bonds and German bunds has also widened, in common with the performance of Italian bonds. But more recently Spanish bonds have underperformed their Italian equivalents. This is likely to continue, especially if foreign investors' confidence in Italy revives appreciably. In Italy, political chaos is fully priced into the market - in Spain this is not yet the case. An added risk for band investors comes from the inflation outlook; poor inflation figures for January could lead the Bank of Spain to increase short-term inter-

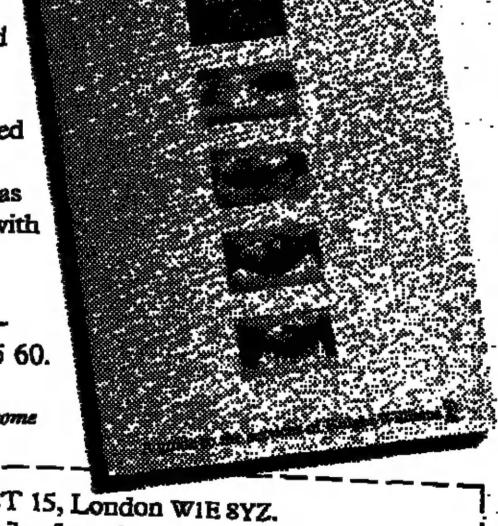
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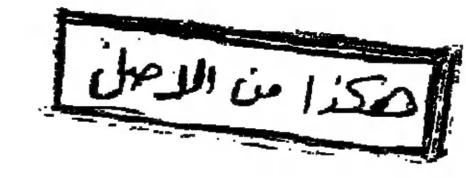
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CAPITAL **MARKETS** COMPANIES

Despite political concerns, prospects are bright, says Graham Bowley

Revival in gilts set to continue



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Remault

for investors in UK government bonds finally draws to a close. The outlook 95 prospect for gilts next year

looks a lot brighter but political uncertainty could again cast a shadow over the market. Concerns about the pace of economic growth, inflation and rising interest rates will no doubt continue to dominate market sentiment. But further displays of anti-inflationary zeal by the UK authorities, a more benign international environment and proposed gift market reforms promising greater transparency and liquidity should support prices.

Gilts began this year in a positive mood, with the yield on the 10-year benchmark bond at a low of 6.1 per cent in January. What happened next has been well-documented - a turn mowards in US interest rates in February, the unwinding of speculative bond positions by highly-leveraged funds and bond investors fleeing the market at the prospect of rising inflation and higher interest rates worldwide.

The US. much further advanced in the economic cycle, led the way. In spite of much talk of "decoupling". European countries, many barely out of recession, followed suit. An explosion in German money supply growth added to the jitters and the UK, with strong economic growth and a poor record on inflation, was badly hit.

Gilt yields climbed to around 9 per cent by September, Part of this 300 basis point rise was due to the increase in real yields, attributable to stronger economic growth: the yield on index-linked bonds rose by more than 100 basis points to 3.9 per cent in Sentember

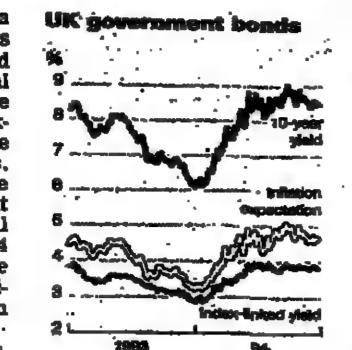
The remainder was due to a rise in inflation expectations and a risk premium associated with, for example, political uncertainty. The difference between nominal and indexlinked yields, a rough measure of inflation expectations, jumped from 3.2 per cent at the turn of the year to 5.1 per cent by September, while actual inflation averaged around 2.4 per cent - a clear sign that the markets doubted the authorities' ability to keep inflation under control.

Since the autumn, however. things have changed. There have been modest signs of stability, as yields have fallen back to 8.5 per cent, and the proportion of that yield due to inflation expectations has shrunk. The Treasury and the Bank of England can take much of the credit, having promoted the transparency of economic policy. They produce monthly inflation reports and publish minutes of monthly meetings between the chancellor and the Bank governor.

Most important, however, they have twice raised interest rates - in September and in December - to leave base rates at 6.25 per cent. The rises were well received by the markets as timely and aggressive moves to head off inflation. At last, it seems, gilt inves-

tors are beginning to believe the authorities are committed to keeping inflation low. It was their reluctance to do so that caused much of the this year's difficulties. "Gradually, more and more sceptics are being won over," said Mr Ian Shepherdson of Midland Global Markets. "Next year is going to see a coming together of the actual economic fundamentals and what the market perceives them to be - something which has not happened this year." Mr Kevin Adams of BZW

agrees: "Hopefully, 1995 will be



begins to see that the authorities are operating in a pre-emptive fashion to ensure inflation remains subdued." He thinks next year will see a flattening of the yield curve, with the spread between short and long maturities narrowing to less than 100 basis points, and the spread against German bund yields falling for a time to below 100 basis points.

He says that one crucial question for next year is the size of the UK output gap - the difference between the actual growth rate in an economy and its theoretical potential growth rate if all spare capacity were used. This will determine how much longer the UK economy can grow at above-trend growth before beginning to overheat.

The OECD estimates the gap at 4 per cent. With trend growth rate estimated at around 21/2 per cent, this means the UK economy could have two to three years to continue growing at a rate of around 3% per cent before inflationary pressures begin to emerge. market next year is likely to

come from an improvement in

government finances. This

year's busy funding pro-

year, but the public sector borrowing requirement is now expected to fall from £34.5bn in 1994-95 to £21.5bn in 1995-96. Further good news should

come from various structural reviews. A gilt "repo" market and a calendar for gilt auctions are being considered, both of which would make the market more attractive to international investors. There is also the possibility of legislation forcing pension funds to hold more gilts rather than equities.

"This would provide a new boost for gilts from overseas flows," said Mr Mark Reckless of at S.G. Warburg, who estimates the impact could be 10 to 15 basis points narrowing across the yield curve. However, perhaps the over-

riding influence on gilts next year will be the international environment. "This should be supportive, particularly with the US economy slowing and [US] interest rates near their peak." said Mr Adams. Others are more cautious. Mr

Paul Cavalier of Lombard Odier said: "Any progress will be limited, with growth picking up across Europe and interest rates heading upwards," although there is the potential for the UK to perform the best of the European markets. Towards the end of next

year, however, political concerns may begin to weigh heavily on the gilt market as investors begin to worry that the government, lagging in the opinion polls, will be tempted to cut taxes to engineer a preelection boom.

The signs are that the modest revival in gilts will continue, at least for the first half of 1995. There will be no dra-Another boost to the gilt matic recovery. But if the authorities do not convince the markets that they are prepared to be as strict on fiscal policy as they are on monetary polgramme weighed heavily on icy, then any progress could

US prices show little change in quiet trade

By Lisa Bransten in New York and Conner Middelmann in London

US Treasury prices were little changed in quiet trading yesterday morning as investors focused on an almost flat yield

At midday, the 30-year government bond was down 🛦 at 96登, yielding 7.761 per cent and the two-year note down & at 99%, to yield 7.690 per cent. GOVERNMENT

BONDS

The spread between yields on two-year notes and the long bond is down to 7 basis points, and many believe it could go negative by early next year.

■ German bunds lost early gains and ended lower after the Bundesbank issued the first DM3bn tranche of the government's new year bond. Market participants were disappointed by the 7.375 per cent coupon - lower than the 7.5 per cent most had expected and the pricing of the issue. and dealers reported little

Another tranche is due to be auctioned today, and in the absence of buyers so close to year-end, the supply could weigh on prices, dealers said.

French bonds weakened in

after-hours trading, dragged

down by the decline in bunds

and a drop in the three-month Pibor futures contract. UK gilts drifted higher in an uneventful session, slightly outperforming their continental European counterparts.

NEWS DIGEST

Portugal raises Es19.4bn from sale of bank stake

Portugal has raised Es19.4bn (\$119.6m) from the privatisation of 19.5 per cent of Banco Fomento e Exterior, a trade and investment bank, in an oversubscribed public offer on the Lisbon stock exchange, writes Peter Wise in Lisbon. Discounted prices, dividend pledges and tax concessions proved strong attractions for small domestic investors, making the sale a success for the government's "popular capitalism" programme. Interest from foreign investors, however, was negligible.

Orders were placed for 33.3m shares, although only 15.6m were on offer. Demand was particularly strong for a 3.4m share tranche reserved for small investors at a discount of 8.5 per cent to the basic offer price of Esl.300 a share.

Domestic investors were also attracted by the promise of a 1995 dividend of at least Es60, and by tax allowances that do not apply to non-residents. Foreign investors bought only 0.63 per cent of the bank.

Bank Austria forecasts downturn in profits

Bank Austria, the country's largest bank, said its 1994 pre-tax profits would fall by a quarter to Sch4.5bn (\$405m) mainly because of poor results from own-account trading, writes lan Rodger in Zurich. Trading income would be down 64 per cent to Sch650m, as results from trading securities, currencies, precious metals and derivatives were all below those of 1998. The bank has also faced sharply increased employee pension charges this year, after

changes in a scheme for most of its employees Provisions for had debts would ease slightly to Sch3.9bn from Sch4.1bn, the bank said and dividends would be at least maintained. Assets are expected to reach Sch630bn, up 5.2 per cent from a year ago.

German insurer to raise holding in AGF to 5%

AMB, the German insurance group, is planning to raise its stake in Assurances Générales de France to 5 per cent and become part of a group of stable shareholders when the French insurer is privatised, writes John Ridding in Paris. The German company, which currently

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holds 2.57 per cent of AGF, intends to raise its stake by the end of June next year even if its French partner has still to be privatised at that date.

AGF is on the list of 21 public-sector groups slated for sale by the French government. Its privatisation, originally expected last autumn, has been delayed by the depressed state of the bond market which has significantly reduced

the company's value. in addition to AMB, other likely core investors include Société Générale and Paribas, the French banking groups. The creation of core investors is aimed at ensuring a smooth transition to the private sector,

Topdanmark changes articles of association

Topdanmark, the Danish insurance group, has resolved a serious debt refinancing problem after changing its articles of association to give shareholders greater influence, writes Hilary Barnes in Copenhagen.

The group must repay debts totalling about DKr1.5bn (\$242m) in 1995. Attempts earlier this year to solve the financing problems were blocked by Danish shareholders, who said they would not subscribe to a new share issue until a system of one vote per shareholder was changed to one vote per

share held. The voting change means large shareholders nave agreed to support a DKr175m share issue next year. Topdanmark said. The two biggest shareholders are Eureko BV (an alliance between insurance companies in Sweden, the Netherlands, Portugal, the UK and Denmark)

with 19 per cent. The group is also in the process of completing arrangements to raise a new DKr800m loan, while Top Insurance will pay a dividend of DKr300m to Topdanmark, the group holding company, for 1994.

with 30 per cent, and Tryg, the Danish insurer,

Australian drugs group in US marketing deal

F.H. Faulding, the Australian pharmaceutical group, said yesterday that Bristol-Myers Squibb, the US drugs company, had agreed to acquire exclusive US marketing rights for Faulding's new oral sustained-release morphine product, writes Nikki Tait in Sydney.

The drug, patented by Faulding, will be marketed in the US under the Kadian trade name. The Australian company said it expected to file for approvals from the US Food and Drug Administration by the end of June, and assuming these are granted - to launch the product in 1996.

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nore than 100 basis points to agrees: "Hopefully, 1995 will be a year in which the market	gramme weighed heavily on icy, then any progress could the gilt market early in the easily be undone.	The March long gilt future Paris. The Germ closed at 102%, up &.
WORLD BOND PRICES		
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HOW US LIK IN 32nds, others in decimal Source: MAS International IS INTEREST RATES	Open Sett price Change High Low Est. vol. Open Int. Mar 84.24 84.20 +0.01 84.53 84.11 24,389 42,547	Dac 28 Dec 23 Dec 21 Dec 20 Yr ago
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By Hugh Carnegy in Stockholm

SCA, the Swedish forestry products group, yesterday moved to bolster its leading position in the world market for adult incontinence products by buying out the balance of a joint venture it set up with Scott Paper of the US.

Mölnlycke, an SCA subsidiary, is to acquire Scott's 50 per cent interest in Scott Health Care, which the two companies set up in 1992. The price of SKr400m

(\$43.4m) excludes Mölnlycke's share of cash balances worth about SKrioom. Scott Health Care, which is based in Philadelphia, has annual sales of more than

\$100m in the US and Canada for its adult incontinence and wound care products. It is an

cements role

Bank of New York is to buy

the American Depositary

Receipt (ADR) business of

Bank of America, in a deal that

cements its position as the

leading ADR bank in the

ADRs are baskets of shares

of foreign companies denomi-

nated in dollars and held on

deposit at US banks. They

make it easy for foreign compa-

nies to sell their stock to US

In recent years their popular-

ity has grown, as US investors

have bought more foreign

shares in an attempt to

diversify their portfolios and

participate in the rapid growth

of many non-US equities mar-

Under the agreement, Bank

of New York will buy from

Bank of America some 90

ADRs of companies from Ger-

many, Hong Kong, Italy,

Japan, Mexico, Singapore and

issues ADRs for more than 800

Bank of New York currently

the UK.

By Patrick Harverson

in New York

important part of Mölnlycke's operations in the European and North American adult incontinence markets.

Developments in recent years in the manufacture of "fluff products", or absorbent cellulose materials, have made a big impact in the fiercely competitive market for disposable baby nappies. However, another spin-off has been in similar products for adult

Mr Bo Feltner, Mölnlycke's chief executive, said his company had captured about a 20 per cent share of this market worldwide, with annual sales of more than SKr4bn. While total sales of baby nappies are stable in developed countries, sales of adult products are growing by up to 7 per cent a

Mölnlycke recently ran into

in ADR sales UK travel group

First Choice Holidays, the UK

travel group, is in talks with

German bank Westdeutsche

Landesbank, which has an

indirect stake, that could lead

eration are the resignation

from the First Choice board of

Mr Christopher Rodrigues,

chief executive of Thomas

Cook, which has a 21 per cent

stake in First Choice. He would

be replaced by a director from

WestLB, which owns 90 per

Mr Francis Baron. First

Choice chief executive, has

made no secret of his desire to

strengthen links with WestLB.

The latest talks on boardroom

changes are seen as a means of

stake in First Choice last year.

helping it to fight a hostile

takeover bid from Airtours, a

First Choice, known as Own-

ers Abroad until August this

Thomas Cook bought the

cent of Thomas Cook.

developing the liaison.

rival tour operator.

Technical Study Tour of

Urban Waterfront Area

January 27 (Fri) Course A-1:

Ariake Incineration Plant, Harbor

cruise to observe new Metropolis

Entry fee: Y15,000

Sub-Center etc.

Among options under consid-

to boardroom changes.

By David Blackwell

in London

Spanish telecoms licence goes to Airtel

By Tom Burns

difficulties in the baby nappy

sector, where its products,

including the brandnames

Peaudouce and Libero, have

been battling for market share

in a price war with the con-

sumer product groups Procter

& Gamble and Kimberly Clark.

Earlier this month, it

announced a SKrl.3bn rational-

isation programme to improve

competitiveness and stem

reverses which caused a 19 per

cent fall in Mölnlycke's operat-

ing profit in the first nine

following the enactment of the

North American Free Trade

operations with the adult

incontinence operations of

Scott Paper, which were previ-

ously run under licence from

to make substantial savings

through co-operation with

LTU, the German travel com-

pany 34 per cent-owned by

By October, however, rela-

tions with the German bank

had been soured by a succes-

sion of cancelled strategy meet-

ings and the failure of planned

Few of the expected benefits

of the link between First

Choice and LTU had been real-

It is understood that the

"strategic alliance" has failed

to win cost savings through

shared aircraft maintenance.

fuel buying and spares pur-

chasing. Further, it has failed

to give First Choice greater

muscle in booking holiday

The part of the link

which has so far proved suc-

cessful is with the retail side of

Thomas Cook, which has deliv-

ered a significant amount of

observers have said the link

has hampered First Choice's

efforts to sell holidays through

However, some industry

ioint projects.

accommodation.

other agents.

Scott Realth Care was set up

merged

Canadian

months of the year.

Mölnlycke's

Mölnlycke.

Shake-up likely

Airtel-ASR, a consortium backed by AirTouch of the US. British Telecommunications and the domestic banking groups Banco Santander and Banco Central Hispano (BCH). was yesterday awarded a licence to install a second mobile network in competition with Telefónica. the government-controlled tele-

coms operator. The licence to develop a GSM (global system of mobile communications) system requires heavy investment but bolds out the promise of con-siderable income from a mature telecoms market that has arrived late to the cellular business.

award, Airtel undertakes to offer nationwide GSM digital | influential post-war industrialfacilities within five years. The installation of the mobile network represents an initial investment cost of at least Pta100bn (\$750.9m), on top of the consortium's Pta85bn initial cash bid last month when it entered the contest for the licence.

The government preferred Airtel's bid to the one entered by Cometa-SRM, a consortium backed by Banco Bilbao Vizcava (BBV) and by Vodafone. the UK cellular telephones

Cometa made a higher cash offer, of Pta89bn, but Airtel was understood to have offered better guarantees covering industrial investment, job creation and research and Airtel's prize is a licence, as

a second operator, to break into a mobile telephony market forecast to have a turnover of Pta210bu and 2m users by 1998. Telefónica, which aiready operates an analog cel-Iular telephone network. expects to earn Pta40bn from 400,000 subscribers this year. AirTouch has 15.8 per cent of Airtel; BT owns 6.3 per cent and Santander and BCH share 27.4 per cent. Among the other shareholders are five regional savings banks which jointly

own a stake of 16.8 per

Comalco studies sale of US unit

By Nikki Tait in Sydney

Comalco, the Australian aluminium producer controlled by the CRA mining group, is considering selling a 100 per cent holding in Commonwealth Aluminium Corporation, its Kentucky-based aluminium products operation, through a public flotation in the US.

The Australian company said yesterday it had filed a prospectus with the US Securities and Exchange Commission, although it stressed it would not make a final decision until February. In the prospectus, Comalco

said it was looking at selling

over-allotment options comprising a further 1.5m. The indicated price is US\$23.75. Although there is no guarantee that this will be the actual price at which the shares are sold, it indicates a potential stock market valuation for CAC of about \$270m.

Comalco acquired the US operations from Martin Marietta, the defence group, almost a decade ago. CAC, which takes in aluminium rolling and recycling facilities in Lewisport, Kentucky, has remained a separate entity within the Comalco group of

annual report, CAC made a small loss in 1993, in spite of achieved record production and sales levels, with the latter figure standing at A\$607.9m (US\$471.9m), up from A\$544m. in the previous year.

The deficit was blamed on overcapacity in the US rolled products market, and in August this year, Comalco noted that its subsidiary had returned to profit on the back of higher average selling prices and continued volume

Although it said that price increases at that stage had only covered the increases in input metal costs, it suggested that market demand would remain strong. A cold rolling plant upgrade, due for completion in early 1995, should also expand capacity.

• Shares in CRA, which is 49 per cent owned by RTZ of the UK, rose 34 cents to A\$18.16 after its Hamersley Iron subsidiary said it had negotiated price rises for iron ore supplied to Japanese steel mills for 1995-96, in the annual round of contract negotiations.

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Prices for lump ore will rise by 7.9 per cent to 35.89 US cents per dry long ton unit The price for fines by 5.8 per cent to 27.15 cents.

Obituary: Pierre Dreyfus

Force for growth at Renault

chairman of Renault who died on December 25 at the age of ists and a driving force behind the expansion of the stateowned motor company.

When Dreyfus took charge in 1955. Renault had an annual production of 200,000 vehicles. When he stepped down 20 years later the production lines were delivering 1.4m vehicles a

Behind the numbers lay a series of innovative and successful products. The Renault 4. Renault 16 and Renault 5 all left the drawing board during Dreyfus' chairmanship. All achieved significant commercial success, with the Renault 5, of which more than 5m were built, becoming Europe's bestselling car in the early 1980s. As Mr Louis Schweitzer, Renault's current chairman. put it: "Under Pierre Dreyfus' chairmanship, Renault was to produce a series of models that

pean motor industry." Dreyfus was also behind international expansion in the company's sales. By the time he bequeathed management of the company to his successor Mr Bernard Vernier-Palliez. Renault was deriving half of its turnover from abroad. This was achieved in spite of significant problems in the US in the late 1960s, which ultimately led to Renault's withdrawal

would count as some of the

greatest successes of the Euro-



from the market. As well as his industrial achievements at Renault, Dreyfus will be remembered for his development of social policy and trade union relations at the company, Following its nationalisation after the second world war. Renault became a showcase of state ownership and a crucible of social policy. Dreyfus was responsible for many of the achievements in that sphere and for a series of innovations which became widely adopted throughout French industry.

In particular, he introduced in 1955 the first collective bargaining pay agreement at the company. In 1962,

announced the move to four weeks' paid holiday a year. During his tenure at Renault, the company was commonly referred to as "a shop

window" for French industrial

policy. At the centre of this description lay the close management consultation with the communist-led union the Confédération Générale du Travail.

the unions, however, and the CGT in particular, was to became a substantial obstacle to Renault after Dreyfus' departure. During the late 1970s and 1980s a series of strikes and union opposition to restructuring and efficiency measures were principal factors in the company's decline into the red. Restructuring measures have now been implemented, and Renault has ioined the ranks of the world's

most profitable motor groups. Dreyfus' achievements during his tenure at Renault drew the attention of French political leaders and prompted a return to the political arena, where he had started his career as a civil servant in the 1930s. In 1981 he was appointed industry minister in the Socialist government of Mr Pierre Mauroy, the prime minister, and was responsible for implementing the administration's

nationalisation programme. Ironically, given Dreyfus' position as a champion of nationalised industry, his death coincides with Renault's move towards the private sector. A partial privatisation earlier this year is expected to be followed in 1995 by the end of state control.

John Ridding

SAKURA FINANCE ASIA LIMITED

(Incorporated in the Cayman Islands)

US\$1,200,000,000

Subordinated Floating Rate Notes 2000

In accordance with the provisions of the Notes, notice is

hereby given that the interest rate for the three month

period commencing 29th December, 1994 will be

6.675% per annum. Coupon Payment Date

29th March, 1995.

Coupon Amounts will be

US\$ 16,687.50 on Notes of US\$ 1,000,000

US\$8,343.75 on Notes of US\$ 500,000

US\$ 1,668.75 on Notes of US\$ 100,000

SAKURA TRUST

INTERNATIONAL LIMITED

Agent Bank

U.S. \$100,000,000

Floating Rate Subordinated Loan Participation

Certificates Due 2000

issue by

Merrill Lynch Bank AG

incorporated in the Federal Republic of Germany with limited flability).

for the purpose of funding and maintaining a subordinated loan to

The Saitama Bank, Ltd.

(incorporated in Japan with firnited fiebility)

Notice is hereby given that for the Interest Period from December 29.

1994 to March 29, 1995 the Certificates will carry an Interest Rate

of 6.7% per annum. The amount of interest payable on March 29,

1995 will be U.S. \$167.50 per U.S. \$10,000 principal amount of

CHASE

By: The Chase Manhattan Bank, N.A.

London, Agent Bank

December 29, 1994

Pentos puts Athena into receivership

By Raymond Snoddy

Pentos, the specialist UK retail its subsidiaries, the 157-shop posters and greeting card chain Athena Holdings, into administrative receivership. Mr Bill McGrath, chief executive of Pentos, decided it was impossible to stem the losses at Athena and took the rare

The directors of Athena Holdings, which in the six months to July 2 lost an estimated £5m (\$7.7m) before exceptional items on sales of £16.2m, then called in accountants Grant Thornton as

step of withholding further

administrative receivers. "We couldn't give it [Athena] away." said Mr McGrath, who was given the task of restructuring Pentos after the removal of its founding chairman. Mr Terry Maher.

Mr McGrath said the decision to force Athena into receivership was not taken lightly.

He believes it would have taken a further £9m-£12m to take Athena to break-even and that the money would be better invested in Pentos' other businesses, such as Dillons, the booksellers, and Rymans, the stationery group, 😕

Pentos shares yesterday closed 2p lower at 14½p, less than one-tenth of their neak

foreign companies from 44 year, had hoped the link with Thomas Cook would enable it countries. EURBAN EREANON 95 Creation of Barth Friendly Cities Part II Technologies to Revitalize and

This exhibition considers the creation of "earth friendly cities" and the maintenance of the environment from a global perspective through the pooling of advances in various development technologies and the examination of their application to city development. it seeks the exchange of technology and information with a view to earliching and revitalizing urban life through

the application of these technologies.

Create Environment Cities

Period: January 27 (Fri) - 30 (Mon), 1995 **Open Hours:** 10:00 a.m. ~ 5:00 p.m. Location: Tokyo International Trade Pair Grounds Organizers: Urban Infrastructure & Technology

Promotion Council / Urban Design Admissions Visitors from abroad may enter free of charge subject to registration

at entrance.

January 30 (Mon) Course A-2: Tokyo Waterfront New Transit. Harbor cruise to observe new Metropolis Sub-Center, etc. "Prior application is necessary.

For further information please contact:

Residential Property Securities No. 2 PLC

£200,000,000

Mortgage Backed Floating Rate Notes 2018 Notice of Partial Redemption

S.G. Warburg & Co. Ltd. announce that Notes for the nominal amount of £2,800,000 have been drawn for redemption on 31st January, 1995, in accordance with Clause 5(b) of the Terms and Conditions of the Notes. The distinctive numbers of the Notes drawn, are as follows:-

702 729 758 786 815 844 872 900 928 983 1016 1044 1071 1099 1127 1155 1183 1212 1242 1269 1296 1326 1357 1384 1411 1438 On 31st January, 1995 there will become due and payable upon presentation of each Note drawn for redemption, the principal amount thereof, together with accrued interest to said date, at the office of-

S.G. Warburg & Co. Ltd. 2 Finsbury Avenue, London EC2M 2PA or one of the other paying agents named on the Notes. Interest will cease to accrue on the Notes called for redemption on and after 31st January, 1995 and Notes so presented for payment should have attached all Coupons maturing after that date.

£73,500,000 nominal amount of Notes will remain outstanding after 31st January, 1995.

29th December, 1994 *************************************

U.S. \$120,000,000

Subordinated Floating Rate Depositary

Receipts due 2000

issued by Bankers Trustee Company Limited

evidencing entitlement to payments of

principal and interest on deposits

made on 27th June, 1990 with the

Frankfurt Branch of

Banco di Sicilia S.p.A.

(Established in the Republic of Italy is a

limited liability Joint Stock Company)

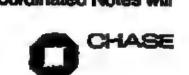


LEEDS PERMANENT BUILDING SOCIETY (incorporated in England under the Building Societies Act 1986) Issue of up to an aggregate of £200,000,000

Subordinated Variable Rate Notes with a maturity of 12 years Notice is hereby given that for the three months interest period

from December 23, 1994 to March 23, 1995 (90 days) the Subordinated Notes will carry an interest rate of 6.975%. The interest payable on March 23, 1995 for the Subordinated Notes will be £171.99. By: The Chase Manhattan Bank, N.A.

London, Principal Paying Agent December 29, 1994



U.S.\$200,000,000 Floating Rate Subordinated Loan Participation Certificates due 2000 Issued by Yamaichi International (Deutschland) GmbH for the purpose of funding and maintaining a subordinated loan to The Hokkaido Takushoku Bank Limited In accordance with the provisions of the Loan Agreement, notice is hereby given that for the three month Interest Period from December 29, 1994 to March 29, 1995 the Loan Participation certificates will carry an Interest Rate of 6.675% p.a. and the Coupon Amount per U.S.\$250,000 naminal of the Notes will be U.S.\$4,171.88.

December 29, 1994, London

By: Citibank, N.A. (Issuer Services), Agent Bank CITIBANCO

U.S. \$200,000,000 Hydro-Québec

Floating Rate Mores, Senes FY, Due July 2002

interest Period

26th July 1994 26th January 1995

Interest Amount per U.S. \$10,000 Note due 26th January 1995

ALLIANCE & LEICESTER

Alliance & Leicester Building Society

U.S. \$294.37

CS FIRST BOSTON

MGI Secured Obligations Ltd. MGI Secured Obligations II, Ltd. announced on December 22, 1994, offers to repurchase, respectively. MGI ECU Bonds due 1998

MGI (Series II) ECU Bonds due 1998 Copies of the Offer document have been mailed to registered bondholders and are available at

the Fiscal Agent, Kredietbank S.A. Luxembourgeoise THE STARS PROGRAMME

STARS 1 PLC £475,000,000 Class A Floating Rate Mortgage Backed Securities 2029 Notice is hereby given that the Rate of Interest has been fixed at 8.1625% and that the interest payable on the relevant Interest Payment Date March 27, 1995 against Coupon No. 17 in

respect of £10,000 nominal of the Notes will be £169.77. December 29, 1994, London By: Citibank, N.A. [lasuer Services], Agent Bank CITIBANCE

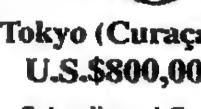
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Call London (2) 44 + (0) 71 231 3556



Bank of Tokyo (Curação) Holding N.V. U.S.\$800,000,000 Subordinated Guaranteed

> Floating Rate Notes Due 2000 Guaranteed on a subordinated basis as to payment of Principal and Interest by

The Bank of Tokyo, Ltd.

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the three months period 29th December, 1994, to 29th March, 1995, has been fixed at 6-625 per cent per annum. Coupon no. 18 will therefore be payable on 29th March, 1995 at U.S.\$8,281-25 per coupon from Notes of U.S.\$500,000 nominal and U.S.\$828-13 per coupon from Notes of U.S.\$50,000 nominal.

The Bank of Tokyo, Ltd. London igent Bank

24th December, 1901

Commonwealth Bank Australia Commonwealth Bank of Australia ACN 123 124 (successor in law to the State Bank of Victoria)

U.S. \$125,000,000 10-Year Extendible Floating Rate Capital Notes For the six months 29th December, 1994 to 29th June, 1995

the Notes will carry an interest rate of 6.9875% per annum

with an interest amount of U.S. \$353.26 per U.S. \$10,000

Note and U.S. \$3,532.57 per U.S. \$100,000 Note. The relevant interest payment date will be 29th June, 1995. Listed on the London Stock Exchange

Bankers Trust Company, London

Agent Bank

For the six month period 28th December, 1994 to 27th June, 1995 the Receipts will carry an interest rate of 7.3125% per annum with an interest amount of U.S. \$3,676.56 per U.S. \$100,000 Receipt. The relevant Interest Payment Date will be 27th June, 1995.

Bankers Trust
Company, London

Agent Bank

£75,000,000 **WOOLWICH**

- BUILDING SOCIETY-9% Fixed Rate/Floating Rate Notes due 1995

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Period from December 23, 1994 to June 23, 1995 the Notes will carry an Interest Plate of 7.17% per annum. The interest payable on the relevant interest payment date, June 23, 1995 will be £35.75 per £1,000 principal amount and

£178.76 per £5,000 principal amount. By: The Chase Manhattan Bank, N.A. London, Agent Bank December 29, 1994



£200,000,000 Floating Rate Notes due 1998 For the interest period 23rd December, 1994 to 13rd March. 1995, the Notes will carry a rate of interest of 6.4375% per annum with interest amounts of £158.73 per £10,000 and £1,587.33 per £100,000

Note, payable on 23rd March. Listed in the Lancintiana Spick Exchange.

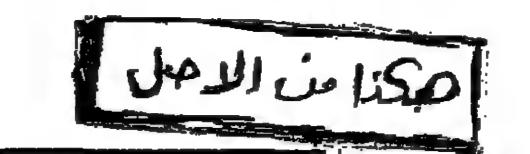
U.S. \$350,000,000 Rosting Rate Debantures due 2006 in accordance with the Terms and Conditions of the Debentures, the interest rate for the period 30th December, 1994 to 31st January, 1996 has been fixed at 6.1975% per annum. On 31st January, 1995 interest of U.S. \$5.50 per U.S. \$7,000 nominal emount of the Debentures will be due for payment. The rate of interest for the period commencing 31st Jenuary, 1995 will be determined on 27th Jenuary, 1995,

THE ROYAL BANK OF CANADA

Agent Bank and Principal Paying Agent ROYAL BANK OF CANADA EUROPE LIMITED

3 44

THE BACK NAMES OF THE PARTY NAME



Higher orders boost Mackie

By The Burt

Shares in Mackie International rose 12p to 214p yesterday after the Belfast-based precision engineering group announced sharply increased orders for its tertile machinery and environmental controls equipment.

The company, whose September flotation on the Imlisted Securities Market was hailed as a sign of growing masiness confidence in Northem Ireland following the IRA ceasefire, said it had won orders worth 19m - almost matching its total first half

Mr Pat Dougan, chief exective and holder of 20 per cent of the equity, said the orders would both boost sales and secure the jobs of the group's

"We will press ahead with an sam project to install new equipment, which could lead to another 50 jobs," he said. The amouncement was wel-

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comed in west Belfast, the UK's worst unemployment hisckspot, where Mackie is the only surviving precision engi-

"The company looked as

Share price (pence)

though it was on the way out a few years ago, but it has been turned round successfully," said Mr Joe Hendron, MP for west Belfast.

in the two years to 1991, sales dropped from £30m to £6m before the Northern Ireland Office helped rescue the company and appointed Mr

The upturn in orders is expected to push pre-tax profits up to £3.5m on sales of about £30m next year, against forecasts this year of £1.9m profits and turnover of £19m.

James Dickie chief quits

James Dickie, the engineering components manufacturer, yesterday announced the resignation of Mr Hugh Jack, the chairman. He is succeeded by Mr Peter Bullock, a non-executive director.

Mr Jack leaves on a high note: the company last month reported a strong full-year performance for 1994 coupled with a return to a full listing.

That was followed with an announcement that trading in the first quarter of the current year was substantially ahead of the same period last time. Mr Bullock is also a director of 600 Group and Syltone, and was formerly group chief executive of James Neill, joint managing director of the UK Electrolux Group and managing

director of Flymo.

1994 has seen Inspec catapulted into the world league, reports Tim Burt In a remote corner of Kan-

Dominating a niche market

COMPANY NEWS: UK

cals company has hit on a formula which has enabled it to 40 per cent. to defy the twin pressures of raw material price increases

While margins have been squeezed for almost every maker of speciality chemicals used in products such as washing powder and paint -Inspec has emerged as an mexpected star of the sector. with a forward price/earnings multiple of 19.5, second only to The company, floated at 160p

and sluggish demand.

in March this year, has found itself in that enviable position by dominating the market for some highly specialised products that command premium prices. Its UK operations have been

sustained by its role as the leading European supplier of niche products in such areas as synthetic lubricants and ingre dients for fragrances. But it is in North America that it has begun to enjoy margins which are the envy of the sector. Concerned that rivals could

Mr John Hollowood, chairman, is coy about the figures. Sitting in the offices of Allco, the group's main US subsidiary near Galena in Kansas, he says obliquely: "At the end of the day, this business makes quite a lot of money. It's been a find in every respect with a large

market presence and good mar-

try to pick off its customers,

All he will admit is that Allco - a former explosives manufacturer - has improved its position since this time last year when Inspec paid Lenzing, the Austrian chemicals group, \$20m (£12.8m) for the

business. It enjoyed operating

gins in a niche market."

margins last year of 36 per sas, a small British chemicent, and industry analysts believe the figure is now closer

Its profits - totalling \$4m on sales of \$11.2m last year depend on two main products: BTDA, a basic component in fire resistant foams and fibres.



and PMA, the intermediate chemical for use in powder

Their share of the world market exceeds 90 per cent, a position which Inspec has exploited by cutting costs and seeking multiple applications. In August, it further enhanced its US presence by acquiring imitech, one of Allco's main customers, for \$17.3m.

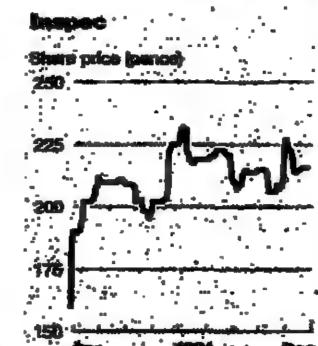
Imitech is the world's sole maker of polyimide foam mostly in insulating naval vessels and aircraft fuselages - and therefore commands gross margins estimated by City analysts at 70

Although Inspec still derives most of its profits from its two UK plants - inherited from a buy-out of BP's fine chemicals

expect the US arm to play an increasingly important role. The outperformance of the shares reflects the opinion among investors that Inspec's

After looking at hundreds of

management got to this position by design rather than



potential acquisitions, a buy-out team led by Mr Hollowood persuaded BP to sell its well equipped fine chemicals business just when the conglomerate was looking to generate cash; and they then picked up the two US plants from companies keen to concentrate on core activities.

y going for margin rather than mass volume, it has also cornered part of the market where other manufacturers apparently consider it too costly or complex to set up rival plants. There will come a time when we face serious challenges," says Mr Hollowood, "We will have to be defensive about it, even though it would not be easy for a rival to compete."

Inspec says it is now ready

to expand its activities in North America and Europe. "We are looking at at least one company a month, and we'd be prepared to spend up to £100m," says Mr Jim Ratcliffe,

chief executive. Although the Imitech deal pushed gearing above 100 per cent, the former Courtaulds executive claims interest cover of 13 times would enable it to use debt for further purchases. Even with robust interest cover, however, the group's

lenders may be reluctant to

endorse further large deals while it remains dependent on relatively few customers. Imitech, in particular, relies on the US Navy for half its orders: while there is just one large customer for Allco's PMA: an international chemicals group which uses the

To counter that dependence the group has extended its UK manufacturing of hydroxy monomers, the reactive chemi cal ingredient used mainly by paint manufacturers, and begun seeking new applica-

ingredient to make epoxy hard-

tions for polyimide foams. It aims to sell these foams to manufacturers of such products as storage heaters and soft furnishings, while exploiting demand for heat resistant insulation from civil aircraft manufacturers.

The company is also investing some £8m to increase output from its UK and US plants. currently running at about 80 per cent capacity. By increasing output and tying new customers into long-term contracts, it should be able to protect its market share and generate enough cash for acquisitions without pushing gearing too much higher.

EUROFIMA Suropean Company for the Financing of Railroad Rolling

Yen 20,000,000,000

Floating rate notes due 2005

In accordance with the provisions of the notes, notice is hereby given that for the interest period 29 December 1994 to 29 June 1995 the notes will carry an interest rate of 2.42% per annum. Interest payable on the relevant interest payment date 29 Jane 1995 will amount to Yen 12,234 per Yen 1,000,000 denomination. Agent: Morgan Guaranty Trust Company

JPMorgan

U.S. \$100,000,000 **PRECEE** BACOB Overseas Limited

(Incorporated in the Cayman Islands with instead intellity) **Guaranteed Floating Rate** Notes due 1997

BACOB Sayings Bank s.c. (Incorporated in Belgium as it

Notice is hereby given that for the three months interest Period from December 29, 1994 to March 29, 1995 of 6.575% per annum. The interest payable on the interest payment date. March 29, 1995 will be U.S. \$164.38 and U.S. \$1,643.75 respectively for \$10,000 and U.S. \$100,000.

London, Agent Bank

December 29, 1994



CHASE

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Hill Samuel Bank Limited.

10 Fleet Place, London EC4M 7RH.



PROPOSED MODIFICATIONS OF THE CONDITIONS OF THE LICENCE OF BRITISH TELECOMMUNICATIONS PLC ("BT")

1. The Director General of Telecommunications (the "Director") in accordance with section (2(2) of the Telecommunications Act 1984 (the "Act") hereby gives notice that he proposes to make modifications to the licence granted to British Telecommunications on 22. June 1984 (the "BT Licence").

2. The principal modifications which the Director proposes to make are set out in the Schedule below. The Director also proposes to make a number of minor and consequential modifications for the purposes of the principal proposed modifications.

3. The Director proposes to make the modifications because they are essential to ensure transparent interconnection arrangements and operators' confidence in them, efficient and sustainable interconnection charges, that interconnection charges and other arrangements are not unduly discriminatory or unduly preferential and that there are no unfair cross subsidies of any of BT's businesses.

4. The Director is required by section 12(2) of the Act to consider any representations or objections which are duly made and not withdrawn.

5. Representations or objections to the proposed modifications may be made to -Graeme Maguire, OFTEL, 50 Ludgate Hill, London EC4M 7] (telephone: 071 634 8925) no later than 31st January 1995.

Copies of the proposed modifications may be obtained from Ivan Thompson at the above address (telephone: 071 634 8841).

SCHEDULE

Proposed Principal Modifications of Conditions of the BT Licence Accounting Separation (new Condition 20B)

The proposed modification would require BT to prepare and publish separate financial statements (the "Financial Statements") for a number of separate businesses as agreed between the Director and BT before the Condition comes into force (each a "Business" and together the "Businesses") and, insofar as a Business has been disaggregated in terms of activities of the Business, each activity of that Business together in the case of each Business, with a report from BT's auditors. In the first instance the Businesses proposed would be the Access Business, the Apparatus Supply Business, the Network Business, the Residual Business, the Retall Systems Business and the Supplemental Services Business. The costs, revenues and assets comprised in each Business and the level of disaggregation of each Business would be as agreed between BT and the Director before the

modification comes into force. Changes to the number of Businesses, the costs, revenues and assets comprised in each Business and the level of disaggregation of each Business would be made following agreement between BT and the Director or by direction by the Director after an investigation (see below). Each Financial Statement would be prepared:

(a) In accordance with certain accounting documents being the accounting policies, the attribution methods (which would include the cost drivers to be used in the Financial Statements), the regulatory accounting principles and the transfer charging system (rogether the "Accounting Documents"); and

(b) in the form and with the content.

agreed between the Director and 8T before the modification comes into force. Changes to the Accounting Documents and the form and content of the Financial Statements would be made following agreement between BT and the Director or by direction by the Director after an investigation (see below).

BT would be required to ensure that the number of Businesses, the costs, revenues and assets comprised in each of those Businesses, the level of disaggregation of each Businesses the Accounting Documents and the form and content of the Financial Statements are consistent with, and give effect fully to, regulatory decisions made on or after the coming ingo force of the modifications.

BT would be required to publish details of the Accounting Documents and further information on the detail of its costs, revenues, assets and liabilities attribution systems as the Director directs.

BT would be required to prepare and publish interim financial statements (the "Interim Firminal Statements") for the first six months of each firminal year for each of the Businesses and, insofar as a Business has been disaggregated in terms of activities of the Business, each activity of that Business, together. In the case of each business, with an incarios rapore from BT's auditors.

Untair subsidies or unfair cross subsidies (new Condition 20B; paragraph 208.153

The proposed modification would provide that where the Director is satisfied that ST: (a) it unfairly subsidising or unfairly cross subsidising; or

(b) has unfairly subsidised or unfairly cross subsidised and has ceased to unfairly subsidise or unfairly cross subsidise but is likely to repeat that unfair subsidy or unfair cross subsidy at any time in the future, any of the Businesses other than the Residual Business, and where the Director is satisfied that unfair subsidy or unfair cross subsidy has or could have a material effect on competition in the UK, any part or parts of any of those Businesses, the Director may direct BT to take steps to remedy the situation.

Investigations (new Condition 20B; paragraph 20B.18)

The proposed modification would allow the Director where he has reasonable grounds to believe that

(a) BT is unfairly subsidising or unfairly cross subsidising any of the Businesses specified in the new Condition 20B other than the Residual Business or any of the businesses specified in Condition 18;

(b) BT is showing undue preference to, or exercising undue discrimination against, any operator in respect of the provision or quality of a Standard Service or private circuit. contrary to Condition 17 or the new Condition 17B (see below), or, has shown such undue preference or exercised such undue discrimination, has ceased to do so but is likely to repeat that undue preference or undue discrimination at any time in the future;

(c) BT is in breach of any of the obligations under the new Condition 20B; or (d) any of the Accounting Documents, the Financial Statements or the Interim Financial Statements are deficient in any way, to require 8T to co-operate with the Director for the purpose of furnishing the Director with information and, in particular, to allow the Director, his representatives or any members of his staff, access to investigate BT's

accounting and reporting arrangements. If, as a result of such an investigation the Director is satisfied that any of (a) to (c) above has occurred, that any of the Accounting Documents, the Financial Statements or the conclude whether or not BT has done, is doing or is likely to do any of the things

Interim Financial Statements are deficient in any way or he has insufficient information to referred to in (a) to (c) above then the Director may direct that: (i) the costs, revenues and assets comprised in any of the Businesses, the level of

disaggregation of each Business, the form and content of the Financial Statements and Interim Financial Statements and/or the Accounting Documents be amended; and/or (ii) any Business be divided to create additional Businesses or that one or more Businesses be combined to create fewer Businesses for the purposes of accounting Separation.

Standard Services (new Condition 16B)

The proposed modification would establish a structure in which the charges for each service for interconnection purposes (a "Standard Service", as defined in the new Condition (6B) that is provided by BT to one or more operators would be determined by the Director in each year on the basis of unbundled network components and network parts. All operators entitled to one or more Standard Services would then have the right to purchase them from BT at the same charges. The same charges would also be applied between the Businesses of BT created for the purposes of accounting separation (new Condition 208).

The maximum charges payable for each Standard Service would be determined by the Director pursuant to the appropriate licence Condition. BT would be entitled to seek the Director's consent to charge a lower amount. If consent were given, those lower charges would apply to all operators.

The Director would be entitled, following representations from BT or other operators, to determine the market for a Standard Service to be competitive. Following such a determination, BT would be free to set the charges payable by other operators for that Standard Service but all operators entitled to it would pay the same charges. 8T would be required to publish and keep updated a full list of Standard Services

(a) the charges to be paid by an operator for each Standard Service as determined by the Director.

(b) the actual charges to be paid by an operator where it differs from the determined charges or where no charges have been determined;

(c) the amount attributable to each network component and network part used in providing each Standard Service together with the unit cost charged by way of transfer charge for each network component and network part whether used in providing a Standard Service or not; and

(d) each Standard Service the market for which is determined by the Director to be

Contemporaneous Indexation (modifications to Condition 13)

The proposed modifications would address the fact that at the time each Standard Service would be provided the necessary cost information would not be available. Therefore, the modification provides for the charges payable by operators to BT for:

(a) each conveyance Standard Service, Including Access Deficit Contributions, to be determined for each financial year in advance on the basis of a forecast; and

(b) each non-conveyance Standard Service, to be determined for each financial year in advance based on the most recent cost data available.

Those charges would then be retrospectively adjusted when the actual data for that financial year became available.

Quality of Service (new Conditions | 78 & | 7C) These proposed modifications would require that BT:

(a) shall not show undue preference to, or exercise undue discrimination against, any operator in respect of the quality (as defined in the new Condition 17B) of any Standard Service or any private circuit provided under Condition 46; and

(b) offer to use its reasonable endeavours to achieve specified quality targets in the provision of certain Standard Services and private circuits.

The quality targets would be agreed between the Director and BT and published, together with information on actual performance, at least once a year in a Quality of Service Report. BT would be entitled to exclude from any copy of this report that it is obliged to send to any person any matter that the Director agrees if included would or might seriously and prejudicially affect BT's interests. The quality targets would be revised by agreement between BT and the Director or by direction by the Director following an investigation of the Idad described in the new Condition 208 (above).

Confidential Information (new Condition 41A)

The proposed modification would provide for the protection of confidential information disclosed both during negotiations to enter into agreements for the provision of Standard Services and during the term of those agreements.

Further Provisions Relating to General Prices (new Condition 24F)

The proposed modification would require BT to obtain the Director's consent before the Introduction of retail prices for certain of its services specified in Condition 24A if the proposed price would be below BT's costs for that retail service.

The proposed modification would also require BT to provide information to the Director in the form of a "Price Control Notice" when BT proposed to change the price of one of those services (whether or not to a level below BT's costs for that retail service). In addition, BT would be required to publish each Price Control Notice excluding any information which the Director agrees if included would or might seriously and prejudicially affect BT's interests.

At the same time that any price change took effect, BT would be required to make appropriate reductions to access deficit contributions and or Standard Service charges payable by other operators so that BT was not unduly discriminating against other operators or unduly preferring itself.

The proposed modification would also set a maximum duration of three months for special offer retail prices and a prohibition on a repeat of the same or a similar special offer in relation to the same retail service for a period of three months. Further, the proposed modification would prevent any increases in access deficit contributions that would be payable in respect of any Standard Service to provide other retail services as a result of the reduction in price through the introduction of a special offer.

Consents, directions and determinations

Where in the proposed modifications the Director:

(a) proposes to give consent or a direction or to make a determination; or

(b) gives consent or a direction or makes a determination.

he would be required to consult with BT and other interested parties as he considers appropriate and to give his reasons for the proposed decision or decision unless the consent, direction or determination is expressly excluded from these requirements.

By David Blackwell

Unilever, the Anglo-Dutch consumer products group, yesterday agreed to buy 60 per cent of a Spanish frozen food company from Danone, France's largest food group. Danone said that Frudesa, a leading frozen vegetable and

ready-to-serve meals. Neither company would give any financial details of the

fish group, did not fit into its

strategy of concentrating on

transaction, although Unilever said the deal would be financed partly from internal funds and partly from loans. It also intends to increase its stake in the future.

Unilever will take full management control of Frudesa, year and employs 1,200 people. The group said the Spanish market offered good growth prospects as Spanish consumption of frozen food was below the European average.

Frudesa was transferred to Danone following the merger of its ready-to-serve food business with that of Saint Louis last spring, creating the third biggest European company in

Danone has a Spanish readyto-serve offshoot, Pycasa, which leads the market. Danone is also in the process of acquiring 100 per cent of Gelax, an Italian group specialising in value-added frozen

Goldsmiths perks stores sector with strong sales

By Nell Buckley

The post-Christmas round of UK, gave a boost to the stores retailers' trading statements sector, which had fared badly began well yesterday with news from Goldsmiths, the jewellers, of a 19 per cent increase in total sales and a 12 per cent like-for-like rise in the month to December

Shares in Goldsmiths, which has 117 branches in the UK trading under names such as Walker & Hall and Northern Goldsmiths, gained 6p to

The statement, coupled with

reports of a strong start to the post-Christmas sales across the in December amid fears of poor

Goldsmiths said total sales for the 11 months to December 24 were up 13.8 per cent, and like-for-like sales, which excludo new store openings.

increased 11.4 per cent. However, Mr Jurek Piasecki, chairman and chief executive, said he believed the sales increases were due more to improvements in Goldsmiths' business and changes in the

reflection of underlying confidence. Things are still very sticky." he said. "People are still concerned that interest rates are going to go through the roof." Mr Piasecki said Goldsmiths

jewellery market than to any

improvement in consumer con-

"I don't think any of it is a

had gained market share through investing in systems and improving its product range, while the number of jewellery outlets in the UK had fallen by more than one third in the past 10 years.

NEWS DIGEST

support for the large capital

Fisons downgraded by IBCA

IBCA, the European rating agency, has downgraded the long term rating of Fisons, the drugs and scientific equipment company, from BBB+ to BBB. The short term rating remains unchanged at A2.

IBCA said that Fisons' profits warnings with the interim results announced in September, came after four years of deteriorating income coverage ratios.

"With only limited cash generated by operations, it is difficult to see where long term

and R&D expenditure will come from, although in the short term further disposals could be made," IBCA said. Stanelco cuts loss Stanelco, the USM-traded ther-

mal processing equipment group, saw pre-tax losses narrow to £47,000 in the six months to August 31. The outcome, which compared with losses of £84,000 last time and £160,000 for the full

exceptionals of £1,000 (£15,000). Directors said that the group's order book stood at £383,000 at the period end, up from £244,000 at the start of the year. It continues to "search actively" for acquisitions. Losses per share were unchanged at 0.01p.

Nelson Hurst

With effect from January 3 Mr John Percy-Davis has been appointed chief executive of Nelson Hurst, the insurance broker. He will be replaced as joint managing director by Mr Brian Dallamore. Mr David year, came from turnover Woodward will remain execustatic at £631,000 and after tive chairman.

Stanhope still trying to avoid receivers

By Simon London

Stanhope, the property developer headed by Mr Stuart Lipton, yesterday resumed its efforts to avoid receivership six days after its banks decided not to renew its credit facilities.

Last Thursday 16 banks, led by Barclays, voted not to extend further credit and asked for repayment of loans totalling about £148m. Sources close to the

company admitted yesterday that Stankope had been in limbo since its bank facility expired, but said the company would not call in the receivers while it thought a deal could be struck with the banks. Rescue proposals from British Land, the property investment company, and from

PosTel, the post and telecommunications pension fund, were rejected by the banks last week. However, Stanhope resumed talks with British Land last Friday in an attempt to find a solution.

Wellcome set to make inroads into US market

By Tim Burt

Wellcome, the drugs group, yesterday predicted it would win a larger share of the US market – the world's largest following approval of two products by the Food and Drug Administration.

The company welcomed the decision to approve Lamictal its anti-epilepsy treatment, and Navelbine, which it claimed would be the first new cancer drug in the US for 20 years. Both products will be marketed by Burroughs Wellcome, its US arm.

The potential market for Navelbine is estimated at \$100m (£64m) a year. Lamictal is expected to win a sizeable share of sales in North America. The world market for such drugs is put at £1bn.

COMMUNIQUÉ OF THE NATIONAL BANK OF POLAND

1994: a year of deceleration

Tim Burt on Hickson's 'annus horribilis' and its recovery hopes

ickson International is stepping up its search A for new customers following an annus horribilis in which the speciality chemicals company has been hit by soap wars, underperforming subsidiaries and a series of industrial accidents. Mr Dennis Kerrison, chief

executive, will be glad to see the back of 1994: a year that has seen a profits warning and the prospect of an empty plant following Unilever's decision to stop buying manganese catalyst, the controversial ingredient in Persil Power and other detergents. "We've been hit hard and it

could be 1997 before we see sizeable profits growth." Although he admits that

Hickson's reputation has been tarnished by accidents and its failure to deal quickly with operating problems in the US. he singles out one overriding aged laundry. When Hickson secured the

contract for Unilever's new range of dirt-busting detergents, it enjoyed a rampant share price which touched 225p earlier this year. But claims that its manganese "accelerator" left clothes holed and faded helped send it into free-As the criticism mounted,

Hickson started drawing up contingency plans for PharmaChem, the subsidiary which depended solely on the Uniever contract

At one stage, the shares fell



to 106p and industry analysis voiced serious concerns about

back foot primarily by Unilever's procrastination. "Unilever was in complete disarray and they kept asking for more time before telling Hickson if they would be taking up their orders," according to one industry insider.

There was, therefore, almost tangible relief at the chemical company's West Yorkshire headquarters when Unilever announced its decision to stop purchasing further supplies of the accelerator. It ended some of the uncertainty over the future of PharmaChem: cleared the way for compensation pay-

ments - still under negotiation: and enabled Hickson to parsue new business.

prepared for the worst. Even when it was still tied to the Unilever contract, a team was set up to explore alternative uses for CB1, the PharmaChem plant where the accelerator was manufactured.

It has picked up orders from two large pharmaceutical companies, yet to be named, and aims to develop existing businesses with customers such as Merck and Wellcome. "If we had waited four

months before doing anything. we'd be looking at a black hole now. We've avoided that," says Mr Kerrison.

little, closing unchanged yesterday at 122p, and City analysts believe there is potential

for a long-term revival looking quite attractive as an investment and, if the manage ment sticks to its aims, the outlook could be reasonably

bright," says Mr Martin Evans

of Hoare Govett. Nevertheless, most analysis have cut their profits forecasts from a top range of £28m to between £21m and £23m this year, with no pick up likely in the near future.

Some are also talking of a possible bid for the group which, with its revival prospects and undemanding forward multiple of 13, could prove a worthwhile acquisition for some of its big rivals.

But reviving Hickson will not happen rapidly. New orders for the PharmaChem plant will have little effect on 1995 profits, and the group still faces rebuilding costs of £25m on CB2, PharmaChem's other plant, which was devastated by

a fire last year. Some of its overseas sites may be closed or merged, and raw material price increases have forced a rationalisation costing £4.5m this year.

"We paid the price for developing a product for one big customer who got it wrong in the market place," says Mr Kerrison. But all the bad news we know of is over. Now we must put something on the bottom line for shareholders.

NEWS IN BRIEF

ALLDERS INTERNATIONAL has been chosen by Copenhagen Airport to operate its liquor, tobacco, perfume and cosmetics tax free shops. The concession has been awarded for four years from on July 1

ALLIED DOMECQ is to sell Lyons Patisserie, part of its food manufacturing side, to Sweet 'n' Savoury Frozen Foods of Hartlepool, Cleveland. Lyons produces branded and private label frozen desserts. BARBOUR INDEX has acquired EHAS Group, a partnership providing a weekly

briefing sheet and other ser-

vices to the health and safety market, for £345,000 cash plus a maximum performance-related payment of £150,000. CAPITOL GROUP has acquired

Michael Nicholas for £316,000 cash. Torquay-based Nicholas is involved in stocktaking and related services to the leisure industry. For the year to March 31 1994, it made pre-tax profits of £17,910 and had net assets at that date of 522,243

CHRYSALIS has acquired 50 per cent of Bentley Productions, an independent television production company, for £60.000 cash.

APPOINTMENTS

ADVERTISING

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"Stephanie Cor Freeman

011 144 71 873 3694

Joanne Gerrard

ON 144 71 873 4153

CLAYHITHE, the specialist electronics and engineering group, has raised its stake in Serck Controls by 8.38 per cent to 91.67 per cent. The remaining shares are held by Serck's executive directors.

DORFLEX has bought Berryplas, a Droitwich, Worcestershire-based plastic profile extruder, for £841,000, of which £69,500 is deferred until one year after completion. EUROMONEY PUBLICATIONS has agreed to acquire certain

assets of The Independent Event Company for an initial £110,000 cash and a deferred performance-related cash element, capped at £6m. Euro-. money directors estimate, however, that total sum unlikely to and BSB Especialazadas; its exceed £2m.

FARNELL ELECTRONICS has sold its majority stake in Terrafix to Land Navigation Systems. Terrafix, with sales of 2500,000 and estimated net assets of £350,000, makes automatic vehicle location systems.

HAMMERSON has acquired the freehold of Stone Road Mall, Guelph, Ontario, Canada,

PHILLIP / ALEXANDER

ECURITIES & PUTURES LTD

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ML HOLDINGS subsidiary, ML Douglas Equipment, has acquired Trailmaster Trailers in administrative receivership - for 2285,000 cash. PEGASUS GROUP is buying QDC Systems for an initial £400,853 with a deferred pay-

ment up to £800,000: QDC, a software manufacturer, had net assets at January 31 1994 of £15,319. REFLEX GROUP has reached agreement in principle for the buy-out by Mr Aiden Farrell of its non-software businesses. Mr

Farrell is resigning as chief executive of Reflex. SAATCHI & SAATCHI is to purchase the remaining 38.3 per cent stakes in Grupo BSB two Spanish subsidiaries. Total consideration canned at Pta2bn

(£9.7m). STEEL BURRILL Jones has agreed to acquire a controlling interest in Intermer for an inftial £1.1m cash. Further consideration, either cash or shares. is capped at £3.4m. USBORNE: Rights issue accep-

tances received in respect of 13.83m new ordinary shares (56.5 per cent). The balance will be subscribed for by Thompson Investments, the underwriter, whose stake will rise from 50.1 per cent to 74.9 per cent.

for C39m (£4.1m). The Tillson-The National Bank of Poland announces that on the basis of the Act of 7th July Table of conversion equivalents of nominal values of monetary burg Town Centre, also in 1994 on the denomination of the zloty ("Dziennik Ustaw" - Polish Journal of Laws signs introduced into circulation since 1st January 1995 Ontario, which Hammerson and sominal values which are legal tender before that date was contracted to purchase. No.84, item 386), starting from 1st January 1995, 0:00 hours, the Polish zloty shall has instead been sold to Cenbe denominated in the relation: 10,000:1. This means that starting from that date trefund Realty Corporation. all property rights, as well as pecuniary liabilities and receivables which arise before 1st January 1995 and payable after that date, shall be subject to conversion in the REUTERS 1000 above mentioned relation. At the same time, new exchange rates shall be established according to the above mentioned conversion coefficient.

As a result of this denomination, new currency signs shall be introduced into circulation: 1 grasz, 2 grosze, 5 graszy, 10 graszy, 20 graszy, 50 graszy, 1 złoty, 2 złote, 5 złotych and banknotes: 10 złotych, 20 złotych, 50 złotych, 100 złotych, 200 złotych.

The National Bank of Poland would like to draw your attention to two facts resulting from the content of the above mentioned act:

1) for two years, i.e. from 1st Jan. 1995 to 31st Dec. 1996 currency signs which are not withdrawn from circulation until 31st December 1994 shall function simultaneously with the newly introduced ones and shall be treated as legal tender having equal rights,

2) since 1st January 1995 retail prices of goods and services and values of payments shall be announced to the public in the old and the new nominal values.

ixsued and fully paid

43,129,071.00

29th December 1994

Warsaw, 22nd December 1994

This advertisement is issued in compliance with the regulations of The International Stock Exchange

of the United Kingdom and the Republic of Ireland Limited ("the London Stock Exclange"). Application

has been made to the London Stock Exchange for the whole of the ordinary share capital of Haynes

Publishing Group P.L.C. ("the Company") issued and currently quoted on the Official List to be

admitted to the Unlisted Securities Market. It is emphasised that this advertisement does not constitute

an offer or invitation to any person to subscribe for or to purchase securities. It is expected that dealings

in the ordinary shares of 20p each on the Unlisted Securities Market will commence on 29th December 1994.

Haynes Publishing Group P.L.C.

(Registered in England Number 659701)

Admission to the Unlisted Securities Market

the total issued ordinary share capital of Haynes Publishing Group

P.L.C.

SHARE CAPITAL

ordinary shares of 20p each

Number

15,645,355

Asthorbed

£3.750,000.00

Number

18,750,000

The President of the National Bank of Poland (H. Gronkiewicz-Waltz)

C	DINS			
1	grosz	=	100	złotych (ole
2	grosze	=	200	złotych (ole
5	groszy	3	500	złotych (ole
10	groszy	=	1,000	złotych (ole
20	groszy	=	2,000	ziotych (old
50	groszy	=	5,000	złotych (ok
1	złoty	=	10,000	złotych (old
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THE DENOMINATION OF THE POLISH ZLOTY

BANKNOTES

10	złotych złotych	2	100,000	złotych (old)
50	złotych złotych	=	500,000 1,000,000	złotych (old) złotych (old)
	złotych		2,000,000	złotych (old)

This notice is issued in compliance with Regulations of the Council of the

International Stock Exchange of the United Kingdom and Republic of Ireland

Limited ('the London Stock Exchange'). It does not constitute an invitation to

any person to subscribe for or purchase any securities. Application has been

made to the London Stock Exchange for all of the shares to be issued in

GARTMORE SHARED EQUITY TRUST PLC

(Incorporated in England under the Companies Act 1985 No. 2844976)

lastic of 10,955,052 geared ordinary income shares, 5,114,724 senior zero dividend preference shares and

8,335,106 junior zero dividend preference shares in connection with recommended offers

GREIG, MIDDLETON & CO. LIMITED

on behalf of

Gartmore Shared Equity Trust P.L.C. to acquire all the ordinary shares and zero dividend preference shares of

Gartmore Value Investments P.L.C.

Gartmore Shared Equity Trust P.L.C.

not already owned by

Listing Particulars with regard to Gartmore Shared Equity Trust P.L.C. have been published in compliance with the regulations of the London Stock Exchange and copies can be obtained during normal business hours on any

weekday (excluding Saturdays and public bolidays) from the Company Announcements Office of the London Stock Exchange, Capel Court Entrance, of

Bartholomew Lane, London EC2 up to and including 3rd January 1995 and up to

Greig, Middleton & Co. Limited Gartmore Shared Squity Trust P.L.C.

29th December 1994

and including 13th January 1995 from:

66 Wilson Street

Loudon RC2A 2BL

connection with the offers to be admitted to the Official List.

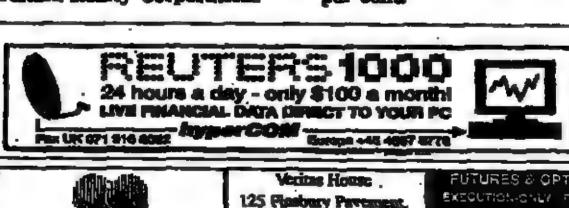
Banknotes with the nominal value of 20 zlotych shall not have their conversion equivalents because the old nominal value of 200 thousand alotych in 1991 was withdrawn from the currency disculation.

Gartmore House

London EC3R 8AJ

16-18 Monument Street

145 New banknotes with the nominal values of 100 zlotych and 200 złotych shall be introduced to currency circulation in the first half of 1995. Until that time only their equivalents with old nominal values shall be used (1,000,000 złotych and 2,000,000 złotych).



CONTRACTS & TENDERS

London EC2A 1PA

Tel: 071-417 9730

Fax: 071-417 9719

COMPANHIA PARANAENSE DE ENERGIA

SALTO CAXIAS HYDROBLECTRIC PROJECT IGUACU RIVER - PARANÁ - BRAZIL INTERNATIONAL BIDDING C-301 GENERATORS AND CRANE BRIDGES CALL FOR BIDS

COMPANSIA PARANAENSE DE ENTERGIA - COPEL informs that an international bidding is open for supply, in a single contract, of the following equipments for the Salto Caxist

Four hydro-generators, vertical shall type rated 345 MVA, 0.9 power factor, 60 Hz, 90 s.p.msynchronous speed, complete with all associated equipments. Two crass bridges for the power house, with hoisting combined capacity dimensioned to lift. the complete assembled rotor of the generator. The scope of the supply includes design, manufacturing, shipping to job site, pre-assembly of

the generators in the exection buy, and supervision for mounting and commissioning. This minimum-price type international bidding in open for individual or comordant-groups

The amount of costs related to this supply will be supported by COPEL's own resources. COPEL is applying to the later-American Development Bank - IDS- for familing to finance the equipments above, if approved. The Bid Documents will be swallable to bidden from DBCEMBER 26, 1994 to FEBRUARY 15, 1995, against payment in Brazilisa currency of R\$ 300,00 (three imaded resis), at the following addresses:

Superintendencia de Obene da Garação Ress Voluntários de Pátrio, 233 - selo 564 \$0028-000 - Corision - PR - BRAZIL Telefono (55-41) 323-1212 - Ramai 541 Telefax (58-41) 331-3265 Estritório COPEL/São Pagio

Alemeda Santes, 1800 - 140 ander - east 148 \$1418-300- São Paulo - SP - BRAZIL Talefree (911) 229-1/31 At the time of Bid Documents purchase, all companies shall present a lotter containing their

The receipt of pre-qualification and Bid Documents is scheduled for April 4, 1995 at 3:00 PM at COPPL's head office conference room, at Rus Colonel Deleidio, 200, 10th floor, in Carleiba. The Bicking will be raised by Law so 8,666 dated June 21 1993; with alterations appended by Law no 8883, dated June 8, 1994 and by other conditions stated bareis and in the Contract

> me" JOÃO CARLOS CASCAES Director Presidente

PERSONAL

All Advertisament bookings are accepted subject to our current Thems and Conditions copies of which are available by writing to The Adventuement Production Disserts, "CHEREST DIED to save you from your sine. For g free booklet, please telephone London The Financial Times, One Scotthwesk Sicking, 0181-677 1209 (Ansephone),* London SEL SELL Tel: +44 71 873 3000 Per: +44 71 873 3064

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MARKET REPORT

Footsie rallies but fails to conquer 3,100 barrier

By Peter John

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A strong overnight push from the New York market helped London to maintain its recent rally and move martly higher yesterday. However, London's early 26-point rise was schieved on slight volume and reflected technical factors rather then fundamental confidence.

There was little in the way of solid news to latch on to, and profittaking later in the day saw the FT-SE 100 index of leading stocks and the day only 12.4 up at 3,095.8 while the mid-250 index closed 18.8 **Higher at 3,506.1.**

Business was dominated by activtty in the US. Wall Street had ended its Tuesday trading session 28 points higher making a gain of around 50 points since the London market last closed. That gave a lead

to the UK equity futures dealers who raised the price for the FT-SR 100 contract expiring in March to 8,143, a jump of 160 points since the December contract expired a fortnight ago.

It was only a matter of time before underlying equities followed suit and after opening 6 points higher, the FT-SE 100 moved forward to break through 3,100. There was an element of 'year

end rally' in the rise but the bulk of the upturn was traced back to some relatively weak housing data in the US, which were interpreted as a sign that the recent rate rise there had taken effect.

The figures gave a lift to US Treasuries and, subsequently, gilts notched up a quarter-point rise among longer dated maturities. Strength in the bond markets

spilled over into equities and at its peak the FT-SE 100 was up at 3.109.7

There was broad confidence that yesterday's meeting between the chancellor and the governor of the Bank of England would not lead to an interest rate rise but fundamental support in the UK was, effectively, non-existent. The Treasury's latest monthly report showing that inflationary pressures were subdued contained no significant new information. And though the panel of independent forecasters had reduced forecasts of inflation in 1995 to 2.9 per cent from 3.2 per

cent, the beneficial aspects of low inflationary expectations were countered by an Institute of Directors survey showing decreasing confidence among business leaders. A strong D-Mark made sterling

look slightly more attractive but not enough to enthuse placid fund managers who had carried out most of their end-year adjustments by

LONDON STOCK EXCHANGE

Then, in the afternoon, the Dow was hit by profit-taking and the Footsie lost ground accordingly. In fact, post Christmas torpor was arguably the most significant element of the day and the gains were not reflected by a frenzy of activity. By mid morning only 70m shares had changed hands and the closing total was a paltry 269.6m with 153.4m of that figure accounting for

non-Footsie issues. The figure compared with total turnover on Friday - the last trading day before Christmas and traditionally one of the quietest days of the year - of 577.4m shares. Then

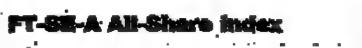
the value of genuine customer busi-

half that of recent levels. Mr Ian Harnett, economist with SGST said: "If we had held the 26point gain we might have seen some follow through buying but, as it is, I can't envisage much activity People have already positioned themselves for the next long

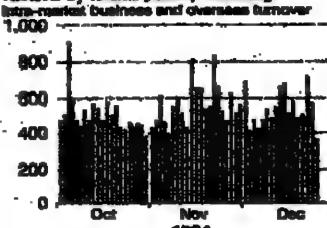
buying from the hedge funds in the futures market, retail business was virtually at a standstill. There was some interest in the financial sectors and Lloyds Bank shares were sold on nervousness over its involvement in Mexico.

Dealers said that despite some

Elsewhere, Euro Disney regained some of its value after the group announced that attendances in the quarter to December had shown a biz rise from a year earlier.







II Key Indicators

indices and ratios FT-SE 100 3095.8 3506.1 FT-SE Mtd 250 FT-SE-A 350 FT-SE-A All-Share 1532.64 FT-SE-A All-Share yield

heat performing sectors Electricity Gas Distribution Retailers, Food

FT Ordinary Index 2381.0 FT-SE-A Non Fins p/e 18.20 FT-SE 100 Fut Mar 8.55 Long gilt/equity yld ratio:

Worst performing sectors

EQUITY FUTURES AND OPTIONS TRADING

Stock index futures moved ahead strongly from the outset with the FT-SE 100 March contract touching 3,143 at one stabe during the morning

session, but activity remained seasonally low and investor enthusiasm drained away noticeably during the final few hours of trading, writes Jeffn

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27 Engineers, Vehicles (12)

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33. Food Manufacturers(24)

34 Household Goods(13)

37 Phermagauticals(12)

36 Health Gare(21)

40 SETTACESTAN

28 Printing, Paper & Point 26

22 Building Made & Mercha(32)

25. Electronic & Elect Equip@3

15 CE, Integrated(3)

23 Chemicale(23)

FT-SE Actuaries All-Share

HT - SE Actuaries Share Indices

At the close of pit trading the March contract was 3,118 up 5 points on last Friday's close but 25 points under the best of the day. The premium

to the cash market was 21 points while fair value ranged from 16 points to 20 points. according to estimates. Most activity was concentrated into the first hour of trading with dealers reporting good buying from the

moment the market opened in the wake of Wall Street's overnight gains. But later in the day as US markets weakened sentiment came off the top. Goldman Sachs was said have been a relatively heavy seller during the afternoon session. The day's contracts totalied

ust under 3,000. Stock option activity was also weak with 16,821 lots dealt. Puts comfortably exceeding puts. FT-SE and Euro FT-SE activity accounted

for more than 11,500 lots. Business among individual options was thin with Cable and Wireless the most actively traded stock, notching up 785 lots. Tesco. HSBC and Wellcome all managed to exceed 500 lots.

The UK Series

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TRADING VOLUME

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Scribe Incia.
Southern Bect.†
South Wales Bect.
South West Water
South West. Bect.

Wellcomer† Welsh Wann Wosser Whiter Whitereact† Willerne Hidge.† Wille Corroon

Based on tracking volume for a selection of major

last week.

Mexican worries hit Lloyds

Bank shares were a clear feature with Lloyds, hit by peso weakness, standing out against the general upward trend among the clearers.

Out of step with the rest of the clearing banks in what looks to be the traditional rally ahead of the 1994 results season. Lloyds shed 8 to 5580 in 2.8m turnover as the problems of the Mexican economy and currency continued to hog the financial headlines.

Lloyds' connection with Mexico is not easy to define but among the UK banks it is easily the most exposed to peso concern. Around a fifth of pretax profits arise in Latin America, and the bank has sizeable TRANSPORT 1) LOFE, AMERICANS (1). Brazilian associate, Banco Multiplic. However, speculation that the US government may intervene in support of the peso underpinned the feeling among analysts that the market had over-reacted.

In marked contrast, Barclays and NatWest added a penny to 615p and 516%p respectively while Royal Bank of Scotland advanced 6 to 401p and Bank of Scotland gained 4 to 214p.

Among merchant banks. S.G. Warburg came in for a renewed spurt on the back of a reviving takeover speculation. closing 9 higher at 6921/2p, having touched 700%p at one stage

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FT GOLD MINES INDEX

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Land Secur 600 13 28% 36% 7% 17% 29

NEW HIGHS AND LOWS FOR 1994

NEW HIGHS HOL BREWERES (1) Weberpoon (IC), SLDQ CHEMICALS (1) Cambridge Inclope Labo., DISTRIBUTORS (2) Alrican Lakes, Faber Prest, Diversified MOLS (1) Whitecrok, ELECTRICITY (1) Normab, ELECTRIC &

ELECT SQUP (3) Hewlett-Packard, Nokin Corp. Pri., Telepoc, ENGENEERING (2) Kelecy Inda., Macido Intil, EXTRACTIVE INDS (1) Kenor. FOOD MANUF (2) Cast's Miling, Greencore, NAURANCE (1) American Incl., INVESTMENT TRUSTS (6) INVESTMENT COMPANIES (5) LIFE ASSURANCE (1) Liberty Life Assoc. of Africa, MEDIA (2) Elsevier, Matal Bulletin, Off. EXPLORATION & PROD (1) Caseader, OTHER FENANCIAL (1) London Scotlish, PHARMACEUTICALS (의 Haleland Nycomed A, Jily (59), SmithiCine Beecham Equity Units, PROPERTY (1) Carlele Group, RETAILERS CENERAL (1) Style, SUPPORT SERVS (2) Businese Post, Computer People, TRANSPORT (1) Badgerine, AMERICANS (3).

COLTS (9 SREWERIES (1) Volt. SCILDING & CHETRIX (1) Sime, BLDG MATLS & MCHTS (1) House (5), ENGREESPING (1) Dobson Park, EXTRACTIVE DEDS CO Strato Ros., Walhada FOOD MANUF (1) Canadian Pizza, HEALTH CARE (1) Specialcycs, MVESTMENT TRUSTS 14 LISSURE & HOYELS (1) But & WAT A, OIL EXPLORATION & PROD (1) Schlumberger, OTHER PRIMANCIAL (1) Hambro Ins. Garvios. RETAILIFES, GENERAL (3) Body Shop Intl. House of Freser, Rosebys, TEXTILES & APPAREL (1) Alexandra Worldware,

during the day.

Technical trading was cited as the main reason for the advance in theme park operator Euro Disney, which jumped 18 to 141p, to make it one of the day's biggest gains in percentage terms, as traders reporting a short position in the stock.

A hefty 3.8m was dealt in the shares in Paris where it is also quoted. Dealers attributed the demand in France to comments by the chairman, Mr Philippe Bourgignon, who said figures for the first quarter to

300 27% 31% 36 3% 11 13%

330 9% 14% 20% 15% 28% 29

BSO 17% 34 47% 29 50 56

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300 20% 31% 36% 3 10 11

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480 7% 14% 21% 40 44% 48

150 3 7% - 19 21 -

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180 8 13 14% 7 14% 16

1050 30% 55% 85% 37 45% 82

220 21% 25 29% 6% 9% 13

700 42% 50 72% 37% 48 57%

750 2114 3814 62 68 78 87

700 514 22 3914 40 6014 6835

Jan Apr Jul Jan Apr Jul

180 17% 21% 23% 5% 7% 10%

Dames Wir 460 34% 48% 57 1 8 17

December showed a "significant" rise on a year earlier. Mr Nigel Reed, a close

observer of Euro Disney suggested the rise was around 2.5 per cent and predicted a 12.5 per cent increase for the year to September 1995. However, he reiterated his negative stance on the stock saving. "We believe this stock is still considerably overvalued. The post Christmas bounce

for crude prices duly washed over into oil stocks - but only just. BP was the most active counter with the shares up a penny at 431p in 4m turnover while Shell gained 7 to 703%p and Burmah added 6 to 8041/4p. Brent Blend climbed back above \$16 in London yesterday in response to Tuesday's rally for crude prices in New York. But dealers said there was still no shortage of bearish stock levels stories in the sector. courtesy of the continuing run of unseasonally mild European

weather. Strong selling of pharmaceuticals issues in New York on general profit-taking reversed the early gains in London seen in the first half of the session. Wellcome was in demand early in the day. Its US subsidiary has received approval from the US Food and Drug Administration to market Lamictal, an anti-epileptic drug and Navelbine, which is used in the treatment of advanced lung cancer. The shares initially firmed 2 before retreating to finish 2 down at 703p, on the US selling. Glaxo relinquished

9 to 664p, while SmithKline

"A" was unchanged at 4660.

The same selling also weakened ICI which left the shares trailing 7 at 763p.

Hopes of further bids among the regional electricity companies continued to drive several stocks in the sector sharply forward. South West added 9 to 874p, while Yorkshire jumped 18 to 707p. Seeboard was also in demand and the shares finished 15 ahead at 477p. Bid target Northern appreciated 4 to 1010p, and its bidder Trafalgar House edged a penny forward

to 75p, in good business of 7.2m Optimism over trading during the festive season brought a cheer to several retailing stocks. Boots put on 9 to 506p while Body Shop improved 9 to 191p. Marks & Spencer was 3 better at 398p. Electrical goods retailer Dixons hardened 4 to

Telecommunications stocks continued to attract attention with both BT and Cable and Wireless gained ground in what for the first working day after the Christmas break was healthy volume. BT rose to 21/4 to 384%p and C&W put on 5 to 390p with the two shares combined turnover topping

Mobile phones group Vodafone put on 3% to 211p on hopes that the all-important December quarter new subscriber figures (due next week) will make bullish reading.

MARKET REPORTERS: Peter John.

Joel Kibazo M Other statistics, Page 25

LONDON EQUITIES

RISES AND FALLS YESTERDAY LIFFE EQUITY OPTIONS Feb May Aug Feb May Aug. 240 5% 10 13% 9% 14% 18% 140 9 13% 17 4 B 8% 250 11% 21 28% 4 7% 14 Luche Inde 200 121 181 25 5% 10% 13% 70 1/2 31/2 5 5 7 8 (*205) 220 4 994 1514 17 22 2414 180 2 8 916 17 18 2016 500 2 13 211/2 35 44 50

First Dealings

Lest Dealings January 6 Calls: Babcock, Corporate Sandoes. Puts: Corporate Services, Pentos.

London recent issues: equities p up (2m.) High Low Stock

19 Do. Warrants 94 91 Fleming Net Res 9812 For & Col Emit C 90 INVESCO Koree C 123 38 Invest Cap Inc An 38 Do. Warrands -100 Kin Capital 99 Leg & Gen Recyru 3 MICE Group 82 Matheson Lloyds 92 88 Murray Eming Econ N4.85 21 42 10.8 - F.P. NAB 31 29 133 144 120 SeePerfect 188 172 TeleWest

issue Amount Latest price paid Renun. **2pm** Tomorrows Leis

financial times equity indices Dec 28 Dec 23 Dec 22 Dec 21 Dec 20 Yr ago "High "Low

102 102 Wellington Un.

- F.P. 247.4 118 118 Woodchester Units.

4.40 4.41 4.43 8.46 17.95 17.88 17.86 17.74 17.39 17.32 17.38 17.26 FT Ordinary Share Index base date 1/7/35. Ordinary Share hourly changes

Open 9.00 10.00 11.00 12.00 13.00 14.00 15.00 16.00 High Low Dec 23 Dec 22 Dec 21 Dec 20 Yr ago SEAQ bargains 1316.2 1624.8 Equity turnover (Emil) 754.1 Equity bargains? 25,960 31,037 25,871 - 17,332 Shares traded (ml): - 359.6 581.0 722.5

CROSSWORD

42 Laigure & Hotels(25)

45 Retaliers, General(4) 46 Support Services(41) 49 Transport(15) Other Services & Business BD UTILITIES (SZ) 62 Bectsigity(17) 64 Gas Distribution(2) 66 Teleconsmissications(5) 69 NON-FRANCIALS(836 70 FRANCIALS(106) 73 Instruction(17) 74 Life Assuranceis 75 Merchant BenitalS 77 Other Financial(26)

80 FT-98-A ALL-SHARE(571

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Additional information on the FT-SE Actuaritie State Indices is published in Saturday Issues. Lists of constituents are unafieble from The Francial Times Limited, One Southwark Bridge. London SE1 64. The FT-SE Actuates Share Indices, which covers a range of electronic and paper-based productor-eleting to disea indices, is available from FRISTAT, Picroy House, 13-17 Epworth Street, London EC2A 401.
The FT "300" has been recogned FY-SE-A Hon-Promotele Indian, The FT-SE 100, the FT-SE Mid 250, FT-SE Actuaries 350 and the FT-SE Actuaries Indianty bealests are calculated by the international Stock Euchange of the United Vingdom and Republic of Instantian and the FT-SE Actuaries under a standard set of ground rates.

O The international Stock Euchange of the United Vingdom and Republic of Instant Limited 1994. O The Financial Times Limited 1994. At rights reserved.

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BUSINESSES FOR SALE

1652.7

1835.7

2932.0

1837.2

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Karl Loynton on +44 71 873 4780

Strong copper contract leads base metals higher

London Metal Exchange contracts yesterday reacted positively to a strong copper market and pushed higher throughout the day.

COPPER's three months delivery position got to within \$3 of the \$3,000 a-tonne barrier at one stage. Traders said trading conditions were comparatively thin and would probably remain so until the new year. "It does appear to be very thin on the floor," said one. "The markets are looking bull-

The three months price eventually finished the after hours "kerb" session at \$2,994 a tonne, up \$29 from the pre-Christmas level

ish for next year, so people do

not want to be caught

The ALUMINIUM market was encouraged by the trend in copper and once resistance above \$1.950 a tonne was week. . . it's just a case of

build on last week's gains. Final business for three months delivery was at \$1,978 a tonne, the session high, up \$35 gain from last Friday. Traders thought a run-up towards \$2,000 was feasible as current thin conditions tended to exaggerate price moves.

The NICKEL market also moved sharply higher, again in light conditions, as chart-based speculative buying lifted prices through intermediate resis-At the London bullion mar-

ket light two-way interest kept the GOLD price within a narrow range of around 50 cents a troy cunce and traders expected the market to continue in the same vein for the rest of the week unless something out of the ordinary emerges.

"I don't think much will happen on the precious metals this

New York Commodity Exchange | because you can never tell whether they will come up with something new," one dealer said.

COFFEE futures at the London Commodity Exchange ended a quiet session just off the day's highs, mainly on buying linked to year-end booksquaring, traders said.

"It's a pretty normal thin volume day. There's a lot of disinterest," said one trader as the March delivery contract closed \$53 higher at \$2,848 a

Nearby positions in the COCOA market fell back as fears of supply tightness eased following news that a substantial amount of beans had been graded for delivery since Friday. The December contract was £25 down at £978 a tonne while March was down 28 at

Russia 'to scrap oil export quotas from January 1'

The Russian government will scrap oil export quotas soon and oblige producers to supply up to 65 per cent of their crude oil output to domestic refineries in the first quarter of next year, interfax news agency said, reports Reuters from Moscow.

It quoted Mr Andrei Dogayev, deputy foreign economic relations minister, as saying that a resolution, due to take effect on January 1, had already been "definitively agreed".

Mr Dogayev said that crude oil and refined oil product exports would continue to be regulated by tariffs and other methods.

The system of "special exporters", under which all oil exports must go through a limited number of approved com-

To LINE AM Official E/S rate: 1,548

LME Closing E/3 rate: 1,5437

IN HIGH GRADE COPPER (COMEX

PRECIOUS METALS

Prices supplied by N M Rothschild

....5.30

III LONDON BULLION MARKET

Gold (Troy cz.)

Morning fix

Day's High

Day's Low

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6 months

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New Sovereign

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\$ price

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391.80-382.20

361,60

361.75

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381.50-381.90

381.10-381.50

Mean Gold Landing Rates (Vs US\$)

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panies, would be maintained. he said, adding that 14 companies currently had the right to export crude oil.

The World Bank and the International Monetary Fund have opposed the special exporter system and compulsory supplies to domestic consumers, linking further credits to Russia to liberalisation of the oil export system.

Mr Dogayev doubted that the lifting of oil export quotas would lead to a significant increase in exports at the expense of the domestic market. He said that exports would be limited by demand factors and the capacity of oil export

Russian oil pipelines are reported to have been pumping at close to capacity this year to the main export ports of Novo-

50.35 +0.43 50.30 49.85 26.844

49.80 +0.29 49.85 48.60 15,148

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NYMEX (42,000 US gets.; c/US calls.)

rossiisk and Ventspils. There is some unused capacity on the Druzhba pipeline route to eastern Europe, but slumping demand there has curtailed deliveries in this

Last year's crude exports outside the former Soviet Union were about 80m tonnes and officials say this year's figure will be more than 85m

direction.

Mr Boris Yeltsin, Russian president, issued a decree in May abolishing export quotas and licences from July. But he postponed putting the move into effect until January amid widespread concern that producers would rush to export and leave domestic enterprises without fuel. Domestic crude oil prices are less than a third

China must calm fears of mining investors'

Mining Correspondent

China's mining and metals sector requires \$44bn of capital in the years to 2000, according to the Chinese authorities, but other countries in Asia, in Latin America and the Commonwealth of Independent States are also competing hard

ing the necessary money "will depend as much on its ability to calm lender and investor worries as on the viability of any particular project, suggests the MetalsFinance news-

Foreign investors will be particularly concerned about details of the regulatory climate in China, the rate of and stability in economic and industrial policy, it points out. The Chinese authorities say that \$30hn is required for "capital construction" in the mining and metals sector and another \$14bn is needed for "technical improvements". MetalsFinance suggests China will increasingly seek innova-

tive funding sources, particu-

packages, which, at their simplest, involve the forward sale of future metal production to a finance house in return for preproduction funds.

Foreign investment in China is expected by the newsletter to maintain its concentration in the base metals sector, with copper and aluminium given top priority, "although the list

gold mining sector is growing. The influence of Asian investors in the country's metals and steel sector is also expected to grow over time, leading to greater regional integration," the newsletter adds. MetalsFinance, £500 or \$850 a year from Metal Bulletin Journals, 16 Lower Marsh, London SEI TRJ. UK.

Salas de la Salas

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187 18

India's jute industry heads up-market

Kunal Bose on efforts to add more value to the hard fibre and to find new outlets

traditional items like sacking

ndia's tute industry is set to climb on the bandwagon Lof growing exports of denim to the US and Europe. Soon, much of the coloured twilled cotton material shipped from India will be blended with the hard fibre, taking it upmarket from traditional applications such as sacking and

carpet-backing. The incentive for using jute in denim is that it is by far the cheapest of all natural and man-made fibres. Funded jointly by the United Nations Development Programme and the Indian federal

government, the Ahmedabad Textile Industries Research Association, in collaboration with the country's biggest manufacturer and exporter of denim, has perfected the technology to blend cotton and jute. Denim, according to industry officials, can take a jute content of up to 15 per cent without in any way compromising the quality of the

While cotton/jute blended denim awaits commercial marketing, apparel fabrics using a higher percentage of jute than in denim have been finding favour with the garment manufacturers both inside and outside the country. Mr D.J. Wadhwa, managing director of Champdany Jute, which is in the forefront of the diversification campaign, said recently that following "the extension. of multi-fibre policy to jute and the launch of the \$23m UNDP

with a matching grant from value added products in the the federal government, the industry's total production is indian jute and textile research. now about 7 per cent. laboratories have established The rewards of further that jute blends well with cotchange could be great. While ton, silk, wool, flax, viscose

and polypropylene.

bags fetch around Bs15,000 What is equally significant (\$510) a tonne and hessian is that the knowledge has been cloth about Rs20,000 a tonne.

'A shift of 20 per cent of the industry's product mix in favour of value-added products will result in an increase of 23 per cent in sales turnover'

mills from the laboratory. After more than a century of producing sacks and heavy hessian fabrics, the Indian jute industry was not easily persuaded to embrace new techniques and products. Mr Bimal Pande, the country's jute commissioner, admits that "it is only recently that the industry has started thinking positively about making new value-added jute products. Of the 73 jute mills, not more than 12 are making non-traditional products. What is, however, encouraging is that the entrepreneurs from all over the country have started showing a keen interest in making a variety of things

using jute yarns and fabrics." Until about five years ago non-traditional products accounted for just 2 per cent of India's jute goods output. Aided mainly by strong demand growth for export grade yarn (considered a non-

the new jute products have price tags ranging from Rs25,000 to Rs100,000 a tome. According to Mr Pande: "A shift of 20 per cent of the industry's product mix in favour of value-added products will result in an increase of 23 per cent in sales turnover. But there are some products like blended yarn where the realisation is five to six times higher than the traditional products. I

am expecting that by the turn of the century, the share of val-

ue-added products in the indus-

try's total production will be at

least 20 per cent." The balance sheets of jute mill companies like Champdany, Cheviot, Delta, Ludlow and Birla Jute, which have undertaken product diversification in earnest will show that the "profit margins in value added products are quite attractive", says Mr Wadhwa.

traditional item), the share of accruing to these companies while facing growing competition from synthetics, paper and bulk-handling systems in juie's traditional stronghold in the packaging sector, other jute mills are seriously thinking of product diversification.

The government, meanwhile, is sending out clear signals to the industry. In the country's new liberalised business envicement and fertiliser producers should use jute packaging, but it allows the duty-free import of second-hand machinery and equipment for making valne-added jute products. The exporters of such products are also given a 10 per cent cash "assistance" on the export

With jute spinning mills in Europe having virtually gone out of production because of rising labour costs, plenty of second-hand machines available, and at bargain-basement prices, according to Mr Wadhwa who has created number of spinning units in West Bengal and Orissa with such machines. Other Indian tute mill companies have done

Jute yarn is considered the cheapest and best west yarn for making machine woven carpets. Of all the value-added items, jute yarn shows most promise. However, India, a late entrant in the field, is a distant third to Bangladesh and Thailand in the export of yarn. India's export of yarn totalled 40,623 tonnes in 1993-94.

4 It's a mistake having shoes on

10 Manage to read, or pretend to

11 They know a lot about saucy

12 "Go where the mood takes

13 What made this quarrel

15 Back he goes inside to do

20 Very keen on getting a lift to

24 To say it as concisely as pos-

28 Got the better of from the out-

set, in a word (?)
29 Why the celebrity had to

leave the restaurant? (7)

30 On the way back, confessing

sible intercede (3,2,1,4)

26 Don't freeze in a jug (4)

some more eavesdropping (6)

unlike the others? (10)

16 is he a mural expert? (7)

the hotel first (7)

one" has a capital sound (4)

- very careless (8)

sex activities (7)

Industry officials estimate that world trade in jute yarn will exceed 250,000 tormes in 1995, compared with the present level of around 200:000

A couple of factories equipped with imported second-hand machinery have been producing jute and juteblended pile carpets for the domestic and export market. The installation of high-speed Sulzer and Dornter looms in jute mills, with suitable modifications, has allowed the production of light jute and juteblended fabrics. These blended fabrics are used to make soft luggage and shoe uppers. A breakthrough in the dye-

ing and finishing of juic and the removal of hairiness of jute fibre will make the new jute products more popular, says Mr Pande. Jute is also being used to make non-textile products such as jute particle board. substitute for wood. high-quality paper and door panels for automobiles. As India does not grow

enough high-quality fibre, the production of many of the textile grade jute items has become dependent on the import of raw jute. The annual requirement for superior grades of jute (TD-1 to TD-3) will be 1.8m bales of 180kg each, by 1996; compared with present domestic supply of about 600,000 bales. An urgent priority for the UNDP-funded project, therefore, is to raise the country's output of highquality jute.

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of world market levels. programme for the jute sector Already, seeing the benefits COMMODITIES PRICES Of broking and jobbing the Pelikan's fund, See how sweetly he puts your word anto bond. BASE METALS Precious Metals continued GRAINS AND OIL SEEDS SOFTS MEAT AND LIVESTOCK Stilkan (?) ■ GOLD COMEX (100 Troy oz.; \$/troy oz.) IN WHEAT LCE (2 per torms) III COCOA LCE @/torne III LIVE CATTLE CME (40,000lbs; cents/lbsi LONDON METAL EXCHANGE (Prices from Amalgamated Metal Trading) E ALUMINIUM, 99.7 PURITY (\$ per tonne) 71.750 -0.250 72.175 71.700 23.820 3,500 1935.5-8.5 - 66,700 66,475 8,131 1,132 **Previous** 1915-6 1943.5-4 84,350 -0.075 84,475 64,300 3,243 1973/1935 84.800 -0.025 64.600 64.400 AM Official 1920-0.5 1950.5-1 65.175 -0.026 65.200 65.125 312 Kerb close 111,763 2,666 241.514 W PLATENIAM NYMEX (50 They ex.; \$Arey ex.) III COCOA CSCE (16 tonnes; S/tonnes) TE LIVE HOGS CME (40,000lbs; cents/lbs) BY ALUMINIUM ALLOY (\$ per torne) 1304 11,927 36.200 +0.450 38.250 38.650 8,891 1860-70 1326 44.300 +0.125 44.350 43.900 5,265 43.600 +0.150 43.600 43.300 1,837 High/low 41.680 +0.250 41.700 41.150 1.251 **JOTTER PAD** Kerb close 1900-10 97,175 18,004 PALLADRUM NYMEX (100 Troy oz.; \$/troy 76,307 1,673 Open Int. MAZE CST (5.000 by mint cants/58th bushel E COCOA ((CCO) (SDR's/tonne) III PORK BELLIES CME (40,000lbs; cents/tbs) Total dally surrover Pray. day III LEAD & per tonnel 182.20 40.675 +0.875 40.750 39.800 CROSSWORD 643.5-4.5 Close 41,450 +0.900 41,758 41,950 Previous 639.5-40 858-8.5 42,800 +0,900 42,800 41,900 Highlow 643/642 670/680 40.500 +0.250 40.600 40.250 No.8,646 Set by ALAUN AM Official 641-2 660-1 -0/2 258/0 257/4 2,815 258 47.950 +0.400 48.000 47.600 Kerb close 278,928 75,780 Open int. 42,752 BARLEY LCE (2 per torme) 2756 2,115 LONDON TRADED OPTIONS M NICKEL (\$ per tonne) Close Previous 8736-45 505.6 +10.5 505.5 497.0 7.679 6480-90 0635-40 l-Sgtv/low 8900/8600 AM Official 8560-70 8735-40 B975-86 Kert close 178.15 +1.90 178.80 175.00 3.230 60,362 Open Int. 118 **ENERGY** 178.65 +2.05 178.75 175.25 2.228 9,626 Total daily turnover M CRUDE OIL NYMEX (42,000 US gate, S/himel) 178.10 +1.86 176.50 175.50 2,718 TRY (\$ per tonnel Grade A) LME 174.90 +0.95 Close Previous 5925-35 6025-30 32,842 2,822 5850-60 5950-5 E COFFEE (ICO) (US centa/pound) High/low AM Official 9070/5970 5970-5 +0.08 17.70 Kerb close 21,725 17.79 +0.06 17.79 17.82 13.742 Open int. III No7 PREMIUM RAW SUGAR LCE (cents/be) 4.179 17.78 +0.03 17.71 - 17.7t 17.67 12.874 III ZING, epecial high grade (\$ per tonne) 366,471 45,351 1124-6 S CRUDE OIL IPE (\$/barrell 1131.5-2 -0.41 28.45 25.90 11.378 Providus 1104.5-5.5 High/low AM Official -0.37 28.00 25.50 1117,5/1117 1160/1134 -0.37 25.00 25,18 2.848 1117.5-8 1143,5-4 Kerb close 1159-60 102,973 Total daily furnities 15.013 III COPPER, grade A (\$ per torne 3673.90 -0.60 396.80 383.30 4.532 161.4 34.055 8.031 LONDON SPOT MARKETS 362.90 -0.10 363.80 363.80 1.657 3014-5 2969-60 354.90 -0.20 357.50 255.30 Previous: 2969.5-70 E CRUDE OIL FOR four barrel/Fable 2989-90 353.90 +1.30 353.30 353.30 High/low AM Official 171.0 2995/2993 2997/2980 \$15.93-6.00u +0.595 HEATING OIL MYMEX (42,000 US galls; CUS galls) +0.9 173.9 172.8 2,022 2995-6 2974-5 Brent Blend (dated) Brent Blend (Feb) \$18.13-8.15 II SUGAR '11' CSCE (112,000ths; cents/be +0.83 Kerb does \$18,43-6.45 231,126 6 Troubled by falling leaves ACROSS W.T.L (1pm est) \$17.76-7.784 1 The youngster goes in, silly ass, for slimming foods (6) 15.22 14.94 37,440 1,572 one needs them (5,5)

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-0.07 13.12 13.05 6.813

-0.43 \$7.85 \$7.07 \$.880 1,150

+0.50 77.00 76.35 1,918 157

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-3.30 123.00 123.00 1,046

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+0.04 73.00 72.78 8.082

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III ORANGE JUICE NYCE (15,0000s; cents/be

Open Interest and Voltage data about for

contracts traded on COMEX, NYMEX, CBT.

NYCE, CME, CSCE and IPE Crude On are one

120.75

VOLUME DATA

day in errears.

INDICES

FEUTERS (Base: 18/9/31=100)

CRB Futures (Sase: 1967=100)

2225.3

Dec 23

235,43

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to a murder (8) DEDOCIEM DESCOE A B O I S L II N 81 They're taken and carried out as one tidies things up (6) DRIGHT PROVIDE 1 A dark gold cocked bat (8) CARACAS TEEM 2 How the drunk said yes to BABBB "Care for a drink?" (4.1.4) 3 Allow things to get out of hand (4) TROPIC ERVENTERY 5 As the smarmed down hair does, if all set to go out? (4.4) BAWEROR BUREWAR

21 Skeleton found at the baker's 23 Mark the letter "open" (5)

7 The bird, a domestic bird or

8 Huried the blinking thing? (6)

14 Saw, on going back, nothing

17 Getting a painter to do the

18 Housebound after a bad fall

19 Volunteers to get rid of the

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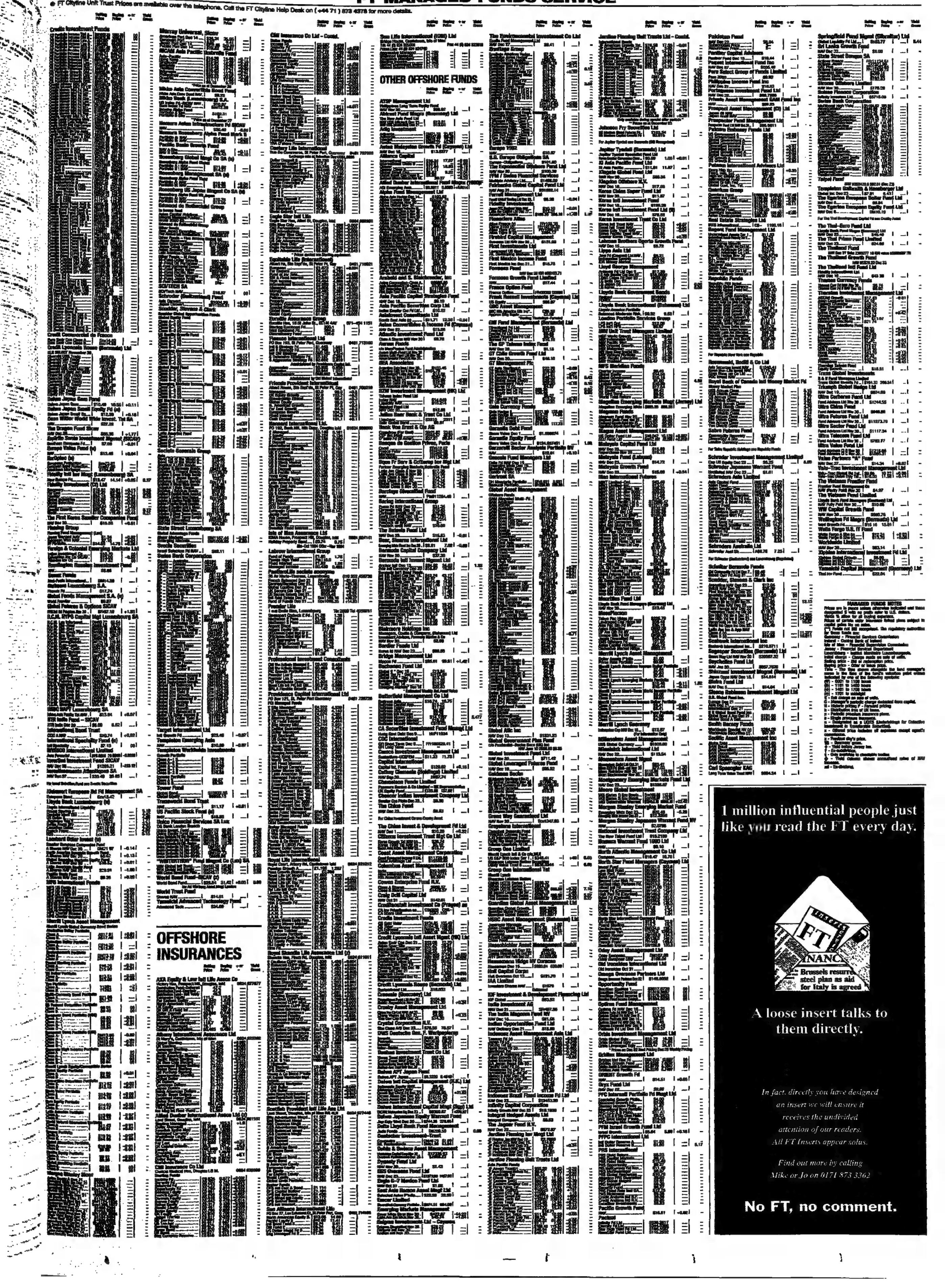
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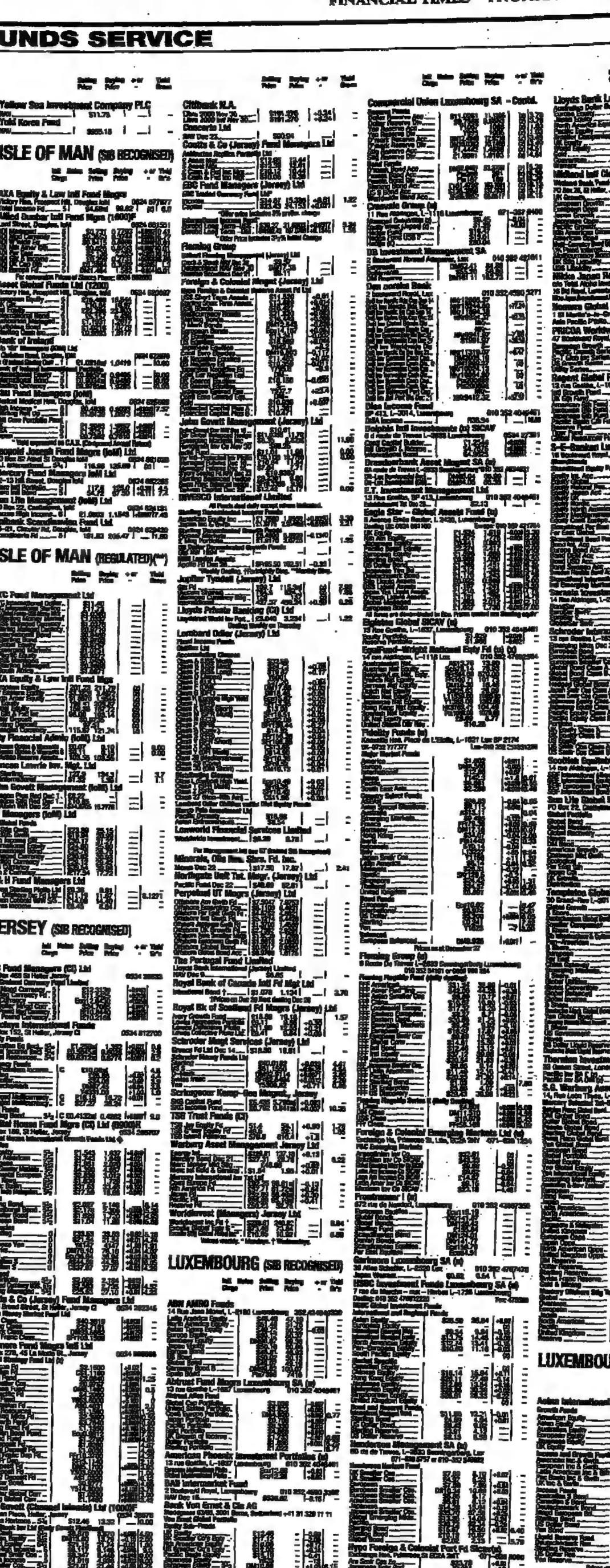
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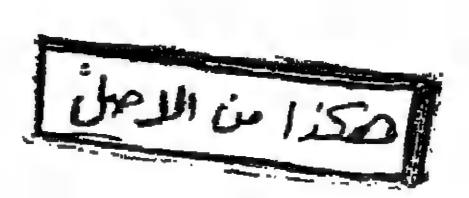




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MARKETS REPORT

Mexican peso recovers off recent record lows

rumours of central bank support yesterday helped the Mexican peso bounce back from record lows, writes Philip Gamith.

After losing nearly 40 per cent of its value over the previous week, closing on Tuesday at 5.65 pesos to the dollar, it made a six per cent gain to close in London at 5.3 pesos. Helping the peso was the upward surge in interest rates. The primary rate on 28-day treasury bills rose by 15 percentage points from last week, to 31 per cent, in the central

bank's weekly auction. There was also speculation that Mexico had started to use the \$60n line of credit extended to it by the US and Canada. Trading conditions were very thin, contributing to some

exaggerated market movements. This was exemplified by the dollar's sharp downward spike in early afternoon US trading. It fell three pfennigs to DM1.54, and nearly two yen, to

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Clydostato Bank 6.25

The Co-operative Bank, 6.25

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POUND SPOT FORWARD AGAINST THE POUND

Y98.6, before bouncing back to DM1.5450 and Y99. There was little evidence. however, of heavy volumes

being traded, or of any sustained downward move being underway. The weaker dollar, and political worries, pulled sterling

lower. The pound finished at DM2.4309, from DM2.4385, In afternoon Wall St trading, it was at DM2.4198. Elsewhere, the Canadian dol-

lar breached the C\$1.40 level against the dollar to finish at C\$1.403, its lowest level since

comments from Mr Larry Summers, US Treasury under-secretary, that its fall was not war-

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fundamentals. He said "excessive depreciation" was not in anyone's interest. Mexico has a currency swap line totalling nearly \$7bn with the US and

Mr Summers said the US had confidence "in the underlying soundness of Mexican economic policies." He said the US Treasury was in close contact with Mexico and Canada about the situation in the currency

■ Aside from higher Mexican interest rates, the other development touching on the dollar was the publication of Japa-■ The peso's recovery followed nese trade and current account figures for November. Japan's politically sensitive

current account surplus rose in ic November by 15.4 per cent from a year earlier - the first rise since June. The size of this surplus has been a continuing source of friction between the US and Japan, and exerted downward pressure on the dol- The yield on the 30-year trealar over the year.



A Japanese ministry of finance official sought to downplay the figure, saying Japan's trade surplus was still on a downtrend, both in yen and dollar terms, though subject to monthly fluctuations.

One positive factor for the dollar was the continued recovery in the US bond market. sury bond has recovered to 7.79 age, at established rates, in its

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

per cent, having recently been as high as 8.15 per cent.

After starting in Europe around DM2.4390, sterling lost nearly two pfennigs by the afternoon in New York. Mr Paul Downs, analyst at Technical Data in London, attributed the pound's weakness to "overseas lack of confidence in the Conservative government. He said support at DM2.4250

was "very significant", as a break below this level could trigger stop-loss selling, leading to a decline to DM2.40. On the other UK news of the day, the monthly monetary meeting, Mr Geoffrey Dicks, UK economist at NatWest Markets, said he would be sur-

prised if interest rates were

raised again this month. "Our

view is that another 1/2 per cent

rate rise will come in February, prompted by the Bank's

next inflation report." The Bank of England cleared a £350m money market short-

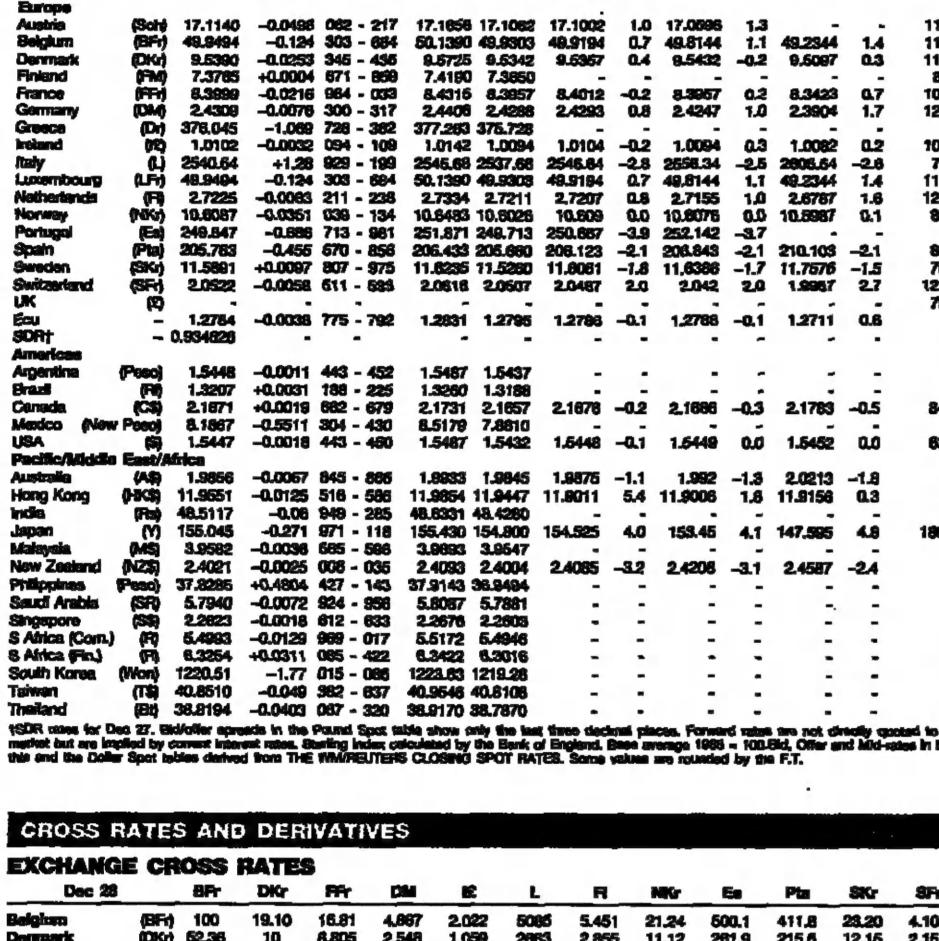
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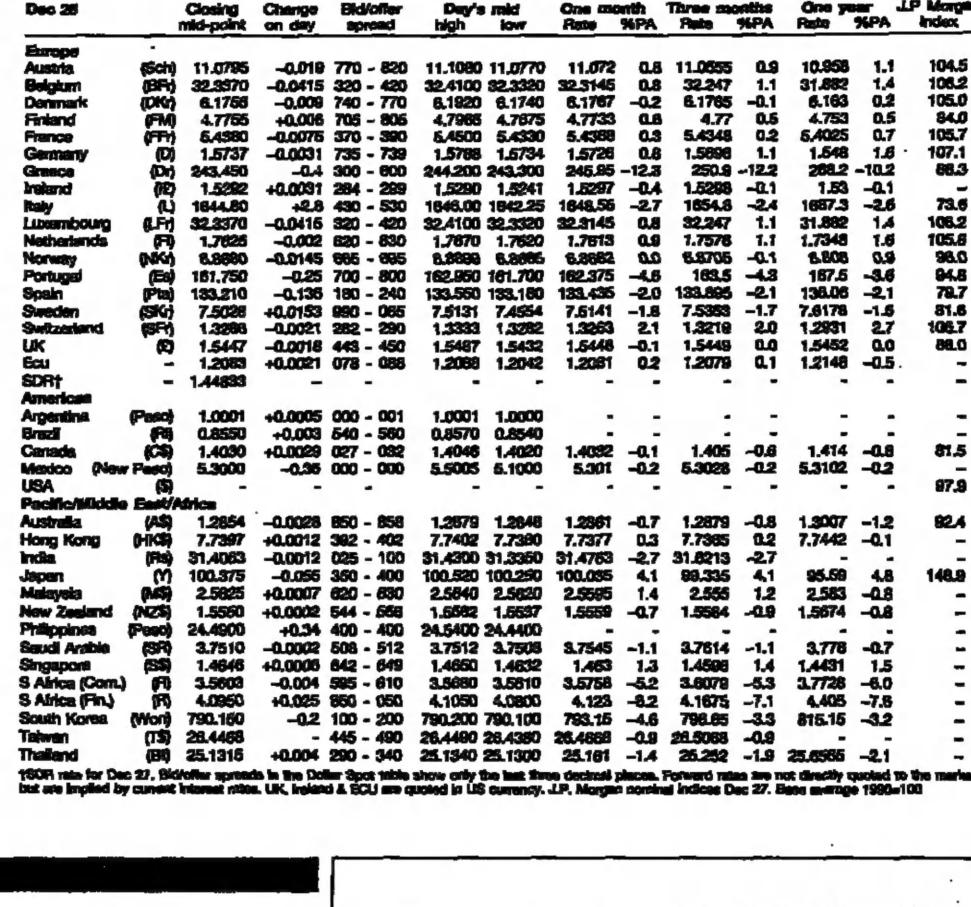
Traders said the weakness in the Canadian dollar was more a case of ongoing marke momentum, rather than any specific development. Despit reported Bank of Canada sup port, the dollar breached th crucial C\$1.40 level against th US dollar, to finish in London at C\$1.403 - its lowest leve since touching C\$1.45 in 1986 The Canadian dollar has been weakening steadily since

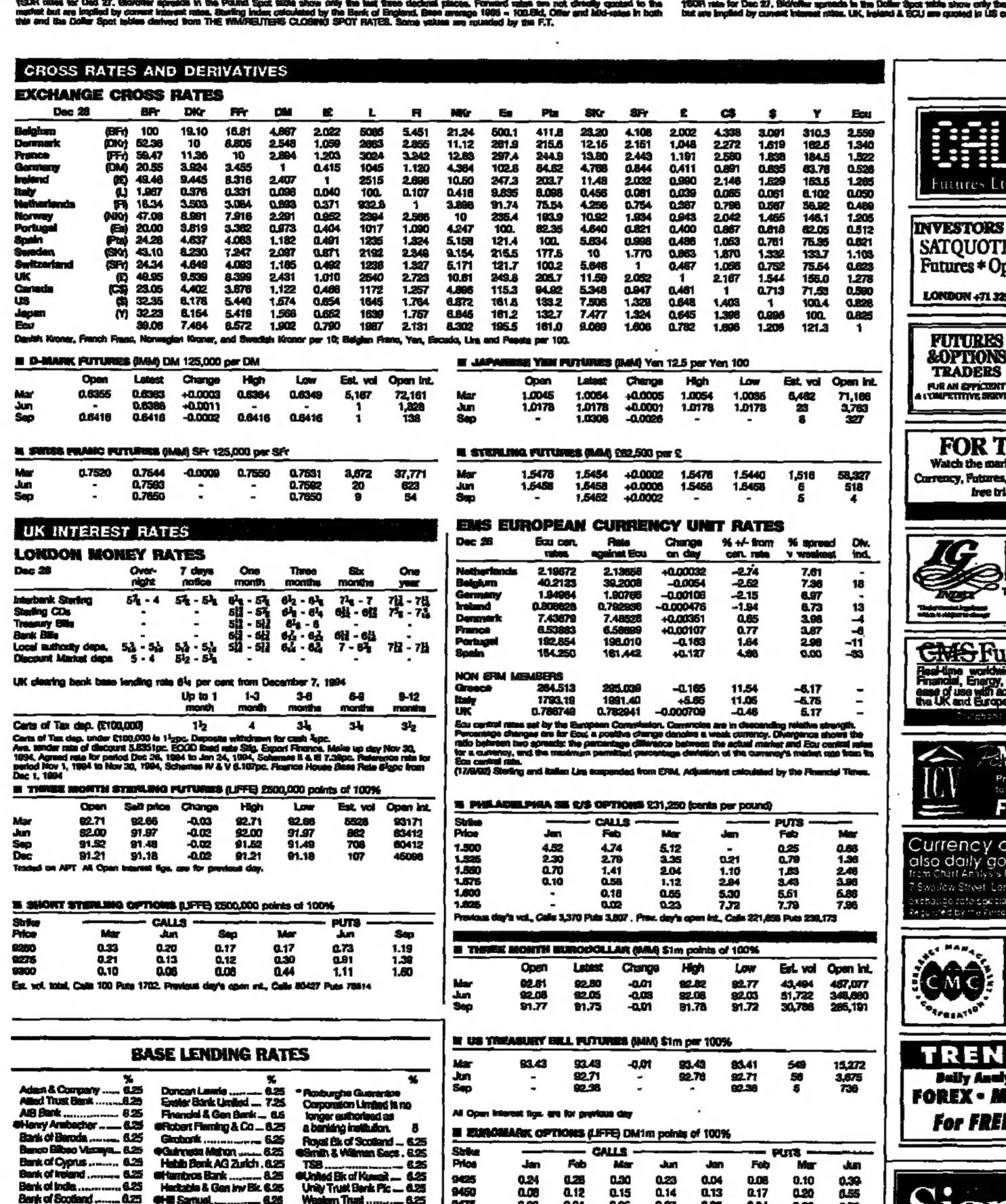
touching C\$1.12 in 1991. Mr Jonathan Griggs, eco nomic adviser at Barclays in London, said the Bank of Can ada seemed "prepared to see degree of currency weakness It is not prepared to raise rate to defend the currency."

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UAE	5.6714 - 5.6748	3,6725 - 3,6780		

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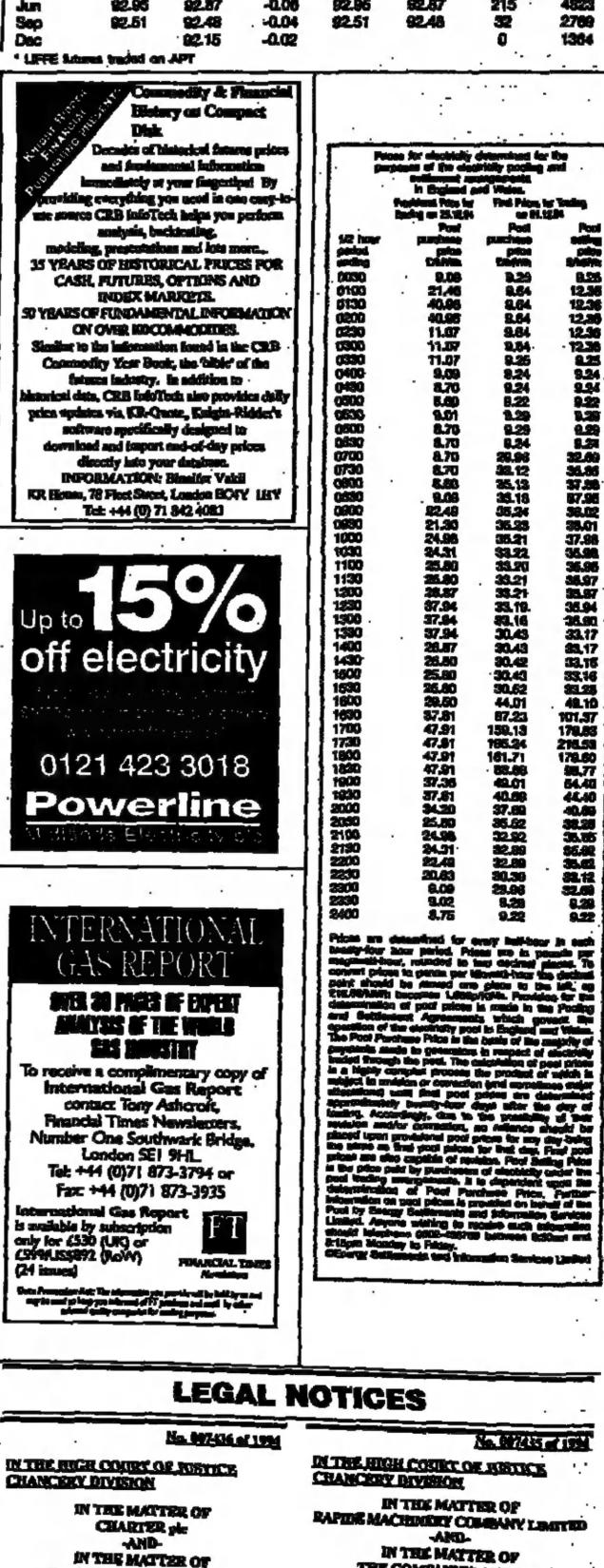




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IN THE MATTER OF THE COMPANIES ACT 1965 NOTICE IS HEARBY GIVEN that this Order of NOTICE is heady given that the Order of the the High Count of Justice, Chancery Division High Court of Justice Chancey Division deted dised 21st December 1994 configuring the 20th December 1994 confirming the checellation of stare pressions account of the share-unued Company from £735,750 to £223,350 and the Company amounting to £94,367,776.09 was eduction of its above promises account by registered by the Registers of Companies on the £372,092 and the Minuto approved by the Court decreing with cospect to the capital of the Company as altered the neveral particulars required by the shore mentioped Act wrett registered by the Registers of Companies on 21st December 1994. Sleagher and May (RIJS) 35 Beaughall Street London BCZV SDB Solicions for the above careed Company

THE COMPANIES ACT 1985

21st December 1994.

Simplier and May

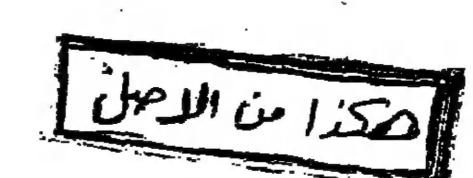
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DATED the 31st December 1994

Solicitors for the shows carried Company



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